

AGREEMENT BETWEEN



and

Union of Rutgers Administrators

American Federation of Teachers, AFL-CIO

July 1, 2007 – June 30, 2011

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PREAMBLE

The purpose of this agreement is to promote and ensure harmonious and constructive relations between the parties with respect to terms and conditions of employment.

ARTICLE 1 – RECOGNITION

The University recognizes Union of Rutgers Administrators, American Federation of Teachers (URA-AFT), AFL-CIO, as the sole and exclusive representative of all Rutgers University employees included below for the purpose of collective negotiations for terms and conditions of employment. Groups of employees may be added or deleted by mutual consent of the parties.

1. Included: All regularly employed administrative employees, employed by Rutgers, The State University of New Jersey at its New Brunswick, Piscataway, Newark and Camden campuses and all field and other locations.

2. Excluded: All managerial executive employees, supervisory employees (as to administrative unit employees), professional employees, confidential employees, casual employees, temporary employees, T-coded employees, term contract employees, police employees, faculty, employees whose inclusion presents a conflict of interest (e.g. Internal Auditors and Claims Managers), employees currently represented in other collective negotiations units, and all other employees.

The term “Union” when used herein will refer to the Union of Rutgers Administrators, American Federation of Teachers (URA-AFT), AFL-CIO.

ARTICLE 2 - ADMINISTRATIVE LEAVE

Full time employees shall be granted three (3) days administrative leave at the beginning of each fiscal year. Employees hired after the beginning of the fiscal year shall be granted a one-half day (1/2) administrative leave after each full calendar month of service in the first fiscal year of employment to a maximum of three (3) days.

Employees appointed on a ten-month basis shall be granted administrative leave on the same basis except the maximum will be two and one-half days (2 ½) per year. Administrative leave for part time employees shall be prorated in accordance with the length of their work week.

Administrative leave shall be granted by Rutgers University upon request of the employee and shall be scheduled in advance provided the request can be granted without interference with the proper discharge of the work in the work unit involved. Requests for such leave shall not be unreasonably denied.

Administrative leave may be used for personal business, including emergencies and religious observances. Administrative leave may be taken in conjunction with other types of paid leave. Where there are more requests at one time than can be granted without interfering with the proper conduct of the work unit, priorities in granting such requests shall be: (1) emergencies; (2)

religious holidays; and (3) personal matters. If there is still a conflict, the matter will be resolved on the basis of seniority within the work unit. In the case of an emergency, where advance notice and approval are not possible, requests for administrative leave for emergencies shall not be unreasonably denied.

Administrative leave must be scheduled in minimum units of one (1) hour. Such leave shall not be cumulative. Unused balances in any year shall be cancelled. An employee who leaves employment shall not be required to reimburse Rutgers for earned days already used.

ARTICLE 3 - ALTERNATE WORK SCHEDULE TO TAKE EDUCATIONAL COURSES

An employee may request an alternate work schedule in order to take one three, or four, credit course at an accredited institution of higher education, or an other professional course carrying continuing education units per semester (Fall, Spring and Summer) during the work day. For the purposes of this Article, a flexible work day arrangement may include: a variable daily schedule that revolves around a fixed set of core hours, which may vary by employee; a pre-defined start time during which the employee will commence his or her work day; and for non-exempt staff, a work day that remains for a specific number of hours, not including a meal break, during which the employee must be at work, and a meal break of at least thirty (30) consecutive minutes. Any such request shall not be denied arbitrarily.

ARTICLE 4 - AUTO LIABILITY AND INDEMNIFICATION

An employee may use his or her personal vehicle on Rutgers business only where advance approval is given by the employee's supervisor.

When driving on Rutgers business, employees must carry a valid driver's license, vehicle registration, and proof of insurance. New Jersey residents must carry a New Jersey Insurance Identification Card. Privately owned motorcycles shall not be used on Rutgers business.

In the event of an accident involving injuries or damages to other persons or property while operating a privately owned vehicle on Rutgers business, the employee must notify the Office of University Risk Management and Insurance.

The university shall indemnify the employee for any act or omission arising out of and in the course of the performance of the employee's duties to the full extent permitted by the New Jersey Tort Claims Act, and any amendments thereto, and as prescribed by the University's Indemnification Policy (University Policy Library Section 50.3.3). See Appendix A. An employee request for indemnification shall be made promptly in writing to the Office of Vice President and General Counsel. The financial loss for damage to a privately owned vehicle used on Rutgers business is not reimbursable by the university.

ARTICLE 5 - BEREAVEMENT LEAVE

An employee who is absent from work due to death in the immediate family (mother, father, spouse, sole domestic partner, child, step child, ward, foster child, sister, brother, grandmother, great grandmother, grandfather, great grandfather, grandchild, mother-in-law, father-in-law, son-in-law, daughter-in-law, or any relative of the employee residing in the employee's household)

may charge up to three (3) days for such absence to attend the funeral or for mourning. Such time must be initiated within seven (7) calendar days from notice of the date of death. If such notification exceeds the date of death by more than seven (7) days, a department may require verification of notification. However, in the event that the funeral of a member of the immediate family is held at some distant location, and the employee will attend, an exception to the above may be requested by the employee to provide for up to five (5) days of absence to be charged to bereavement leave.

If an employee requests to use available vacation time to extend the bereavement leave, it will not be unreasonably denied.

ARTICLE 6 - BULLETIN BOARD

The University shall post official Union notices in each of the locked bulletin boards at the three University Human Resources (UHR) offices. The University shall also allow URA-AFT representatives to post official URA-AFT matters on existing bulletin boards or spaces customarily used for official notices to the university staff.

The URA-AFT agrees that notices posted on such bulletin boards shall only contain material related to official URA-AFT business.

The URA-AFT further agrees that notices posted on such bulletin boards shall conform to any policies and procedures that may be adopted by the University for use of such bulletin boards and that apply equally to all notices.

ARTICLE 7 – CALL BACK PAY

Any overtime eligible employee who is directed to return to work after he/she has completed his/her regularly scheduled work day and has left his/her place of work shall be guaranteed a minimum of four (4) hours work or compensation in lieu thereof. Such employee shall be required to work all hours, in addition to the four (4) hour minimum guarantee, which are required by his/her supervisor.

Any overtime ineligible employee, who is directed to return to work after he/she has completed his/her regularly scheduled work day and has left his/her place of work shall be guaranteed a minimum of one (1) hour of compensatory time. Such employee shall be required to work all hours, in addition to the one (1) hour minimum guarantee, which are required by his/her supervisor and shall be compensated with compensatory time for all such time worked.

ARTICLE 8 - CHANGES TO HOURS OF WORK AND WORK SCHEDULES

Prior to effectuating a permanent change of one (1) hour or more in the regular start time of an employee's work day, Rutgers shall give a minimum of fourteen (14) days notice to the affected employee, or employees, unless circumstances, such as an emergency situation, make such notice impracticable.

Prior to effectuating a permanent change in an employee's regular work schedule, Rutgers shall give a minimum of fourteen (14) days notice to the affected employee, or employees, unless circumstances, such as an emergency situation, make such notice impracticable.

A permanent change shall be defined as a change lasting more than thirty (30) days however an articulated temporary change may be for a period in excess of thirty (30) days.

Seniority within job titles shall be considered when permanent changes in the regular start time or in the regular work schedule referenced above are made.

ARTICLE 9 - COMPASSIONATE LEAVE PROGRAM

Employees covered under this Agreement shall be permitted to participate in Rutgers' compassionate leave program, a donated leave bank for catastrophic illnesses, pursuant to the terms and conditions set forth in the University Human Resources Compassionate Leave Program, as may be amended unilaterally from time to time by the university.

The university shall provide the URA-AFT with an annual statement of donation and usage transactions related to the donated leave bank. The statement will include the following university-wide data: number of people donating accrued time; number of days donated; number of people requesting leave; number of requests granted. Determinations regarding the granting or denial of compassionate leave shall be at the sole discretion of the Associate Vice President for Human Resources.

ARTICLE 10 - DIVISION OF DINING SERVICES EMPLOYEES

In order to compensate the Division of Dining Services for meals provided to employees covered under this Agreement, Dining Services employees shall have deduction made from their wages as follows:

For employees working in position not at Dining Halls (one (1) meal per day):

\$1.25 per day	effective July 1, 2007
\$1.50 per day	effective July 1, 2008
\$1.75 per day	effective July 1, 2009
\$2.00 per day	effective July 1, 2010

For employees working in positions at Dining Halls (including but not limited to Chef Manager I, Chef Manager II, Food Production Manager, Dining Hall Supervisor, Asst. Manager Catering, Concessions Supervisor) (two (2) meals per day):

\$2.50 per day	effective July 1, 2007
\$3.00 per day	effective July 1, 2008
\$3.50 per day	effective July 1, 2009
\$4.00 per day	effective July 1, 2010

At the close of the fiscal year, employees shall be refunded the deductions for meals made for Dining Services employees covered under this Agreement for those full days on which an

employee was absent from work on account of sickness, vacation, or other excused absence under this Agreement.

ARTICLE 11 - EMPLOYEE ASSISTANCE PROGRAM

So long as Rutgers offers its employees an Employee Assistance Program for counseling and referrals regarding personal and professional issues which affect the performance of their duties as Rutgers employees, bargaining unit employees shall be eligible to use the Employee Assistance Program at no cost on the same basis and to the same extent as other Rutgers employees.

Employee use of the Employee Assistance Program shall be confidential except as may be required by law.

ARTICLE 12 - GRIEVANCE PROCEDURE

1. A grievance is defined as a claimed violation of any provision of this Agreement or of any Rutgers policy relating to mandatorily negotiable wages, hours or terms and conditions of employment which has been filed pursuant to this Article. The procedure set forth herein is the sole and exclusive right and remedy for any and all claims that could be brought under this grievance procedure.

All grievances must specifically cite which provision of this Agreement and/or Rutgers policy is alleged to have been violated; must set forth who is alleged to have committed the violation; and must set forth when and where the alleged violation occurred.

2. A grievance shall be handled in the following manner:

Step 1

Prior to filing a written grievance, the aggrieved party shall attempt to resolve the matter at issue informally with his/her supervisor. Such efforts at informal resolution shall not suspend the timeliness requirements for filing a grievance as set forth below. Any agreements reached during an informal meeting shall not be precedential but shall be binding for the current matter only.

Step 2

If the grievance is not resolved at Step 1, the grievance will be presented in writing to the next level of supervision within twenty one (21) calendar days after the action occurred or from the date the employee or the URA-AFT knew of or should have known of the action. Within fourteen (14) calendar days of receipt of the written grievance, this next level of supervision, or his/her designee, will arrange for a meeting with the grievant. The grievant may have URA-AFT representation at the meeting if he/she desires. This next level of supervision, or his/her designee, will send his/her written answer within fourteen (14) calendar days after the meeting to the employee, to the URA-AFT representative present, if any, to the Office of Labor Relations, and to the URA-AFT.

Step 3

If the URA-AFT is not satisfied with the Step 2 answer, the URA-AFT may request a Step 3 hearing by the Office of Labor Relations by forwarding the grievance to the Office of Labor Relations within fourteen (14) calendar days of receipt of the Step 2 answer. Within fourteen (14) calendar days, the Office of Labor Relations will arrange for a meeting. The grievant may be accompanied at the meeting by a URA-AFT representative. Within fourteen (14) calendar days after the meeting, the Office of Labor Relations will send a written answer to the employee, to the URA-AFT representative present, if any, and to the URA-AFT.

Step 4

If the URA-AFT is not satisfied with the Step 3 answer, the URA-AFT, within twenty-one (21) calendar days of receipt of that answer, may submit the grievance to arbitration in accordance with paragraph three (3) below.

3. If the URA-AFT submits a grievance to arbitration, the URA-AFT will submit to the Office of Labor Relations a copy of its submission. The arbitrator will be chosen jointly from a panel to be provided by the Public Employment Relations Commission (PERC) in accordance with the rules and procedures of PERC.

The appointed arbitrator will submit, within thirty (30) calendar days of the close of the hearing, a written decision.

No arbitrator functioning under the provisions of this grievance procedure shall have the authority to amend, modify, or delete any provision of this Agreement. The award of the arbitrator shall be binding upon the University and the URA-AFT, and the grievant, to the extent permitted by and in accordance with applicable law and this Agreement.

Costs and expenses incurred by each party will be paid by the party incurring such costs except that the fees of the arbitrator and PERC will be divided equally between the parties.

4. When an employee chooses to have a representative present at any of the above Grievance Steps prior to arbitration, that representative must be a bargaining unit member who has been identified as a URA-AFT representative under Article 46.

5. The time limits above may be extended by mutual agreement of the parties to the grievance.

6. Any written decision or written answer to a grievance made at any step which is not appealed to the succeeding step within the time limits provided, or such additional period of time as may be mutually agreed upon in writing, shall be considered final. If Rutgers should exceed the time limits in replying to any grievance at any step in the grievance procedure, the grievance may be advanced to the next step within the time limitations for advancing a grievance as set forth above.

7. An employee will not lose pay for the time spent during his/her regular working hours at the foregoing steps of the grievance procedure. In the event that it is necessary to require the attendance of another employee as a witness during regular working hours, such employee shall not lose pay for such time. However, this allowance of time off without loss of pay does not apply to preparation of the grievance, the grievant, or any witnesses.

8. Unless mutually agreed upon, no more than four (4) URA-AFT representatives may attend any grievance hearing.

9. Grievances alleging a violation of Article 25 (Non Discrimination) shall be concluded at step 3 as set forth above in Section two (2); which will be the final and binding decision for the grievance.

10. The filing of a grievance under the provisions of this Article shall not prevent the University from taking the action complained of, subject however to the final decision on the grievance. Pending final disposition of the grievance, the grievant shall fulfill his/her professional responsibilities as assigned.

ARTICLE 13 - HEALTH BENEFITS

The parties acknowledge that pursuant to N.J.S.A. 52:14-17.25 et seq. employees of the University are deemed to be employees of the State for purposes of health benefits and that health benefits are provided to eligible employees as set forth therein. The parties agree that, with respect to those items regarding health benefits that are required by law to be determined pursuant to a binding collective negotiations agreement, the provisions applicable to employees represented by the Council of New Jersey State College Locals, AFT, shall apply to employees in the URA-AFT bargaining unit.

ARTICLE 14 - HOLIDAYS

The regular paid holidays observed by Rutgers are: New Year's Day, Martin Luther King's Birthday, Memorial Day, Independence Day, Labor Day, Thanksgiving Day, the day after Thanksgiving, and Christmas Day. When any of the above holidays falls on a Sunday, the following Monday is observed in lieu of the holiday. When any of the above holidays falls on a Saturday, the preceding Friday will be observed in lieu of the holiday.

In addition, Rutgers shall observe as holidays either one (1) full holiday or two (2) half holidays during the year-end holiday season, and three (3) other holidays to be annually determined by Rutgers.

In addition, after six (6) months of employment, employees will be granted two (2) personal holidays. The rules for use of individually selected personal holidays will be governed by those applicable to administrative leave as provided in Article 2 of this Agreement.

An overtime non-exempt employee, whose regularly scheduled day off falls on a University holiday, may request a particular day off in that workweek as an alternate day off. If the request can be granted without interfering with the needs of the department, it will be granted. If the department determines that its needs do not permit granting that day, the department may assign another day during that workweek as the alternate day off. If the employee is not given an alternate day off during that workweek the University holiday counts as compensable hours toward overtime.

Employees who are eligible to receive premium compensation for overtime hours worked and who are authorized to work on an observed University holiday will, in addition to his/her regular

pay for the day, earn compensation at time and one-half the employee's regular rate for all hours worked as Holiday Premium pay.

When an overtime exempt employee is required to work on an observed holiday, that employee shall be granted an alternate day off at the mutual convenience of the supervisor and the employee, with the understanding that the employee's choice for the day off will not be unreasonably denied. However, employees who have been informed that, by virtue of their assigned job duties, they are hired to work holidays will not be eligible for such alternate days off.

Holidays will be appropriately prorated for an employee who is on a "reduced schedule" leave under the New Jersey Family Leave Act or the Federal Family and Medical Leave Act.

Staff members who wish to observe religious holidays may do so by charging such absence to their yearly vacation or personal holiday allowance, or to administrative leave in accordance with those leave provisions.

ARTICLE 15 - INITIAL JOB POSTING MADE PART OF PERSONNEL FILE

When a new position is posted, the job description provided in the job posting will be made a permanent part of the personnel file of whoever is hired for the position. The employee's central personnel file will be maintained by UHR. This information will be made available to the employee within seven days of a written request.

ARTICLE 16 - JOB OPENINGS

For the first five (5) business days from the date of posting, hiring departments will only be able to review URA-AFT internal candidates for vacant and newly created positions which are included in this collective negotiations unit. No external candidates will be considered for said vacancies or newly created positions until the resumes of URA-AFT internal candidates, who have applied during the five (5) day period referenced above, have been reviewed by the hiring department.

Candidate selection for all positions will be at the sole and exclusive discretion of the hiring department and shall be based upon the specified criteria for the position. When multiple URA-AFT internal finalist applicants are equally qualified, and the hiring department is selecting one of said internal finalist applicants for the vacant or newly created position referenced above, the most senior internal finalist applicant shall be awarded the position.

ARTICLE 17 - JURY DUTY

Rutgers shall grant time off with regular pay to those employees who are required to perform jury duty. Employees are required to submit to their supervisor the notification of jury duty as soon as possible.

ARTICLE 18 - JUST CAUSE/DISCIPLINE

No employee shall be discharged, suspended, disciplined or receive a deficiency downgrade except for just cause.

The parties to this Agreement affirm the concept of progressive discipline.

The sole and exclusive remedy for employees receiving written disciplinary action shall be to file a grievance in accordance with the Grievance Procedure set forth in this Agreement.

Written reprimands, letters of suspension, letters of termination and letters of deficiency downgrade given to an employee will contain the reasons for such action. All such notices shall be sent registered mail or delivered in person to the employee.

An employee shall, upon request, be entitled to have a union representative present at any investigatory meeting or questioning which the employee reasonably believes could result in disciplinary action.

ARTICLE 19 - LABOR MANAGEMENT CONFERENCES

A Labor Management Conference is a meeting between the URA-AFT, the Office of Labor Relations and such other representative(s) as the University deems appropriate, to consider matters of general interest and concern other than grievances. Such a meeting may be called by either party, shall take place at a mutually convenient time and place and may be attended by no more than five (5) URA-AFT Representatives employed by Rutgers who shall not lose pay for time spent during their regular working hours at such a meeting. National Representatives and/or Union Representatives may attend such meetings. Agreements reached at Labor Management Conferences may be reduced to writing.

ARTICLE 20 - LAYOFF NOTICE

The University agrees that prior to laying off employees (as layoff is defined in Article 39), it will, except in case of emergencies, give notice of five (5) working days for each full year of service, except that the minimum notice will be thirty (30) working days notice and the maximum notice will be one hundred twenty five (125) working days.

During a laid off employee's notice period, he/she may request time to seek other employment either through use of vacation, administrative leave, adjusted work schedule, or leave without pay. Such requests shall not be unreasonably denied. All vacation should be used prior to the effective date of the layoff if possible. However, the employee will be compensated for any earned vacation that might remain at expiration of notice period.

The above notice provisions do not apply to a temporary layoff of sixty (60) calendar days or less.

With respect to employees whose positions are funded in whole or in part by grants or contracts, employment is dependent upon the continued availability of grant or contract funds. Where there is a known scheduled expiration date of a grant or contract, the University agrees to

provide notice to the affected employee(s) of such expiration thirty (30) days prior to the expiration date of the grant or contract. In all other cases, the University agrees that as soon as practicable it will inform employees of the anticipated expiration or cessation of the grant or contract.

ARTICLE 21 - LEAVE OF ABSENCE FOR PERSONAL REASONS

If an employee is confronted with a situation of unusual circumstances, a request for a leave of absence without salary for personal reasons will be considered by the university. The maximum number of days available for such a leave is thirty (30) days. A request for such a leave must be submitted in writing to the administrative supervisor or department head concerned.

ARTICLE 22 - MEAL ALLOWANCE

Effective July 1, 2008, employees, other than those working in the Division of Dining Services, who are required to work for twelve (12) consecutive hours or more are entitled to one meal allowance of \$6.50.

Effective July 1, 2009, employees, other than those working in the Division of Dining Services, who are required to work for twelve (12) consecutive hours or more are entitled to one meal allowance of \$6.75.

Effective July 1, 2010, employees, other than those working in the Division of Dining Services, who are required to work for twelve (12) consecutive hours or more are entitled to one meal allowance of \$7.00.

The above does not apply in those situations when the employee is provided with a meal or a meal voucher.

ARTICLE 23- MILITARY LEAVE

The following provisions regarding military service will apply to all full time employees covered by this Agreement:

A. Training

1. Any full time regularly appointed employee who is a member of a military reserve component of the Armed Forces of the United States (including the National Guard) shall be entitled to a leave of absence with pay for the usual prescribed training period not to exceed fifteen (15) days per year. Such leaves shall not be charged against vacation time. The employee must give the supervisor two (2) weeks advance notice of such leave and must present to the supervisor a copy of the official government orders authorizing the military training.

B. Military Leave for Active Duty

1. Any full time employee, employed by Rutgers for one year or more, who is a member of the military (including the National Guard) shall be entitled to leave of absence with pay on all days during which he or she shall be engaged in any period of State or Federal active duty, not exceeding ninety (90) work days in the aggregate in any calendar year. Any leave of absence for such duty in excess of ninety (90) work days shall be without pay but without loss of time as set forth in paragraph 2d below. Any leave of absence for such duty for a full time employee of Rutgers of less than one year shall be without pay but without loss of time as set forth in paragraph 2d below.

2. In the case where a service-connected disability prevents the employee from returning to work within the time prescribed by law for applying for reemployment, the employee may request that the leave be extended. Upon submitting to Rutgers substantiating medical evidence a six (6) month leave extension may be granted in accordance with the standards governing such extensions set forth in the Uniform Services Employment and Reemployment Rights Act. The total of such extension shall not exceed twenty-four (24) months from the date of separation from the military except where required by law.

3. Upon reemployment, the returning veteran employee's salary shall be adjusted to reflect any normal increments or general adjustments the employee would have received had the employee continued to work for Rutgers.

4. Sick and vacation leave days will not accrue during the military service but the time will count as University Service in applying sick or vacation leave accrual rates upon return to University service. Military leave service shall be included in the calculation of seniority pursuant to Article 39 of this Agreement.

ARTICLE 24 - NE/NL DESIGNATION

Requests for reconsideration of NE/NL designations shall be brought by the Union to a quarterly Labor Management committee for discussion and shall be reviewed by UHR.

ARTICLE 25 - NON-DISCRIMINATION

The University and the Union agree that in the application of the provisions of this Agreement there shall be no discrimination by the University or the Union against any member of the bargaining unit because of age, sex, sexual orientation, marital status, civil union status, familial status, religion, race, color, creed, ancestry, national origin, veteran status, disability, or membership or non-membership in or activity on behalf of or in opposition to the Union. The protected categories listed above shall have the meaning as defined by the New Jersey Law Against Discrimination on the effective date of this Agreement.

ARTICLE 26 - NON-HOSTILE WORK ENVIRONMENT

The university and the union agree that the working environment shall be characterized by mutual respect for the common dignity to which all individuals are entitled. It is therefore agreed that verbal harassment of an employee or a supervisor is inappropriate and unacceptable.

Any claims of a violation of this provision by employees covered by this agreement shall be the subject of a labor management conference. A full and fair investigation into any alleged violations of this provision shall be the sole and exclusive duty of the university.

The Labor Management Conference shall be presided over by the Office of Labor Relations and attended by the employee, a representative or representatives of the union, a representative of the department associated with the alleged violation. Any mutual agreements reached at a Labor Management Conference at which representatives of the Office of Labor Relations are present will be reduced to writing. Such agreement shall be binding on the parties to the agreement.

Should a particular supervisor be the subject of more than one allegation under this Article and should the parties at a Labor Management Conference (see Article 19) agree that responsive action by the University is warranted to address a claimed violation of this Article in more than one such instance, then repeated or continuing behavior by the same supervisor may be grieved pursuant to Article 12.

The parties also acknowledge that the University Policy Prohibiting Harassment (University Policy Library Section 60.1.12) prohibits harassment based on certain enumerated protected categories. Employees may use the University Harassment Complaint Process to report and remedy complaints covered by the Policy Prohibiting Harassment.

ARTICLE 27 - OVERTIME/COMPENSATORY TIME BENEFITS

Thirty Five (35) Hour, Thirty Seven and One Half Hour (37.5), Forty (40) Hour Workweek Employees

Employees who are not exempt from overtime, and whose workweek is defined as “thirty five (35)” or “thirty seven and one-half (37.5)” hours, shall receive overtime compensation for all hours worked in excess of thirty seven and one-half (37.5) during the workweek, which is, for most departments, 12:01 a.m. Saturday to 12:00 midnight Friday. Such overtime compensation may be either in cash at the rate of time and one-half the regular hourly rate, or in time off at the rate of one and one-half hours (1.5) off from work for each hour worked in excess of thirty seven and one-half (37.5), at the discretion of the employee’s department.

Employees who are not exempt from overtime, and whose workweek is defined as “forty (40) hours”, receive overtime compensation for all hours worked in excess of forty (40) during the workweek, which is, for most departments, 12:01 a.m. Saturday to 12:00 midnight Friday. Such overtime compensation may be either in cash at the rate of time and one-half the regular hourly rate, or in time off at the rate of one and one-half hours (1.5) off from work for each hour worked in excess of forty (40), at the discretion of the employee’s department.

NL and N4 Employees

“NL” and “N4” employees have work schedules which are neither tied to a fixed number of hours per day or per week, nor tied to a fixed number of days per week. While the standard workweek for NL employees varies according to the nature and scope of the employee’s work, it is understood that in the course of a fiscal year the number of hours worked by an employee and the days on which such work must be performed may also vary to meet seasonal needs or specific demands of the position.

The parties to this Agreement recognize that NL and N4 employees are professionals whose duties vary in content and schedule and sometimes require working more than the standard workweek. At the same time, the parties to this agreement acknowledge that there may be occasions where an employee believes that he/she is working an excessive workload. In such cases, the employee shall do the following:

a. The employee shall request a meeting with his/her supervisor, which will be scheduled within five (5) work days of the request, to discuss the nature of the employee’s work and the time required for the employee’s duties. The employee shall present to the supervisor his/her rationale as to why the workload is considered excessive, along with any documentation the employee may wish to present, such as time records.

b. In cases where the supervisor concurs that the employee is working an excessive workload, the supervisor will address such a situation through one or more of the following actions:

- i. Eliminating, reducing or modifying the duties the employee is performing;
- ii. Providing logistical assistance or adding additional personnel on either a temporary or permanent basis;
- iii. Providing compensatory time off to the employee which is to be scheduled on a mutually acceptable basis;

c. The supervisor will provide his/her determination in writing, with a copy to the employee’s personnel file maintained at UHR, to the employee within five (5) work days of the meeting referenced in subsection “a.” above.

d. An employee who is dissatisfied with the decision of his/her supervisor may elect to meet with the next higher level of supervision to discuss the situation and to seek further relief. Should the matter not be resolved at this level, at the request of the union there shall be a meeting between two (2) URA-AFT representatives and two (2) UHR representatives in an attempt to come to a mutually acceptable resolution. The employee may attend at the discretion of the union. Other administration representatives may attend at the discretion of UHR. Any agreements reached at this meeting shall be reduced to writing. The URA-AFT reserves the right to grieve only where UHR refuses to meet and discuss the employee’s complaint and to attempt to come to a mutually acceptable resolution.

ARTICLE 28 - PARKING

The annual motor vehicle registration fee for employees wishing to register their vehicles for the use of surface campus parking facilities shall be 1/10th of 1% of the employee's annual salary for employees earning less than \$25,000. Thereafter, for salaries from \$25,000 to \$29,999 the rate shall be 11/100th of one percent (.0011). For salaries from \$30,000 to \$34,999, the rate shall be 12/100th of one percent (.0012). For salaries from \$35,000 to \$39,999 the rate shall be 14/100th of one percent (.0014). For salaries from \$40,000 to \$44,999 the rate shall be 16/100th of one percent (.0016). For salaries from \$45,000 to \$49,999 the rate shall be 18/100th of one percent (.0018). Thereafter, the rate shall increase 2/100th of one percent (.0002) for each additional \$10,000 of salary or portion thereof, the new rate to be applied to the entire salary.

The fee shall be based on the employee's annual salary at the time of billing.

To the extent permitted by law, employees who pay the motor vehicle registration fee for the use of campus parking facilities by way of payroll deduction shall be given the option of paying said fee by way of a pretax payroll deduction.

ARTICLE 29 - PERSONNEL FILES

Only employees deemed as authorized by the University shall have access to employee personnel files. All employees shall have reasonable access to their central personnel files to review their employee records. The request for review of such records shall be made in writing in advance to UHR and such review shall be during regular office hours. An employee may respond in writing to any document in the file. Such response shall become a part of the file.

In addition, upon a specific written request by an employee, the URA-AFT, through a designated steward or URA-AFT officer, shall have the right to review that employee's file. Such request for review shall state the reason for the request and shall be scheduled in advance with UHR and shall take place during regular business hours. Grievances shall not be a part of the employee's personnel file. When any such documents are found in the central personnel file, they shall be removed.

ARTICLE 30 - POLITICAL CHECK-OFF

To the extent permitted by law and as described more particularly in Appendix B and Appendix C to this Agreement, as soon as practical after the effective date of this Agreement, the University shall upon presentation of a proper and duly signed authorization form, deduct from the salary of each employee in the collective negotiations unit the sum authorized by the employee, not to exceed the limits prescribed by law, for the purpose of contributing to the AFT Committee on Political Education (COPE). This provision applies to present and future members and non-member employees in the collective negotiations unit.

The fee deductions referred to above shall be forwarded to URA-AFT in accordance with the provisions of applicable law and as described more particularly in Appendix B and Appendix C to this Agreement.

ARTICLE 31 – PRINTING OF AGREEMENT

Rutgers shall be responsible for reproducing the initial Agreement and will furnish no more than 2000 copies to the URA-AFT for distribution to employees in the unit. The printing cost shall be shared equally between Rutgers and the URA-AFT and the printing shall be done in house.

ARTICLE 32 - PROBATIONARY EMPLOYEES

All employees shall be considered as probationary employees for the first one hundred twenty (120) calendar days of their employment. This probationary period may be extended without concurrence of the URA-AFT. Probationary employees may be disciplined or terminated at any time for any reason whatsoever at the sole discretion of Rutgers and they shall not be entitled to utilize the provisions of the Grievance Procedure.

ARTICLE 33 - RECLASSIFICATION

Position Classification /Reclassification Definition

The process determines the appropriate classification and grade for new, vacant, and encumbered staff positions through a review of the position's duties and responsibilities. A review will be conducted whenever a new position is created or when the functions of an existing position (either vacant or encumbered) change significantly and either the position holder and/or the department requests a re-evaluation of the position grade. Classification reviews focus on the contents of the position, not the performance, length of service, or personal qualifications of the employee. Major classification factors considered are:

- Knowledge
 - Education & skills required
 - Determination of technical depth, breadth, and relation skills
- Problem solving
 - Environment- whether routine, standard, or broadly defined
- Accountability
 - Autonomy, freedom to act, impact on organization, authority

Process for Self-Initiated Reviews

1. An employee may self-initiate a request for reclassification of his/her position, no more often than once in a twelve (12) month period, by preparing the appropriate forms and submitting them to UHR. A supervisory signature is required prior to UHR review to confirm that the duties, responsibilities and requirements are accurately stated.
2. The review shall be completed within eight (8) weeks of receipt by UHR. If a self-initiated request for reclassification is denied, a written explanation will be provided to the employee.
3. The employee may appeal if dissatisfied with the result of the review by submitting a written request to UHR stating the basis for the appeal and including appropriate documentation. Appeal

requests are to be submitted within six (6) weeks of notification of the original classification. UHR will conduct a telephone interview with the employee as part of the appeal process.

4. UHR will complete the appeal review within 8 weeks of receipt of the appeal request with an extension of thirty (30) calendar days if necessary.

5. The compensation for reclassifications to another grade will be effective retroactively to the payroll week start date following receipt of the completed request-for-review materials.

ARTICLE 34 - RETIREMENT AND LIFE INSURANCE BENEFITS

Eligible employees shall participate in the Public Employees' Retirement System or the Alternate Benefits Program consistent with the rules and regulations governing these programs, and any changes in the rules and regulations made by the State of New Jersey.

ARTICLE 35 – SAFETY COMMITTEE

Rutgers and the URA-AFT agree to establish jointly a committee chaired by a designee of REHS to discuss mutual problems concerning employee safety and health. The committee shall be a standing committee, and once constituted shall meet a minimum of twice a year to discuss overall safety and health problems of employees. Immediate safety problems should be reported to an appropriate supervisor or to the Department of Radiation and Environmental Health and Safety. The URA-AFT may appoint four (4) employees who shall not lose pay for the time spent at committee meetings.

ARTICLE 36 - SALARY ADJUSTMENTS

I. Starting Salary for New Hires

A. External Hires

Salary Ranges - The normal starting salary for a successful external candidate for a vacancy in a salary range may be established by the hiring department at a salary rate up to 15 percent above the established range minimum salary. Hires beyond the 15 percent hiring range, but not in excess of the established range maximum, require VP/Provost approval and authorization.

Salary Grade Structures - For a vacancy in the grade structure, the normal starting salary may be established up to ten (10) percent beyond the midpoint of the grade. Exceptions will require the approval of the appropriate Vice President/Provost and UHR.

Hiring at rates in excess of the range or grade maximum, including requests for T-code appointments, are to be submitted to the Associate Vice President for University Human Resources or his or her designee for consideration and decision.

B. Internal Hires

The compensation level for a successful internal candidate (current Rutgers employee) for a job posting will be determined as detailed in the following section on Promotion or the section on lateral move as appropriate.

II. Promotion

Promotion is the formal advancement of an individual from one position to a more responsible vacant position in a higher salary range or grade. Promotion results either when an employee is the successful applicant for such a position or when a department decides to promote an employee internally to such a position. All vacant positions that are to be filled must be reviewed by UHR. Affirmative Action procedures must be followed during the recruitment process.

A. Salary

The salary increase resulting from a promotion is determined as follows. (Use the same formula for employees who are promoted into a URA-AFT covered position from another unit.)

1. A minimum of five (5) percent up to a maximum of fifteen (15) percent increase to the employee's salary at the discretion of the hiring authority. The new salary cannot be less than the minimum or more than the maximum of the new range or grade. For salary grades, most salaries are expected to cluster around the grade midpoint, which is the measure for the market rate. Hiring authorities must take this fact into consideration in determining the offer salary. An additional factor to take into consideration is whether the promotion results in an increase in the standard number of hours worked per week.
2. Under extraordinary circumstances, a Vice President or Provost may request that an exception be made to provide an increase in excess of the above parameters. Exception

requests should be forwarded to the Associate Vice President for Human Resources or his or her designee.

B. Effective Date of Promotion.

The effective date is the date on which, after all necessary approvals are received, the employee begins work in the new title.

III. Lateral Move

If an employee moves laterally (i.e., to a new position that is evaluated in the same range or grade as the position the employee is leaving), the employee will be placed in the new title but will remain at the same salary, unless the department determines that an in-range/grade adjustment is appropriate and approved in accordance with Section V.

IV. Job Reclassification

Job reclassification is the formal change in a position's range or grade due to a substantive change in job content. Reclassification may be downward or upward with a corresponding change in compensation and possibly a change in job title. (See Article 33 regarding reclassification)

A. When a position has been reclassified to a higher range or grade, the effective date of the upward reclassification will be the payroll begin date following receipt of the completed Classification and Recruitment Form by the Newark Human Resources Office, the Camden Provost's Office, or UHR in New Brunswick. The compensation level for the individual is determined by following the promotion policy in Section II.

B. When a position is reclassified to a lower range or grade, the compensation level for the individual is determined by the downgrade policy in Section VI.

V. In-Range/Grade Salary Adjustments

In-range/grade salary adjustments may be used to provide increases to employees who either transfer to a different position within the same salary range/grade or who assume a demonstrable increase in their job duties and outcomes within the same position. All requests for in-range/grade salary adjustments require concurrence by the supervisor, the department/division head, and the appropriate Vice President/Provost. Requests will be submitted to UHR to determine if the additional responsibilities added to the position are appropriate within the current range/grade. In-range/grade salary adjustments must satisfy the following parameters:

- A. The salary adjustment should not exceed ten (10) percent.
- B. The resulting salary does not exceed the salary range/grade maximum.
- C. The employee has not had another in-range/grade salary adjustment within the last 12 months.

All requests that are outside of these parameters must be submitted to the Associate Vice President for University Human Resources or his or her designee for approval.

VI. Downgrade

Moves to a lower job classification may occur as the result of an employee's personal choice (voluntary downgrade); for documented inadequate job performance (deficiency downgrade); or when through no fault of the employee the university determines that the individual position should be reclassified downward (involuntary, no-fault downgrade).

An employee who is given notice of layoff but who, before removal from the payroll, is the successful applicant for a lower-rated position, will be compensated in accordance with Section VI.A. - Voluntary, below. An employee who is laid off and then rehired will be compensated in accordance with the Policy on Employment Protection, Section 60.4.3, of the University Policy Library.

If an employee moves into a position covered by a bargaining unit as a result of a downward reclassification or as a result of being a successful candidate, the rules for that unit apply.

Salary adjustments resulting from these downward moves are calculated as follows:

A. Voluntary and Deficiency Downgrades

1. If an employee voluntarily elects to move to a lower-rated job and received an appraisal rating of Meets Standards on his or her most recent performance evaluation, or if the downward move is a result of documented below-standard job performance or documented disciplinary action, the employee's salary is reduced by a minimum of five (5) percent and up to a maximum of fifteen (15) percent. If the reduced salary exceeds the maximum of the lower range or grade, the individual will be placed at the maximum of the lower range or grade.
2. The dean, director, or department head must submit a written request for a salary reduction to the Associate Vice President for Human Resources or his or her designee for consideration and decision.
3. The adjusted salary is effective the first day of the pay period following the date the employee begins work in the lower-rated job title after all necessary approvals have been received.

B. Involuntary Downgrade (No Fault Downgrade)

When the university, through no fault of the employee, determines that a position should be reclassified downward, the individual is moved on to the lower range or grade at the same salary, not to exceed the maximum of the lower range or grade. If the salary falls above the range or grade maximum and the employee received an appraisal rating of Meets Standards on his or her most recent performance evaluation, the individual's salary will be frozen ("red-circled") until such time as the maximum is raised above that level, but not to exceed two years from the date the salary was frozen. If at the end of two years (2) the red-circled salary continues to exceed the maximum of the lower range or grade, the employee's salary will be reduced to the maximum of the lower range or grade at that time.

This Section does not apply to positions supported by grant funds. When a position that is supported by grant funds is reclassified downward, compensation will be calculated as in Section VI.A. – Voluntary.

VII. Title Upgrade

When the job content of a title remains essentially the same but the range or grade is deemed to be incorrect and the title is given a higher range or grade, incumbents are moved to the higher range or grade as follows:

- A. The employee retains the same salary in the new range or grade.
- B. If the employee's salary is below the minimum of the new range or grade, it will be increased to the minimum.

VIII. Title Downgrade

When the job content of a title remains essentially the same, but the range or grade is deemed to be incorrect and the title is given a lower range or grade, salary adjustments are calculated in accordance with Section VI.B – Involuntary Downgrade (No Fault Downgrade).

IX. Red-Circled Employees

A. When a red-circled employee is promoted or reclassified upward, the compensation level for the individual is determined in accordance with the promotion policy in Section II – Promotion.

B. When a red-circled employee is reclassified downward, the compensation is determined by the downgrade policy in Section VI.B – Involuntary Downgrade (No Fault Downgrade).

C. When a red-circled employee's title is upgraded, salary is calculated in accordance with Section VII.

D. When a red-circled employee's title is downgraded, salary is calculated in accordance with Section VIII.

X. Exceptions

Exceptions to this article may be granted only by the Associate Vice President for University Human Resources or his or her designee following written request by a dean, director, or department head.

XI. All determinations made pursuant to this Article shall be made at the sole and exclusive discretion of the University.

ARTICLE 37 - SALARY GRADE STRUCTURE AND NEW JOB TITLES

I. Salary Grades

All positions in the bargaining unit are assigned to one of the salary grades in existence prior to certification of the URA-AFT as the exclusive representative and these salary grade assignments shall continue unless changed pursuant to the position reclassification system set forth in Article 33.

There is a minimum, midpoint and maximum salary for each salary grade. The salary grades for each year of this Agreement are attached in Appendix D.

The job titles included in this bargaining unit as of the effective date of this Agreement and the corresponding salary grades are attached in Appendix E.

II. New Job Titles

New job titles established by the University after the effective date of this Agreement that are included in the URA-AFT bargaining unit shall be assigned a salary grade by the University according to its position classification system. The University then will provide the URA-AFT with a copy of the position description and the salary grade that has been assigned. Within fifteen (15) working days after receipt of this information, URA-AFT may ask UHR that the salary grade assigned to the new position be reconsidered. URA-AFT may submit any relevant information to UHR to be considered in its reconsideration. UHR will inform URA-AFT of the result of this reconsideration and will provide a written explanation why the salary grade assigned is appropriate. If the salary grade is different than the salary grade originally assigned, salary adjustments, if any, shall be implemented in accordance with Article 36 – Salary Adjustments.

ARTICLE 38 - SALARY IMPROVEMENTS

STAFF COMPENSATION PROGRAM (“SCP”)

Subject to the appropriation of and allocation to the University by the State of adequate funding for the specific purposes identified for the full period covered by this Agreement, the following economic provisions shall apply:

A. Eligibility

Employees who meet all the requirements listed below for a particular fiscal year are eligible to participate in the SCP subject to the following:

1. Employees in the bargaining unit on January 1 and who continue to be employed in a position included in the URA-AFT bargaining unit beyond the following July 1 shall be eligible to participate in the merit-based portion of SCP pursuant to C.2.a., C.3.a. and C.4.a. below.
2. Employees who were on a leave of absence for more than six months as of January 1 are not eligible to participate in the merit-based portion of the SCP in that fiscal year and, thus, will not be eligible for the next scheduled salary increase pursuant to C.2.a., C.3.a. and C.4.a. below. They will be eligible for the increases in C.2.b., C.3.b. and C.4.b. below.
3. Employees who accepted another position included in the bargaining unit are eligible to participate in the SCP in that fiscal year. Department heads from both the former and current units will collaborate on the performance appraisal and salary recommendations.
4. Employees who report to a new supervisor within a particular fiscal year are eligible for the SCP in that fiscal year. The new supervisor is responsible for discussing and collaborating with the former supervisor or department head, if available, to complete the evaluation and to make a salary recommendation.
5. Employees who retire after being evaluated, but are still on the University payroll on the date any SCP increase is paid, are eligible to receive any increase they have been awarded. Employees who announce their intent to retire must still be evaluated and considered for a salary increase under the SCP.
6. Employees who are temporarily red-circled as the result of a no-fault downgrade and are not eligible for SCP salary increases must still be evaluated. They are eligible for consideration for a bonus as described below.

B. SCP Procedure

1. Performance Evaluation Process:

- a. Evaluations for all employees will be completed by April 30 of each fiscal year. The performance evaluation form is Appendix F of this Agreement. At the time of completion of the performance evaluation, the standards for the next year’s evaluation process will be set by employee’s supervisor and discussed with the employee.
- b. Employees will be evaluated against the performance standards established during the previous evaluation process and any additions or modifications that have been communicated to the employee during the year.
- c. Supervisors will notify employees of their performance evaluation ratings by May 15 of each year and will provide employees an opportunity to comment in writing by June 1. Comments shall be attached to the appraisal.

2. Performance Rating Categories

The two rating categories are:

- a. Meets Standards--This rating encompasses a wide range of performance from the employee satisfactorily meeting job expectations to making exceptional contributions in advancing the objectives of their departments and/or the university.
- b. Does Not Meet Standards--Employees who do not satisfactorily meet job expectations and overall do not consistently perform their assigned responsibilities adequately will be given this rating. Employees who receive this rating will be provided specific guidelines on how to improve performance and will be re-evaluated again by October 15 of that year.

C. Size of Salary Increase

In each year of the SCP the aggregate bargaining unit salary increases (including bonuses, if appropriate) shall be awarded in the amount of the percentages set forth in C. 1, C. 2, C. 3 and C. 4 below. The minimum and maximum salary for each salary grade shall be increased each year by the percentages set forth in C.1., C.2.b., C.3.b. and C.4.b. below. However, the awarding of a salary increase under the SCP shall not result in a salary that exceeds the maximum salary for the employee's salary grade. Employees whose proposed salary increase would put them above the maximum salary for his/her salary grade shall receive a one-time bonus for the amount of a proposed increase that exceeds the maximum salary for the grade. Salary increases and bonuses, if any, for grant-funded employees shall be borne by, and shall be subject to the availability of funds for this purpose, the grant that supports the employee.

1. Fiscal Year 2007-2008:

Eligible employees shall receive a salary increase in the amount of 4.5% effective July 1, 2007.

2. Fiscal Year 2008-2009

a. A salary pool of 4% of the URA-AFT salary base as of March 1, 2008 for eligible bargaining unit employees shall be available for merit- based salary increases pursuant to this SCP effective July 1, 2008. Employees who are rated as "meet standards" shall receive an increase to base salary of no less than 1% and no more than 8%.

b. In addition to the above increases, eligible employees shall receive a salary increase in the amount of 1% effective July 1, 2008.

3. Fiscal Year 2009-2010

a. A salary pool of 3.5% of the URA-AFT salary base as of March 1, 2009 for eligible bargaining unit employees shall be available for merit- based salary increases pursuant to this SCP effective July 1, 2009. Employees who are rated as "meet standards" shall receive an increase to base salary of no less than 1% and no more than 7%.

b. In addition to the above increases, eligible employees shall receive a salary increase in the amount of 1.5% effective July 1, 2009.

4. Fiscal Year 2010-2011

a. A salary pool of 2% of the URA-AFT salary base as of March 1, 2010 for eligible bargaining unit employees shall be available for merit-based salary increases pursuant to this SCP effective July 1, 2010. Employees who are rated as “meet standards” shall receive an increase to base salary of no less than 1% and no more than 6%.

b. In addition to the above increases, eligible employees shall receive a salary increase in the amount of 2% effective July 1, 2010.

D. Special Circumstances

Salary increases granted to certain employees in the categories identified below pursuant to this SCP will be implemented as follows:

1. Eligible ten-month or part-time staff salary increases will be based on their prorated salary.
2. For extension service employees who are partially paid by a county, increases will be based upon their full salary, including the county portion.
3. For employees currently in an acting assignment, salary increases will be based on the pre-acting salary and then the acting rate will be recomputed.

E. Appeal Process

1. Employees who claim that SCP procedures were not followed, that there was a demonstrable factual inconsistency in the employee’s evaluation, or that they were not evaluated according to the performance standards for their job, may seek review only as described below, which shall be the sole and exclusive remedy and appeal for such claim. The judgment that forms the basis of whether an employee is evaluated as “meets standards” or “does not meet standards” and the size of a salary increase pursuant to the SCP shall be at the sole and exclusive discretion of the University and not subject to the above appeal process.

2. The employee may initiate a review within 30 days of receipt of the salary notification letter from University Human Resources or notification by the department where there is no salary change. The employee must inform his or her immediate supervisor in writing on a SCP Review Request Form available from University Human Resources of the claim that procedures have not been followed, that there was a demonstrable factual inconsistency in the employee’s evaluation, or that he/she was not evaluated according to the performance standards for the job. The supervisor must provide a written response to the employee within 30 days of receipt of the employee’s completed Review Request Form.

3. If the employee is not satisfied with the supervisor’s written response, the employee may, within 30 days of receipt of the supervisor’s written response, request in writing a review of the matter by the dean, director or department head who shall meet with the employee and provide a written response within 30 days of receiving the request for review.

4. If the employee is not satisfied with the written response by the dean, director or department head, he or she may within 30 days request in writing a review of the matter by the Vice President or Provost (or designee) for the employee's area who will provide a written response within 30 days of receiving the request for review. In all cases, the decision of the Vice President or Provost is final.

5. At each level, the employee shall provide a copy of all prior requests for review and prior written responses.

ARTICLE 39 - SENIORITY

A. Seniority for the purpose of this Article shall be based upon an employee's continuous length of service in the bargaining unit. In the event employees have the same seniority date, their respective seniority shall be determined by the date of commencement of employment at Rutgers. If employees continue to have the same seniority date, their respective seniority shall be determined by alphabetical order of their last names.

B. The Office of Labor Relations shall maintain seniority lists of employees, including the date of hire, and if applicable, the date of transfer into the bargaining unit. Copies of seniority lists shall be furnished quarterly to the URA-AFT.

C. Layoff shall be defined as the elimination of a position or positions within a particular work unit. A work unit is a budgetarily discrete academic or administrative entity. The URA-AFT shall be informed of all notices of layoff.

D. In the event of layoff, the following shall apply:

1. Where one or more employee(s) in the same title performing the same functional tasks in the same work unit is being laid off, layoff shall be implemented in reverse order of seniority, provided the senior employee has the requisite qualifications and abilities to perform the work available.

2. With respect to laid off employees who have provided current contact information to UHR, the following shall apply:

a. The employee who is being laid off may meet with UHR's designee to identify open positions for which he/she may be qualified, including but not limited to the title currently held. The laid off employee may apply for and may be interviewed and considered for such open positions for which he/she meets the requisite qualifications.

b. However, where more than one laid off employee meets the requisite qualifications for an open position, up to three laid off employees, as determined by seniority, shall be interviewed and considered.

E. Any employee who is laid off and has not been placed pursuant to Section D above shall be placed on a preferred recall list for a period of up to eighteen (18) months. Employees who have provided current contact information to UHR may request to be notified by UHR of openings in titles for which he/she has previously been identified to be qualified. The employee shall be

entitled to apply and be interviewed for those open positions, and if he/she has the requisite qualification and ability to perform the work shall be considered for that position.

F. If a position within the same title within the same work unit from which the employee was laid off is restored during the eighteen (18) month recall period, the employee who previously held the position shall be recalled. If more than one employee in the same title has been laid off from the same work unit they shall be recalled to those restored positions in order of seniority. Upon recall to employment an employee shall retain all seniority rights and benefits earned prior to being laid off and shall immediately begin to accrue additional seniority for all purposes.

G. Employees hired on a 10-month basis shall not be entitled to utilize the provisions of this Article during the 2-month period during which they are not employed.

ARTICLE 40 - SEVERABILITY

The University and the URA-AFT understand and agree that all provisions of this Agreement are subject to law. In the event that any provision of this Agreement shall be rendered illegal or invalid under any applicable law, such illegality or invalidity shall affect only the particular provision which shall be deemed of no force and effect, but it shall not affect the remaining provisions of this Agreement. Upon request of either party, the parties agree to meet and negotiate in good faith regarding the provision so affected. In such event, after three negotiations sessions, either party may enlist the assistance of a mutually agreed upon mediator with the cost to be shared equally by the parties. The parties agree to meet with the mediator (together or separately as the mediator recommends) for no more than three meetings. There shall be no further impasse procedures in connection with these negotiations.

ARTICLE 41 - SICK LEAVE

Sick leave is defined as a necessary period of absence because of the employee's own illness or for exposure of the employee to contagious disease.

The meaning of sick leave may be extended to include a charge to the employee's accrued sick leave time to provide medical care to a seriously ill family member as defined in the special circumstances described below. The number of days that the employee may charge to accrued sick leave time for the special circumstances described in sections 1 and 2, below, shall not exceed a total of fifteen (15) days per fiscal year.

The meaning of sick leave shall also be extended to include the following Special Circumstances:

1. Emergency Attendance.
Employee's emergency attendance on a member of the employee's family (mother, father, spouse, domestic partner, child, step child, foster child, grandchild, sister, brother, grandmother, grandfather) who is seriously ill.
2. Medically Certified Care.
Employee's attendance upon the employee's seriously ill family member (as defined above) at a hospital, health care facility, or at home, or the employee's transport of the employee's seriously ill family member to medical treatment, when properly certified by a Health Care Provider on the form designated in

Appendix G. Use of sick leave will not be permitted where the employee has failed to provide the certified form.

Medically certified care does not cover such situations as illness not defined as seriously ill, matters unrelated to medical needs, baby-sitting, running errands, and/or running a business for the family member while he/she is ill.

Full-time employees shall accrue fifteen (15) days of sick leave in each fiscal year at the rate of one and one fourth (1-1/4) days per month. During the first year of employment, employees will earn sick leave at the rate of one (1) day per month of service except that employees appointed on July 1 will earn sick leave at the rate of one and one fourth (1-1/4) days per month.

Regularly appointed part-time staff employees accrue sick leave on the same basis as full-time employees except that such accrual shall be prorated according to the percentage of time appointed. For example, a 50% time employee earns seven and one-half (7.5) full-time days by the end of the fiscal year (fifteen (15) full-time days at 50% equals seven and one-half (7.5) full-time days.)

Unused sick leave is cumulative.

Employees are expected to notify their supervisor preferably by telephone as early as possible at the beginning of the work day on which sick leave is used and to keep the supervisor adequately informed should the absence extend beyond one day.

Employees who require more sick leave than accumulated will have their pay adjusted accordingly except that the employee may charge such time to vacation or administrative leave. In such cases, all sick leave policies will apply. Employees may request that the supervisor make available for the employee's review a current record of the employee's sick leave, such request will not be unreasonably denied.

Credit will be granted for documented unused sick leave accumulated during periods of previous employment at Rutgers.

Credit will also be granted for documented unused sick leave accumulated at an agency of the State of New Jersey, including a state college or university, when the individual comes to work in an eligible position at Rutgers with no break in service from the date of termination at the previous state agency.

No cash payment is made for unused sick leave except upon retirement in accordance with state legislation and implementing regulations. If the employee had a break in service, sick leave accumulated prior to the break will not be included in the lump sum calculation unless the break occurred as the result of a layoff. Further details of this payment appear in policy section University Policy Library Section 60.3.17 Unused Sick Time - Policy on the Administration of Payments to University Staff Retirees.

ARTICLE 42 - TEN MONTH AND PART-TIME EMPLOYEES

Employees appointed on a regular 10-month basis (those employed for the standard academic year) receive all benefits included in this Agreement on a pro-rata basis except for holiday pay which will be granted only for those holidays that fall during the academic year only.

Employees appointed on a regular part-time basis receive all paid time off benefits for which they are eligible on a pro-rata basis.

ARTICLE 43 - TUITION REMISSION BENEFITS

Regularly appointed employees who are appointed on a full time basis as of the first day of class for the semester in which tuition remission is sought may qualify for tuition remission for themselves and their dependent children subject to, and as set forth in, the University’s Educational Benefits policy in Section 60.2.1 of the University Policy Library so long as employees and their dependent children comply with all administrative and academic requirements. This benefit shall extend to dependent children of employees who are enrolled as part time students in an undergraduate program studying for the first baccalaureate degree.

ARTICLE 44 - UNION-EMPLOYER INFORMATION EXCHANGE

A. The URA-AFT agrees to furnish to the University a complete list of all officers and representatives of the URA-AFT, including titles, addresses, campus phone numbers and designation of responsibility, and to keep such list current.

B. The University agrees to furnish to the URA-AFT by the 1st of every month of each year a register of the employees covered by this Agreement. The register shall be in the form of an Excel file made available electronically, with the following fields:

- | | |
|------------------------------------|----------------------------|
| 1. Last Name | 9. Department |
| 2. First Name | 10. Campus Address |
| 3. Home address | 11. Campus Phone Extension |
| 4. Title | 12. 10 or 12 month |
| 5. Job Class Code | 13. Workweek designation |
| 6. Grade | 14. Percent Time |
| 7. Annual Base Salary | 15. Employment Date |
| 8. Position Number (if applicable) | 16. Gender |

C. The University agrees to provide the URA-AFT, on a monthly basis, with the posted job vacancy notification for every position that was posted in that month and will provide a copy of each generic position summary for union titles when and if they are developed.

D. The University further agrees to provide the URA-AFT, on a quarterly basis, with a report of all reclassifications within the union.

ARTICLE 45 - UNION LEAVE

The University shall grant unpaid leave without the payment or the accrual of benefits for up to three (3) employees (at any one time) who become URA-AFT officers/employees. Seniority shall continue to accrue during such leave.

Such employees shall be entitled to reemployment by Rutgers to their position, if it exists at the time of application to return to Rutgers' employment, or to a similar position, if one exists, providing that their absence does not exceed ten (10) years and application is made within ninety (90) calendar days immediately following separation from union office/union employment.

ARTICLE 46 - UNION REPRESENTATIVES

Authorized representatives of the URA-AFT, who are not employees of Rutgers, shall be admitted to the premises of Rutgers under the condition that reasonable access to workplace and facilities will be granted so long as it does not interfere with or disrupt ongoing work or university activities and operations. Prior to entering the premises of Rutgers, the URA-AFT representatives shall make their presence and destination known to the Office of Labor Relations or the Department/Unit Head or his/her representative responsible for the area to be visited.

Stewards (not to exceed eighty eight (88) in number throughout the University) shall be designated in specific, geographic areas. Names of the employees selected to act as Stewards and their areas of responsibility who represent employees shall be certified in writing to the Office of Labor Relations annually in January by the Local Union.

Stewards shall be granted a reasonable amount of time during their regular working hours, without loss of pay, to interview an employee who has a grievance and to discuss the grievance with the employee's immediate supervisor. The URA-AFT President or his/her designee shall be granted a reasonable amount of time during his/her regular working hours, without loss of pay to present, discuss and adjust grievances with Rutgers, provided such person is an employee of Rutgers. When a designee is assigned to act in a particular grievance, the URA-AFT will give Rutgers prior notice. Neither a steward, nor a Union officer, nor a designee shall leave his/her work without first obtaining permission from his/her immediate supervisor, which permission shall not be unreasonable withheld.

The URA-AFT may have eleven (11) members, who are in the bargaining unit covered by this Agreement, on the contract negotiating committee. Rutgers agrees that these members shall not lose pay for time spent during their regular working hours for attendance at negotiations sessions.

Rutgers agrees to permit authorized representatives of the URA-AFT employed by Rutgers to take time off without loss of pay for the purpose of attending union conventions, conferences and educational classes, provided that the total amount of such time off without loss of pay shall not exceed fifty (50) days per fiscal year of this Agreement. Permission for such time off must be obtained from Rutgers. Such permission shall not be unreasonably withheld. Names of persons attending such activities and time to be charged shall be certified in writing to the Office of Labor Relations.

In addition Rutgers agrees to permit authorized representatives of the URA-AFT employed by Rutgers to take time off without pay for the purpose of attending union conventions, conferences and educational classes. The total amount of such time off is as follows:

Shall not exceed 50 days per first fiscal year of this agreement (7/1/07-6/30/08)
Shall not exceed 40 days per second fiscal year of this agreement (7/1/08-6/30/09)
Shall not exceed 30 days per third fiscal year of this agreement (7/1/09-6/30/10)
Shall not exceed 25 days per fourth fiscal year of this agreement (7/1/10-6/30/11)

Permission for such time off must be obtained from Rutgers. Such permission shall not be unreasonably withheld. Names of persons attending such activities and time to be charged shall be certified in writing to the Office of Labor Relations.

ARTICLE 47 - UNION SECURITY

A. Union Dues

Rutgers agrees to deduct from the paycheck the biweekly union dues of each bargaining unit member, as defined herein, who furnishes a voluntary written authorization to the URA-AFT for such deduction, on a form acceptable to Rutgers. The URA-AFT shall remit signed authorization forms to the Office of Labor Relations. Each bargaining unit member may cancel such written authorization by giving written notice of such cancellation to Rutgers and the URA-AFT between July 1 and July 15 of each calendar year. The amount of union dues to be deducted by Rutgers from the bargaining unit member paycheck shall be in such amount as may be certified to Rutgers by the URA-AFT at least thirty (30) days prior to the date on which deduction of union dues is to be made. Deduction of union dues made pursuant hereto shall be remitted by Rutgers to the URA-AFT every four (4) weeks together with a list of the names of bargaining unit members from whose pay such deductions were made.

B. Representation Fee

1. Representation Fee Deduction For Employees In The Bargaining Unit At The Time of Ratification

The parties agree that effective approximately thirty (30) days after ratification of this agreement all employees in the bargaining unit who do not become members of the URA-AFT shall have deducted from their salaries and forwarded to the URA-AFT a representation fee, in such an amount as permitted by law, in a manner as provided below.

2. Representation Fee Amount

At least thirty (30) days before the effective date of the representation fee, or any subsequent modification thereof, the URA-AFT shall notify the University of the biweekly amount to be deducted from non-members' salaries. Any change in the representation fee shall be made upon written notification to the University.

3. Representation Fee Schedule

The representation fee shall be deducted from nonmembers' salaries in equal biweekly installments. Representation fee deductions from the salaries of all nonmember employees shall commence on the payroll begin date as follows: thirty (30) days after the expiration of an union eligible employee's probationary period; or thirty (30) days after entry into the bargaining unit for employees who are serving in another university position at the time of entry into the unit; or the tenth (10th) day following reentry into

the bargaining unit for employees who previously served in bargaining unit positions and who continued in the employ of the University in a nonbargaining unit position. For the purpose of this Article, ten (10) month employees shall be considered to be in continuous employment.

If, during the course of the year, the nonmember becomes a URA-AFT member, the University shall cease deducting the representation fee and commence deducting union dues after receipt of a voluntary written authorization for such deduction on a form acceptable to Rutgers.

4. Indemnification

The URA-AFT hereby agrees to indemnify, defend, and save harmless the University from any claim, suit or action, or judgments, including reasonable costs of defense which may be brought at law or in equity or before any administrative agency with regard to or arising from the deduction from the salaries of any employee of any sum of money as a representation fee under the provisions of the Agreement.

ARTICLE 48 - UNIVERSITY CLOSINGS

A. For a day or days when the University is officially declared as “Closed” by the President or appropriate Vice-President, employees shall not be required to charge vacation days, administrative leave, or personal holidays to avoid loss of pay.

B. In addition, on any day or days in which all classes are cancelled on a particular campus (Camden, Newark, or New Brunswick) by the appropriate Vice-President or Provost due to a weather or other emergency situation, the following will apply regarding attendance:

Lateness – The employee shall notify his/her supervisor as soon as possible if it is necessary to be late in reporting to work. The employee may charge any lost time to administrative leave, vacation, or personal holiday if available. If no such time is available, the employee will have his/her salary appropriately adjusted for the lost time. There will be no disciplinary action taken for such lateness.

Absence – The employee shall notify his/her supervisor as soon as possible if it is necessary that he/she be absent. The employee may charge the day to administrative leave, vacation, or personal holiday if available, or will have his/her salary appropriately adjusted. There will be no disciplinary action taken for such absence.

Leaving Early – The employee must request and receive permission from the appropriate supervisor to leave early. Such permission shall not be unreasonably denied. Employees who are allowed to leave early may charge the time to administrative leave, vacation, or personal holiday if available. If no such time is available, the employee will have his/her salary appropriately adjusted for the lost time.

C. Sections A and B of this Article do not apply to those employees previously designated as “essential” personnel. Essential personnel are required to report to work and remain at work unless advised differently by an appropriate supervisor.

ARTICLE 49 - UNIVERSITY POLICIES AND PROCEDURES

Rutgers and the URA-AFT agree that all members of the bargaining unit shall enjoy and be subject to all University regulations, procedures and the University Policy Library applicable to administrative employees except as may be otherwise set forth in this Agreement. There shall be no duplication or pyramiding of benefits. During the life of this Agreement, any change in University regulations, procedures, or in the University Policy Library that constitutes a change in a mandatorily negotiable term and condition of employment for members of the bargaining unit shall be negotiated.

ARTICLE 50 - USE OF UNIVERSITY FACILITIES, CAMPUS MAIL & EQUIPMENT

A. Use of University Facilities

Representatives of the URA-AFT shall be permitted to transact official business on University property at all reasonable times, provided that this shall not interfere with or interrupt normal University operations.

The URA-AFT and its representatives shall have the right to use University buildings at all reasonable hours for meetings provided they follow regular University procedures.

The URA-AFT shall have the right to make reasonable use of the University facilities and equipment, including duplicating, computing and office equipment, and available audiovisual equipment, all in accordance with University procedures. The URA-AFT shall pay reasonable costs as established by the University for the use of facilities and equipment.

B. Campus Mail

1. To the extent permitted by law, upon the effective date of this Agreement, the University will carry without charge by University campus mail up to three times per semester the URA-AFT newsletter to its bargaining unit members. The URA-AFT will not send, and the University will not carry, by campus mail any other matter except upon payment of appropriate United States Postal charges.

2. The URA-AFT shall indemnify and save harmless the University against any and all claims, demands, suits, judgments, settlements, or any other forms of liability, including reasonable counsel fees and other costs of defense, that shall arise out of or by reason of any action taken by the University to comply with Section B.1. above, including liability for United States Postal charges, or that arise out of or by reason of actions taken by the University in connection with defending the legality of this indemnification provision. The URA-AFT shall remit payment for said fees and costs to the University within 30 days after receipt of a detailed statement of services rendered in connection with said defense. If full payment is not remitted within 30 days, the University's obligation pursuant to Section B.1. shall be suspended for so long as this statement of services remains unpaid.

The University shall retain its right to determine the course of conduct, including but not limited to, the right to select counsel and determine strategy, in any action arising out of or by reason of the provisions of this Section B.

In the event this indemnification provision is found by any court or administrative agency of competent jurisdiction to be illegal or against public policy, then the University's obligation under Section B.1. above shall terminate.

C. Electronic Communication

1. So long as use is limited to non-work time and use is subject to all policies, procedures and practices generally applicable to use of University email and the University's email system, including those applicable on a University-wide, campus, department, program or unit basis, the URA-AFT and its officers and stewards shall be entitled to use of University electronic mail (email) for communication with one another, with the University's representatives and with bargaining unit members for purposes of scheduling meetings, responding to informational inquiries, disseminating information pertaining to normal union activities, and bargaining unit employees shall be entitled to use their University email accounts to send and receive information pertaining to normal union activities.
2. The URA-AFT shall be entitled to utilize services such as online event calendars to notify bargaining unit members of union activities so long as said services are generally available for use by the University community. The URA-AFT further agrees that such use shall conform to any policies and procedures that may be adopted by the University for use of such services and that apply equally to all such notices.

ARTICLE 51 - VACATION

Employees covered under this agreement shall enjoy and accrue vacation as set forth in University Policy Library Section 60.3.10-Vacation For Staff Members, except that effective July 1, 2008, 35 hour, 37.5 hour (NE) and 40 hour employees shall, upon their tenth (10th) anniversary date of service, accrue vacation at the rate of 1.66 days per full month worked through the completion of twenty years (20) of service, after which the subsequent accrual rates set forth in the Policy will apply.

ARTICLE 52 - VISION CARE PROGRAM

Full-time employees covered under this agreement and their eligible dependents (unmarried children under the age of 23) are eligible to participate in the Vision Care Program established by the University. This program shall provide for up to a \$45 reimbursement for single vision corrective lenses and up to a \$50 reimbursement for bifocal or trifocal corrective lenses.

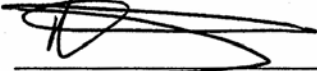
Employees and eligible dependents are entitled to receive one reimbursement for lenses purchased over a two year period, with each two year period determined by the University.

ARTICLE 53 - TERM

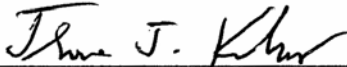
This agreement shall be effective from December 15, 2007 until 12 midnight on June 30, 2011.


RUTGERS, THE STATE UNIVERISTY OF NEW JERSEY


BY:


Harry M. Agnostak

Dennis F. Benson



Jerome J. Kukor


Carol L. Martancik

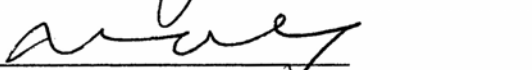

Jeffrey T. Maschi

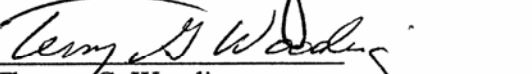
Rosa M. Rivera

Brian T. Rose


Sandra L. Russell

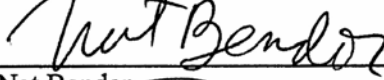

Sean J. Spinello



John B. Wolf



Theresa G. Wooding

UNION OF RUTGERS ADMINISTRATORS, AMERICAN FEDERATION OF TEACHERS, URA-AFT

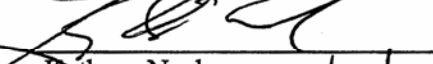
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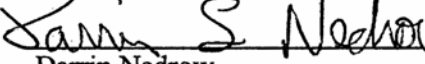

Nat Bender

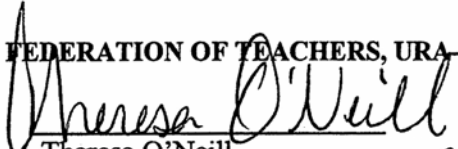

Brandon J. Chandler

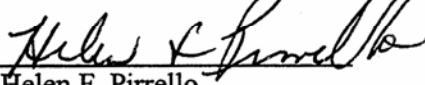

Janice DiLella

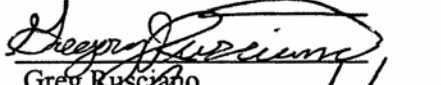

Lucye Millerand

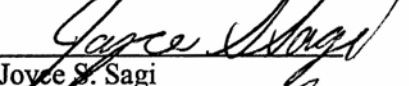

Kathryn Neal

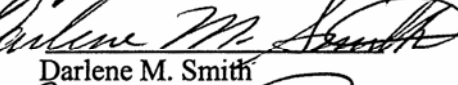

Darrin Nedrow

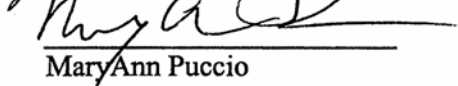

Theresa O'Neill


Helen F. Pirrello


Greg Rusciano


Joyce S. Sagi


Darlene M. Smith


MaryAnn Puccio

**Side Letter Agreement Between URA-AFT (Union) and Rutgers University Regarding
Community Assistant Trainee I and Community Assistant Trainee II Positions**

December 4, 2007

1. Effective June 30, 2008, all employees in the title of Community Assistant Trainee II will be reclassified into the title of Community Assistant Trainee I with a corresponding increase in compensation, in accordance with Article __, Salary Adjustments, and increase in job responsibilities. The title of Community Assistant Trainee II will be abolished.
2. Effective June 30, 2009, all employees in the title of Community Assistant Trainee I will be reclassified into the position of Community Assistant II with a corresponding increase in compensation, in accordance with Article __, Salary Adjustments, and increase in job responsibilities. The title of Community Assistant Trainee I will be abolished.
3. The current Salary Range compensation structure for Community Assistant Trainee II, Community Assistant Trainee I, Community Assistant II and Community Assistant I positions will continue until such time as University Human Resources (UHR) places said positions into a Salary Grade compensation structure. UHR shall provide notice to the Union when such a placement occurs.
4. The Union further recognizes that the number of employees hired into the positions set forth in paragraphs one (1) and two (2) above are subject to the constraints of the funding sources for said positions.

URA-AFT

By: 

Darrin Nedrow

Rutgers University

By: 

Sandra Russell

Side Letter Agreement Between URA-AFT (UNION) and Rutgers University(Rutgers)
Regarding Union Initiation Fees and Assessments
November 28, 2007

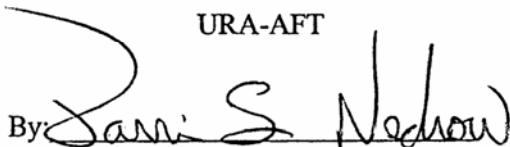
To the extent permitted by law, the Union and Rutgers agree that if in the future union initiation fees or assessments are established by the Union, Rutgers will deduct said fees or assessments from the bi-weekly paycheck of union members in the bargaining unit as follows. The payroll deduction shall commence no sooner than thirty (30) days after receipt by Rutgers from the Union of a voluntary written authorization for such deduction(s) from each employee for whom such a deduction shall be made. The voluntary written authorization shall set forth the bi-weekly amount to be deducted.

The written authorization may be cancelled and the deduction terminated upon receipt by Rutgers of written notice of such cancellation by the employee.

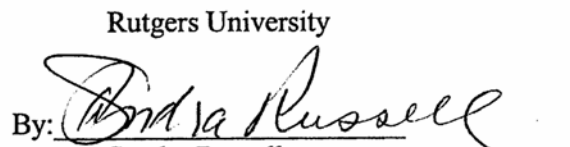
Amounts deducted pursuant to this side letter agreement shall be remitted by Rutgers to the Union every four (4) weeks together with a list of the names of employees from whose pay such deductions were made.

The Union hereby agrees to indemnify, defend and save harmless the University from any claim, suit or action, or judgments, including reasonable costs of defense which may be brought at law or in equity, or before any administrative agency, with regard to or arising from the deduction from salaries of any employee of any sum of money deducted under the provisions of this side letter agreement.

URA-AFT

By: 
Darrin Nedrow

Rutgers University

By: 
Sandra Russell

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APPENDIX A

RUTGERS POLICY

Section: 50.3.3

Section Title: Legal Matters

Policy Name: University Indemnification Policy

Formerly Book: 6.4.4

Approval Authority: Board of Governors

Responsible Executive: Vice President and General Counsel

Responsible Office: Office of the Vice President and General Counsel

Originally Issued: 5/1972

Revisions: 6/1977; 7/1985

Policy:

50.3.3 UNIVERSITY INDEMNIFICATION POLICY

The University, subject to the requirement of law and public policy of New Jersey and except as otherwise provided herein, shall indemnify to the full extent permitted by the New Jersey Tort Claims Act, N.J.S.A. 59:1-1, et seq., and any amendments thereto, any officer or employee acting as an agent of the University for any act or omission arising out of and in the course of the performance of the duties of his or her office, position or employment with the University, providing that the University shall have the right to conduct the defense, including the appeals of any such officer or employee, it being understood, as well, that the University shall defray all costs of defending such action, including reasonable counsel fees and expenses. Any such indemnification may be made by the University only as authorized in a specific case upon a determination that indemnification is proper under the circumstances because the officer or employee met the requisite standard of conduct set forth in the New Jersey Tort Claims Act.

This determination shall be made by the Vice President and General Counsel, who shall be generally responsible for the administration of the University Indemnification Policy. The Vice President and General Counsel may, however, in his or her discretion decide that it is appropriate to refer a particular matter to the Board of Governors for its determination. Such right of indemnification shall inure to the benefit of the legal representative of any such officer or employee.

The foregoing indemnification shall be in addition to, and not in restriction or limitation of, any privilege or power which the University may have with respect to the indemnification or reimbursement of its officers or employees.

All regulations and procedures are subject to amendment.

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APPENDIX B

AGREEMENT CONCERNING PAYROLL DEDUCTIONS FOR CONTRIBUTIONS TO COMMITTEE ON POLITICAL EDUCATION (“COPE”) FOR EMPLOYEES REPRESENTED BY UNION OF RUTGERS ADMINISTRATORS, AMERICAN FEDERATION OF TEACHERS (URA-AFT), AFL-CIO (“URA-AFT” or “Union”)

WHEREAS, URA-AFT has requested that RUTGERS, THE STATE UNIVERSITY OF NEW JERSEY (“Rutgers”) deduct from employees’ wages contributions to the COPE; and

WHEREAS, during contract negotiations URA-AFT asked Rutgers to make such payroll deduction and Rutgers agreed, as described in Article 30 of the parties’ collective negotiations agreement, and as described in this Appendix B and in Appendix C,

WHEREAS, URA-AFT and Rutgers acknowledge that Rutgers’ agreement to implement payroll deductions for employees who choose to make contributions to COPE is not in any way an endorsement of COPE by Rutgers; and

WHEREAS, URA-AFT and Rutgers have entered into an Indemnification Agreement (Appendix C to the parties’ collective negotiations agreement) executed simultaneously with this Appendix B for the purpose of indemnifying Rutgers against any liability arising from Rutgers’ implementation of this payroll deduction program;

NOW, THEREFORE, the parties enter into this Appendix in order to set forth the parameters for administration of the payroll deduction for employee contributions to COPE (“payroll deduction”) for employees represented by URA-AFT and for the purpose of prescribing the obligations which Rutgers will undertake in regard to this payroll deduction and the obligations which URA-AFT will undertake:

1. **General:** Responsibility for communicating to employees information about the payroll deduction resides with URA-AFT and not with Rutgers. However, URA-AFT

representatives may not conduct any business whatsoever concerning this payroll deduction on work time. Furthermore, no resources of Rutgers may be used with respect to the payroll deduction except as explicitly set forth in this Appendix.

2. **Marketing and Enrollment:**

a. Responsibility for communicating to employees information about the payroll deduction resides with URA-AFT.

b. URA-AFT acknowledges that the payroll deduction is not selected, sponsored, or endorsed by Rutgers or by the State of New Jersey and agrees not to make any representations to the contrary. URA-AFT agrees that no materials which are distributed concerning the payroll deduction will identify Rutgers or the State of New Jersey in any way as a sponsor or endorser and further agrees that such materials will include the following statement approved by Rutgers disclaiming any responsibility on the part of Rutgers for the information contained therein:

The payroll deduction suggested by URA-AFT is not sponsored or endorsed in any way by Rutgers, the State University or by anyone on its behalf, or by the State of New Jersey. Rutgers makes no promises or representations of any kind whatsoever concerning this payroll deduction.

Such materials will clearly identify the representatives of URA-AFT who are responsible for administrative details of the payroll deduction such as inquiries and problem resolution.

URA-AFT will (within seven (7) days of the effective date of the collective negotiations agreement to which this is an Appendix) submit to Rutgers draft materials (letters) for the University's review and approval, which conform to the requirements as set forth herein. If additional materials for or about the payroll deduction are used to promote the payroll deduction or solicit applications that refer to Rutgers or the State of New Jersey they will be submitted to Rutgers' Office of Labor Relations for review before distribution in order to ensure that such materials comply with the provisions of this Appendix.

c. In the event that the University receives a COPE authorization form directly from an employee, rather than from URA-AFT, the University shall provide URA-AFT with a copy of the form at the time the next COPE deductions are sent to URA-AFT, and URA-AFT thereafter shall incorporate any changes on the next roster it provides pursuant to 4. c. below.

3. **Cancellations:** An existing payroll deduction may be cancelled with thirty (30) days notice to Rutgers from the employee. URA-AFT will prepare a cancellation notice (within seven (7) days of the effective date of the collective negotiations agreement to which this is an Appendix) for Rutgers' review and approval.

4. **URA-AFT Agrees:**

a. To provide to Rutgers evidence that COPE is properly registered as required by applicable law, complies with reporting requirements imposed by law and makes contributions only in compliance with applicable legal standards.

b. To accept on a monthly basis whatever payroll deductions have been authorized by this Appendix and to make the contributions to COPE.

c. To provide Rutgers by the first of each month a roster in a format to be specified by Rutgers with the name, social security number and biweekly deduction amount for employees in the collective negotiations unit who have authorized payroll deductions for COPE.

d. To provide for the University's review all authorizations signed by employees, all cancellations signed by employees and all documents related to adjustments or changes to the payroll deduction and to thereafter retain the documents.

e. To provide refunds to participants as necessary.

f. To be responsible for all administrative details such as inquiries, adjustments and problem resolution.

- g. To make routine adjustments to recover previously remitted contributions to URA-AFT when Rutgers subsequently determines that such contributions should not have been credited to COPE due to the participant's having receiving unearned salary.
- h. To implement new enrollments, adjustments, or cancellations prospectively only, with no retroactive adjustments, except as may be required by Paragraph 4.g. above and by Paragraph 5.b. below.
- i. To notify Rutgers of the cancellation of payroll deductions by any participant by the first of the month prior to the month in which deductions are to be discontinued. To ensure that the amount that the employee deducts from each paycheck shall in no event exceed \$5,000 per year, or such other amount as the law permits.

5. **Payroll Deductions:**

- a. Rutgers will begin to take employee payroll deductions of fixed dollar amounts specified on the initial rosters to be supplied by URA-AFT, in a format specified by Rutgers, on or about thirty (30) days after receipt in Payroll Services of rosters. Such payroll deductions will begin on the first "benefits" payroll of each month and will be in the biweekly amount specified by URA-AFT provided the participant has sufficient net pay to cover this deduction after all other mandatory and voluntary deductions are taken. There will be no retroactive deductions.
- b. Any amounts over deducted will be refunded to the employee by URA-AFT.
- c. Payroll deduction will continue until such time as the participant moves out of a position represented by URA-AFT, terminates, requests to have the deductions cease, a new authorization is received from URA-AFT specifying a different deduction amount or a term and condition of this Appendix fails.

d. Rutgers will submit deductions to URA-AFT within fifteen (15) days after the end of the month in which such deductions are taken, along with a roster reflecting the detail of the deductions.

e. Rutgers will provide programming for these deductions at no cost to URA-AFT. URA-AFT will be liable for administrative, processing and other costs incurred by Rutgers in administering payroll deductions. Invoices will be submitted periodically to URA-AFT by Rutgers. Payment is due within thirty (30) days after the date of invoice. Rutgers may suspend payroll deductions if payment is not made in a timely fashion.

6. **Grievances:** URA-AFT agrees not to file grievances on its own behalf or on behalf of any bargaining unit member concerning Article 30 of the parties' collective negotiations agreement, concerning the validity, implementation, or any other matter related to this Appendix, or concerning the validity, implementation or any other matter related to Appendix C to the parties' collective negotiations agreement. The sole and exclusive remedy of URA-AFT and bargaining unit members for any and all such claims shall be to present them for consideration to a Labor Management Conference as set forth in Article 19 of the parties' collective negotiations agreement.

7. **Sole and Entire Agreement:** Article 30 of the parties' collective negotiations agreement, this Appendix and the Indemnification Agreement set forth in Appendix C executed simultaneously with this Appendix constitute the sole and entire agreements between Rutgers and URA-AFT concerning payroll deductions for contributions to COPE for employees represented by URA-AFT. No other promises or agreements shall be binding on the parties unless they are in writing and signed by the parties to these agreements.

8. **Effective Date:** This Appendix is effective as soon as practical after the effective date of the parties' collective negotiations agreement to which this shall be an Appendix.

URA-AFT

Sanni S. Nedrow

Date: 1/29/08

RUTGERS, THE STATE UNIVERSITY OF NEW JERSEY

Sandra Russell

Date: 1/29/08

APPENDIX C

INDEMNIFICATION AGREEMENT

WHEREAS, the Union of Rutgers Administrators, American Federation of Teachers, AFL-CIO, (“URA-AFT”) has requested that RUTGERS, THE STATE UNIVERSITY OF NEW JERSEY (“Rutgers”) allow employees to choose to deduct from their paychecks amounts to be contributed to the AFT Committee on Political Education (COPE), a political action committee registered with the Federal Election Commission;

WHEREAS, URA-AFT acknowledges that Rutgers has agreed to make such deductions as set forth in Article 30 of the parties’ collective negotiations agreement and in Appendix B thereto executed simultaneously herewith; and

WHEREAS, URA-AFT acknowledges that, to the extent that Rutgers makes payroll deductions for employees who choose to make contributions to COPE, Rutgers is not in any way endorsing COPE; and

WHEREAS, Rutgers will honor valid written requests for payroll deductions to make contributions to COPE that are signed by employees represented by URA-AFT and forward the amounts so deducted to URA-AFT, as set forth more particularly in Appendix B, only on the condition that URA-AFT indemnify Rutgers against any liability arising from Rutgers’ participation in making these payroll deductions available;

NOW, THEREFORE, in consideration of Rutgers’ and URA-AFT’s agreement that Rutgers honor valid written signed requests for payroll deductions to be made for contributions to COPE and to forward the amounts so deducted to URA-AFT, the parties agree as follows:

1. URA-AFT agrees to indemnify and hold Rutgers, its governors, trustees, officers, agents, employees, representatives, successors and assigns, harmless against any and all liabilities, costs, claims, expenses, losses, judgments, attorneys’ fees and interest, of any nature and without limitation, arising in whole or in part from payroll deductions for COPE by Rutgers’ employees or the implementation or application of the payroll deduction program. Rutgers shall retain its right to determine its course of conduct, including but not limited to the right to select counsel and determine strategy, in any claim or action arising out of or by reason of the offering the payroll deduction to Rutgers’ employees, or the implementation or application of the payroll deduction program.

2. This Indemnification Agreement also shall cover any claims or actions in connection with defending the legality of this Indemnification Agreement. Furthermore, URA-AFT will not challenge the legality of this Indemnification Agreement or any portion thereof, nor assist any other person or entity in doing so. In the event that this Indemnification Agreement is deemed to be illegal or against public policy or otherwise unenforceable by any court or administrative agency of competent jurisdiction, the parties

agree that any obligations which Rutgers otherwise may have regarding payroll deductions for COPE under Article 30 of the collective negotiations agreement and under Appendix B thereto shall cease, effective immediately.

3. URA-AFT represents and warrants that the execution and performance of this Indemnification Agreement has been duly authorized and that the officer(s) executing the Indemnification Agreement on URA-AFT's behalf is duly authorized to do so.

4. This Indemnification Agreement shall be governed by the laws of the State of New Jersey.

URA-AFT

Samin S. Nohaw

BY:

RUTGERS, THE STATE UNIVERSITY
OF NEW JERSEY

Jandra Russell

By:

Dated: 1/29/08

APPENDIX D

URA-AFT Admin Grade Structure July 1, 2007 - June 30, 2011

Effective July 1, 2007

Grade	Min	Midpt	Max
01	27,280	34,120	40,961
02	31,373	39,238	47,102
03	36,079	45,124	54,169
04	41,490	51,893	62,297
05	47,713	59,676	71,638
06	54,870	68,627	82,385
07	63,101	78,923	94,743
08	72,567	90,761	108,956
09	83,452	104,375	125,298
10	95,970	120,031	144,092
11	110,365	138,035	165,706
12	126,919	158,741	190,562

Effective July 1, 2008

Grade	Min	Midpt	Max
01	27,553	34,461	41,371
02	31,687	39,630	47,573
03	36,440	45,575	54,711
04	41,905	52,412	62,920
05	48,190	60,273	72,354
06	55,419	69,313	83,209
07	63,732	79,712	95,690
08	73,293	91,669	110,046
09	84,287	105,419	126,551
10	96,930	121,231	145,533
11	111,469	139,415	167,363
12	128,188	160,328	192,468

Effective July 1, 2009

Grade	Min	Midpt	Max
01	27,966	34,978	41,992
02	32,162	40,224	48,287
03	36,987	46,259	55,532
04	42,534	53,198	63,864
05	48,913	61,177	73,439
06	56,250	70,353	84,457
07	64,688	80,908	97,125
08	74,392	93,044	111,697
09	85,551	107,000	128,449
10	98,384	123,049	147,716
11	113,141	141,506	169,873
12	130,111	162,733	195,355

Effective July 1, 2010

Grade	Min	Midpt	Max
01	28,525	35,678	42,832
02	32,805	41,028	49,253
03	37,727	47,184	56,643
04	43,385	54,262	65,141
05	49,891	62,401	74,908
06	57,375	71,760	86,146
07	65,982	82,526	99,068
08	75,880	94,905	113,931
09	87,262	109,140	131,018
10	100,352	125,510	150,670
11	115,404	144,336	173,270
12	132,713	165,988	199,262

APPENDIX D

URA-AFT Information Technology Grade Structure

July 1, 2007 - June 30, 2011

Effective July 1, 2007

Grade	Min	Midpt	Max
01	31,223	39,029	46,834
02	35,906	44,883	53,859
03	41,293	51,617	61,940
04	47,487	59,358	71,230
05	54,611	68,263	81,915
06	62,802	78,502	94,204
07	72,221	90,277	108,332
08	83,056	103,820	124,583
09	95,512	119,390	143,270
10	109,839	137,298	164,759
11	126,316	157,896	189,475
12	145,262	181,578	217,894

Effective July 1, 2008

Grade	Min	Midpt	Max
01	31,535	39,419	47,302
02	36,265	45,332	54,398
03	41,706	52,133	62,559
04	47,962	59,952	71,942
05	55,157	68,946	82,734
06	63,430	79,287	95,146
07	72,943	91,180	109,415
08	83,887	104,858	125,829
09	96,467	120,584	144,703
10	110,937	138,671	166,407
11	127,579	159,475	191,370
12	146,715	183,394	220,073

Effective July 1, 2009

Grade	Min	Midpt	Max
01	32,008	40,010	48,012
02	36,809	46,012	55,214
03	42,332	52,915	63,497
04	48,681	60,851	73,021
05	55,984	69,980	83,975
06	64,381	80,476	96,573
07	74,037	92,548	111,056
08	85,145	106,431	127,716
09	97,914	122,393	146,874
10	112,601	140,751	168,903
11	129,493	161,867	194,241
12	148,916	186,145	223,374

Effective July 1, 2010

Grade	Min	Midpt	Max
01	32,648	40,810	48,972
02	37,545	46,932	56,318
03	43,179	53,973	64,767
04	49,655	62,068	74,481
05	57,104	71,380	85,655
06	65,669	82,086	98,504
07	75,518	94,399	113,277
08	86,848	108,560	130,270
09	99,872	124,841	149,811
10	114,853	143,566	172,281
11	132,083	165,104	198,126
12	151,894	189,868	227,841

URA-AFT Community Assistants Salary Range Structure

July 1, 2007 - June 30, 2009

Effective July 1, 2007

Range	Minimum	Maximum	Extended Maximum
07	24832	33187	38334
08	25885	34651	39961
09	26984	36177	41655
11	29360	39463	45322
14	33380	45056	51528

Effective July 1, 2008

Range	Minimum	Maximum	Extended Maximum
07	25080	33519	38717
08	26144	34998	40361
09	27254	36539	42072
11	29654	39858	45775
14	33714	45507	52043

APPENDIX E

URA-AFT JOB TITLES

TITLE	GRADE	TITLE	GRADE
ACCTG ASST I	04	ASST DIR STUDENT AFFAIRS	06
ACCTG ASST I,PAYRL	03	ASST DIRECTOR	07
ACCTG ASST II	03	ASST DIRECTOR ADMISSIONS	07
ACCTG ASST II AP	03	ASST FINANCIAL AID SPECIALIST	04
ACCTG ASST II, COLLC	03	ASST INSTRMNT MAKER	06
ACCTG ASST II, PAYRL	02	ASST MANAGER COMPLIANCE	04
ACCTG MGR II,BUS PROC & COMM	07	ASST MANAGER EVENT SERVICES	04
ACCTG SPECIALIST,PAYRL	04	ASST MANAGER OF RESIDENCE LIFE	04
ACCTG SPECIALST	05	ASST MANAGER SECURITY SYSTEMS	05
ACCTG SPVR II, CASH	05	ASST MASS SPECTROMETRIST	04
ACCTG SPVR III, SAR	04	ASST MGR ACADEMIC PROGRAMS	05
ACTING ASST DIR EDT/M SV RU MG	07	ASST MGR CATERING	04
ADMINISTRATIVE ASSISTANT	03	ASST MGR FINANCIAL AID	06
ADMINISTRATIVE ASSISTANT	00	ASST MGR HOUSING ADMIN	05
ADMINISTRATIVE COORDINATOR	04	ASST MGR PUBLIC SAFETY OPRNS	05
ADMISSIONS DATA SPECIALIST	03	ASST MGR SECURITY SYSTEMS	04
ADMISSIONS OFFICER	05	ASST MGR TRANSIT SVCS	05
ALUMNI REL OFFICER I	05	ASST MGR-TICKET OPERATIONS	04
AQUATICS COORDINATOR	05	ASST NMR FACILITY SPECIAL	04
AREA COORDINATOR	04	ASST PROJECT MGR	04
ASSISTANT FACILITIES PLANNER	06	ASST REGIONAL MGR RSBDC	06
ASSISTANT MANAGER	05	ASST REGISTRAR	05
ASSISTANT TO DEAN	05	ASST SUPERVISOR CASHIERING	04
ASSISTANT TO THE DEAN	06	ASST TO ASSOC ATHL DIR	03
ASSOC DEAN II	08	ASST TO DEAN	04
ASSOC DIR DEVELOPMENT	07	ASST TO DIR-PALS	06
ASSOC DIR PUBLIC REL COMM/MKTG	08	ATHLETIC & RECREATN FACLTY MGR	05
ASSOC DIRECTOR	07	ATHLETIC ACADEMIC ADVISOR	05
ASSOC MUSEUM REGISTRAR	05	BUDGET ANALYST II	07
ASSOC UNIVERSITY ADMIN EOF	06	BUDGET ANALYST III	06
ASST CAMPUS FACILITIES MGR	05	BUDGET SPECIALST	05
ASST CONFERENCE COORD	03	BUSINESS ASST II	03
ASST COORD MULTCTRL RECRTMT AF	06	BUSINESS DEVELOPMENT ASSOCIATE	04
ASST CURATOR EDU & OUTREACH	04	BUSINESS DEVELOPMENT SPEC	07
ASST DEAN	08	BUSINESS MGR II	07
ASST DEAN I	08	BUSINESS MGR III	06
ASST DEAN II	07	BUSINESS SPECIALST	05
ASST DEAN III	06	BUYER	05
ASST DEAN STUDENT MGT SPEC PRO	06	BUYER-PURCHASING/SALES SPEC	05
ASST DIR DEVELOPMENT CORP	07	CAREER COUNSELING OFFICER	06
ASST DIR EDIT/MEDIA SVC BRDCST	07	CAREER MANAGEMENT SPECIALIST	05
ASST DIR EDIT/MEDIA SVC PROD	07	CERTIFICATION AUDITOR	03
ASST DIR MKTG & COMMUNICATIONS	06	CHEF MANAGER I	05
ASST DIR PUBLIC AFFAIRS	06	CHEF MANAGER II	04
ASST DIR PUBLIC REL MKT COMM	07	CHIEF OPERATING ENGINEER I	05
ASST DIR STATE REL	06	COMMUNICATIONS ADMINISTRATOR	04

COMMUNICATIONS DISPATCH SUPVR	05	DIR GATEWAY PROGRAM	07
COMMUNITY ASST I	11	DIR MULTICULTURAL ENGAGEMENT	07
COMMUNITY ASST II	09	DIR OF RUTAP	07
COMMUNITY ASST TRAINEE I	08	DIR PAUL ROBESON CULTURAL CTR	07
COMMUNITY ASST TRAINEE II	07	EDIT/MEDIA ASST	03
COMMUNITY BUSINESS SPECIALIST	05	EDIT/MEDIA ASST COORD	03
COMMUNITY COORDINATOR	14	EDIT/MEDIA SPEC I ATHL	04
COMPLIANCE ADMINISTRATOR	06	EDIT/MEDIA SPEC I C/W	05
CONCESSIONS SUPERVISOR	03	EDIT/MEDIA SPEC I DESIGN	05
CONFERENCE COORDINATOR	04	EDIT/MEDIA SPEC I E/W	05
CONSTRUCTION CODE CONTROL ASST	05	EDIT/MEDIA SPEC I GRAPHICS	05
CONSTRUCTION INSPECTION AGENT	06	EDIT/MEDIA SPEC I PHOTO	05
CONTRACT GRANT ASSISTANT	05	EDIT/MEDIA SPEC I TV	05
COORD ACAD SVCS & STDT RECORDS	05	EDIT/MEDIA SPEC I WEB	05
COORD BUILDING SERVICES	03	EDIT/MEDIA SPEC II C/W	04
COORD CAMPUS CARD OPERATIONS	05	EDIT/MEDIA SPEC II EDITOR	04
COORD COOP EDUCATION COOK	04	EDIT/MEDIA SPEC II PUBLICATION	04
COORD FACILITIES & EVENTS	04	ELECTRONICS ANALYST	04
COORD INSTRUCTIONAL CLASSES	07	ENERGY MANAGEMENT ANALYST	05
COORD KEYBOARD INSTRUMENTS	05	ENERGY MANAGEMENT CONTROL SPE	05
COORD LEARNING LAB NURSING	05	EQUIPMENT SPECIALIST	04
COORD OF ADMINISTRATIVE SERVIC	05	EXEC ASSISTANT	05
COORD OF ADMINISTRATIVE SVCS	05	EXEC PASTRY CHEF	06
COORD OF SPECIAL PROGRAMS	05	EXECUTIVE AIDE	03
COORD OUTDOOR RECREATION	05	FACILITIES & EVENT COORDINATOR	05
COORD PROGRAMS	04	FACILITIES COORDINATOR	04
COORD RECREATIONAL PROGRAMS	04	FACILITIES DATABASE ANALYST	05
COORD REGISTRATION DEPLOYMENT	05	FIELD AND LAB PROGRAM ADM	06
COORD RESIDENT SUPPORT SVCS	05	FIELD OPERATIONS TECHNICIAN	05
COORD SHIPPING&RECEIVING	03	FITNESS COORDINATOR I	05
COORD STUDENT AFFAIRS	04	FOOD PRODUCTION MANAGER	05
COORD STUDENT INSURANCE	05	FOREPERSON CUSTODIAL SERVICES	03
COORD STUDENT SERVICES	05	FOREPERSON GROUNDS	04
COORD STUDENT SERVICES	04	FOREPERSON KEY SHOP	04
COORD TECHNICAL SERVICES	05	FOREPERSON MAINTENANCE	04
DEPARTMENT ADMINISTRATOR	05	FOREPERSON WAREHOUSE	04
DESIGN SPECIALIST	05	FOREPERSON WAREHOUSE OPERS	04
DEVELOPMENT ASST	03	FOREPERSON, RENOVATIONS	04
DEVELOPMENT SPEC I STEWARDSHIP	05	GRANT COORDINATOR	03
DEVELOPMENT SPEC II	04	GRANT FACILITATOR	08
DEVELOPMENT SPEC II RESEARCH	04	HEALTH EDUCATION SPECIALIST	05
DEVELOPMENT SPECIALIST I	05	HORTICULTURIST	05
DEVELOPMENTAL SPECIALIST	05	INFORMATION SPEC ADMISSIONS	05
DIGITAL SUPPORT SPECIALIST	05	INFORMATION SPECIALIST	05
DINING HALL SUPERVISOR	04	INFORMATION SPEC-UNIV LIBRARY	05
DIR COMMUNITY OUTREACH	07	INSTITUTIONAL RESEARCH SPECIAL	06

INSTRUCTIONAL LAB SPECIALIST	05	MGR FACILITIES SPEC PROJ/COMM	06
INSTRUMENTATION ENGINEER	04	MGR MUSEUM COLLECTIONS	06
INT DESIGN RENOV SPECIALIST	05	MGR OF PLANNING & QA	05
INTELLECTUAL PROPERTY MANAGER	06	MGR RESEARCH GREENHOUSE	06
INTERNATIONAL SERVICES ADVISOR	05	MGR RU CTR INNOVATIVE PRNT&PPR	05
INTERNATIONAL STUDENT ADVISOR	04	MGR RUTGERS GARDENS	05
INTL FACULTY SCHOLAR SRVS ADV	05	MGR STUDENT ATHLETE CERT	06
INTRAMURAL/SPORTS CLUB COORD	05	MGR TECHNICAL OPERATIONS	07
IRB ADMINISTRATOR	06	MGR TRANSPORTATION PLANNING	06
LAB FACILITIES SPECIALIST	05	MGR VISUAL RESOURCES	06
LABORATORY FACILITIES MANAGER	05	MGR WRITING CENTER	06
LABORATORY OPERATIONS COORD	03	MGR WRITING PROGRAM	06
LEARNING SPECIALIST	05	MICROCOMPUTER ANALYST	05
LIBRARY ASSOCIATE I	04	MULTI MEDIA SERVICES COORDINAT	04
LIBRARY ASSOCIATE II	03	MULTIMEDIA FACILITIES SPED	06
LIBRARY ASSOCIATE III	02	MUSEUM PREPARATOR	03
LIBRARY SPECIALIST	05	OPERATIONS AREA MANAGER	06
LIBRARY SPECIALIST-DIGITAL RES	05	OPERATIONS COORD	04
LIBRARY SUPERVISOR I	05	PARKING GUARD LIEUTENANT	04
LIBRARY SUPERVISOR II	04	PARKING MAINTENANCE SUPERVISOR	03
LICENSE SOFTWARE COORDINATOR	04	PATENT INFORMATION SPECIALIST	05
MAINTENANCE OPERATIONS MANAGER	07	PLANNER ESTIMATOR	05
MANAGER	06	PROCUREMENT CONTRACT SYS MGR	07
MANAGER CAMPUS CENTER	06	PRODUCER/DIRECTOR	06
MANAGER COLLEGE PROGRAMS	06	PROGRAM ASSOCIATE I	04
MANAGER COMPUTER REPAIR	06	PROGRAM ASSOCIATE II	03
MANAGER EOF	06	PROGRAM COORDINATOR I	05
MANAGER FACILTES USE CONF SVC	05	PROGRAM COORDINATOR I	04
MANAGER FOR CAMPUS ACTIVITIES	05	PROGRAM COORDINATOR II	03
MANAGER HOUSING RES LIFE	06	PROGRAM DEVELOPMENT ADMIN	07
MANAGER OF PARKING SERVICES	05	PROGRAM DEVELOPMENT SPECIALIST	06
MANAGER OF RESIDENCE LIFE	05	PROJECT COORDINATOR I	04
MANAGER OPRTNS CONFERENCE SVC	05	PROJECT COORDINATOR II	03
MANAGER PROGRAMS	05	PROJECT MANAGER	07
MANAGER RECREATIONAL SVCS	05	PROPERTIES SUPERVISOR	04
MANAGER SPECIAL EVENT&PRGMS	05	PROPERTY CONTROL ASSISTANT	03
MANAGER STUDENT CENTER	05	PROPERTY CONTROL SUPERVISOR	04
MANAGER STUDENT INVOLVEMENT	05	PROPERTY MANAGER	04
MARKETING SPECIALIST	05	PUBLIC ASST COMMUNITY AFF	03
MEDICAL LAB SERVICES COORD	03	PUBLIC REL ASST	03
MGR ACADEMIC PROGRAMS	06	PUBLIC REL SPEC I	05
MGR ALUMNI REL	06	PUBLIC REL SPEC I ATHL	05
MGR CAMPUS COMPUTER FACILS	06	PUBLIC REL SPEC I CAMPUS INFO	05
MGR COMPLIANCE & QUALITY CONTR	07	PUBLIC REL SPEC I COMMUNITYAFF	05
MGR CONCESSIONS & NOVELTIES	05	PUBLIC REL SPEC I VISITOR INFO	05
MGR DINING SERVICES	06	PUBLIC REL SPEC II	04

PUBLIC REL SPEC II ATHL	04	SR BUYER & OPERATIONS COORD	06
PUBLIC SAFETY ASSISTANT I	05	SR COUNSELING & PROCESSING	06
PUBLIC SAFETY ASSISTANT II	04	SR DEPARTMENT ADMINISTRATOR	06
PURCHASING ASSISTANT	03	SR DESIGN PLANNER ESTIMATOR	06
PURCHASING COORDINATOR	04	SR DEVELOPMENT SPEC	06
QUALITY SPECIALIST	06	SR EDIT/MEDIA SPEC	06
REAL ESTATE SPECIALIST	05	SR EDIT/MEDIA SPEC DESIGN	06
RECORDS SUPERVISOR	04	SR EXECUTIVE ASSOC	07
REGIONAL COORD STUDY ABROAD	04	SR FACILITIES PROJ SPECIALIST	07
REGIONAL MGR-RSBDC	07	SR FINANCIAL AID OFFICER	05
RESEARCH CONTRACT/GRANT SPEC	06	SR FUNDS MANAGEMENT SPECIA	06
RESEARCH FARM SUPERVISOR II	05	SR INTERIOR DESIGN SPECIALIST	06
RESEARCH FARM SUPERVISOR III	04	SR MEDIA SERVICES COORDINATOR	05
RESEARCH PROGRAM COORDINATOR I	05	SR PROGRAM ADMINISTRATOR	06
RESEARCH PROJECT ASSISTANT	03	SR PROGRAM COORD	05
RESEARCH PROJECT COORDINATOR I	05	SR PROGRAM COORDINATOR	05
RESEARCH PROJECT COORDNATOR II	04	SR PROJECT ADMINISTRATOR	06
RESERVATIONS COORDINATOR	04	SR PROJECT COORDINATOR	05
RESIDENCE HALL COORDINATOR	03	SR PUBLIC REL SPEC	06
RESIDENCE LIFE COORDINATOR	04	SR PUBLIC REL SPEC E/W	06
SAFETY/COMPLIANCE	05	SR PUBLIC REL SPEC MKTG COMM	06
SCHEDULING OFFICER	03	SR PUBLIC REL SPEC SCI	06
SECOND LIEUTENANT	03	SR SCHEDULING OFFICER	04
SENIOR COMPLIANCE COORDINATOR	05	SR STUDENT EMPLOYMENT SPEC	06
SENIOR TECHNICIAN REPAIR	04	SR STUDENT PGMS COORD	05
SHIFT OPERATIONS SPECIALIST	05	SR STUDENT PGMS COORD	00
SHIFT SPVR COMP OPERATIONS	05	STUDENT COUNSELOR	05
SHIFT SPVR DATA CONTROL	05	STUDENT COUNSELOR II	04
SPACE MANAGEMENT OFFICER	03	STUDENT EMPLOYMENT SPECIALIST	05
SPECIAL EVENTS COORDINATOR	05	SUPERINTEND FACILITIES & OPERS	07
SPV COSTUME SHOP	04	SUPERVISOR ADMISSIONS	04
SPV LABORATORY ANIMAL SERVICES	04	SUPERVISOR BIO LEARNING CTR	04
SPV LABORATORY OPERATIONS	04	SUPERVISOR CUSTODIAL SERVICES	05
SPV MICROBIOLOGY GREENHOUSE	05	SUPERVISOR UTILITY OPERATIONS	06
SPV POSTAL OPERATIONS	04	SUPPORT SERVICES COORDINATOR	04
SPV, DISTRIBUTION SERVICES	04	SYSTEMS SUPPORT SPECIALIST	05
SPV, STUDENT POST OFFICES	04	TECH COORD A/V SRVS	05
SPVING BUYER	07	TECH MULTIMEDIA PRODUCTN COORD	04
SPV-TRANSCRIPTS/VERIFICATIONS	05	TECHN SUPPORT SPECIALIST	05
SR ACADEMIC PROGRAM COORD	05	TECHNICAL DIRECTOR	06
SR ACCOUNTANT	06	TECHNICAL SUPERVISOR	05
SR ACCOUNTANT, COST	06	TECHNICAL SUPPORT SPECIALIST	04
SR ADMINISTRATIVE ASSISTANT	05	TECHNICAL SUPPORT SPECIALIST	03
SR ADMISSIONS OFFICER	06	TECHNICAL THEATER COORDINATOR	04
SR ATHLETIC ACADEMIC ADVISOR	06	TECHNICAL/LIGHTING COORDINATOR	04
SR BUYER	06	TECHNICAL/SOUND COORDINATOR	04

TRAINING & DEVELOPMENT COORD	06	TREASRY ANALYST III	06
TRAINING CENTER COORDINATOR	05	UNDERGRADUATE REGISTRAR	06
TRAINING COORDINATOR	06	UNIV RECORDS MGMT COORD	05
TRAINING COORDINATOR	05	VETERINARY RESEARCH TECHNICIAN	03
TRAINING COORDINATOR	04	VISUAL ARTS COORDINATOR	04

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APPENDIX F
Rutgers University
Performance Evaluation Form for Fiscal Year _____ - _____ (fill in)
Union of Rutgers Administrators-American Federation of Teachers (URA-AFT)

Employee Name:

Notes: Performance evaluations for URA-AFT employees eligible for the Staff Compensation Program (SCP) must be completed by April 30 of each fiscal year.

For more detailed instructions, see the UHR website (<http://uhr.rutgers.edu/>) or call 732-932-3020 and ask to speak to an HR Consultant.

SECTION 1: APPRAISAL MATRIX

1. List the three to five **Key Duties** (use a word or short phrase to describe the duty) of the position.
2. Indicate the **priority percentage** for each duty (should total 100%).
3. **Appraise each duty** in Sections 3 & 4 (the following page), then **transcribe the rating** to the column below.

Key Duties

Priority Rating

- 1.
- 2.
- 3.
- 4.
- 5.

SECTION 2: OVERALL ASSESSMENT

Based upon the appraisal rating for each key duty and its priority level, indicate the employee's overall appraisal rating which reflects his or her performance during the past year by checking one of the categories below. Use the following rating scale and provide comments to explain your rating.

(Check only one.)

- Meets Standards.** This rating encompasses a wide range of performance from employees satisfactorily meeting job expectations to making exceptional contributions in advancing the objectives of their departments and/or the university.
- Does Not Meet Standards.** Employees who do not satisfactorily meet job expectations and **overall** do not consistently perform their assigned responsibilities adequately will be given this rating. Employees who receive this rating will be provided specific guidelines on how to improve performance and will be reevaluated again by October 15 of this year.

Note: Performance in the higher priority duties should have a greater impact on the overall assessment than performance in the lower priority areas.

Comments (add pages as necessary):

Rutgers University
Performance Evaluation Form for Fiscal Year ____ - ____ (fill in)
Union of Rutgers Administrators-American Federation of Teachers (URA-AFT)

Employee Name:

Key Duty #: _____

Note: Please copy this page for each Key Duty and attach additional pages to the form as necessary.

SECTION 3: PERFORMANCE STANDARDS

For each key duty, describe the performance expectations for the Meets Standards level of performance for the current evaluation process.

Check here and detail on an attached page if standards are being modified for next year's evaluation process.

Meets Standards

Does Not Meet Standards

SECTION 4: APPRAISAL & DOCUMENTATION

Appraisal

Check only one rating level to appraise the employee's performance during the past year on the duty described above. Use the explanations for the rating scales described in Section 2.

Meets Standards

Does Not Meet Standards

Support for Appraisal

Provide documentation and specific examples of performance or accomplishments to support your rating (attach pages as necessary).

APPENDIX F
Rutgers University
Staff Compensation Program
Review Request Form

Union of Rutgers Administrators – American Federation of Teachers (URA-AFT)

URA-AFT employees eligible for the Staff Compensation Program (SCP) who claim that one of the following occurred:

- that the program procedures were not followed; or
- that there was a demonstrable factual inconsistency in the employee’s evaluation; or
- that they were not evaluated according to the performance standards for their job

may request a review by completing this form and submitting it to their immediate supervisor not later than 30 calendar days after receipt of the salary notification letter from University Human Resources or notification by the department where there is no salary change. Employees may request a review in accordance with Article 38, Section E of the negotiated URA-AFT Agreement which shall be the sole and exclusive remedy and appeal for such claim. The judgment that forms the basis of whether an employee is evaluated as “meets standards” or “does not meet standards” and the size of a salary increase pursuant to the SCP shall be at the sole and exclusive discretion of the University and not subject to the above Appeal Process.

At each level, the employee shall provide a copy of all prior requests for review and prior written responses.

Step 1

To: _____ Date: / /

(Immediate Supervisor)

From: _____
(Staff Member’s Name)

I am invoking the appeal process for the following reason(s) (check & complete one or more sections):

- The program procedures were not followed. (Explain & attach pages as necessary)
- There was a demonstrable factual inconsistency. (Explain & attach pages as necessary)
- I was not evaluated according to the performance standards for my job. (Explain & attach pages as necessary)

(Signature of Staff Member)

**Rutgers University
Staff Compensation Program
Review Request Form**

Union of Rutgers Administrators – American Federation of Teachers (URA-AFT)

Staff Member's Name:

Supervisor's Reply to Step 1 (Attach pages as necessary): The supervisor must provide a written response to the employee within 30 calendar days of receipt of the employee's completed Review Request Form invoking the appeal process.

(Typed Name of Supervisor) _____ / /
(Supervisor's Signature) (Date)

Step 2

If the employee is not satisfied with the supervisor's written response, the employee may, within 30 calendar days of receipt of the supervisor's written response, request in writing a review of the matter by the dean, director, or department head who should also meet with the employee.

To: _____ Date: / /
(Dean, Director or Department Head)

I request a review and meeting for the following reason:

(Signature of Staff Member) / /
(Date)

cc: Immediate Supervisor

**Rutgers University
Staff Compensation Program
Review Request Form**

Union of Rutgers Administrators – American Federation of Teachers (URA-AFT)

Staff Member's Name:

Dean, Director or Department Head's Reply to Step 2 (Attach pages as necessary): A written response must be provided to the employee within 30 calendar days of receiving the employee's request.

Date of Meeting with Employee: / /

_____ / /

(Typed Name of Dean, Director or Department Head) (Signature) (Date)

Step 3

If the employee is not satisfied with the written response of the dean, director, or department head, the employee may, within 30 calendar days of receipt of the dean, director or department head's response, request in writing a review of the matter by the vice president, provost or designee for the employee's area.

To: _____ Date: / /
(Vice President, Provost or designee)

I request a review of this matter for the following reason:

_____ / /

cc: Immediate Supervisor (Signature of Staff Member) (Date)
 Dean/Director/Department Head

Rutgers University
Staff Compensation Program
Review Request Form

Union of Rutgers Administrators – American Federation of Teachers (URA-AFT)

Staff Member's Name:

Vice President, Provost or designee's Reply to Step 3 (Attach pages as necessary): A written response must be provided to the employee within 30 days of receiving the employee's request. In all cases, the decision of the Vice President, Provost or designee is final.

(Typed Name of Vice President, Provost or designee) _____ / /
(Signature) (Date)

cc: Immediate Supervisor
Dean/Director/Department Head

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DEFINITIONS FOR USE OF SICK LEAVE TO CARE FOR
A SERIOUSLY ILL FAMILY MEMBER

Definition of Serious Health Condition

- A. Illness, injury, impairment, physical or mental condition that involves one or more of the following:
1. Inpatient care in a hospital, hospice, residential medical care facility for treatment, recovery, subsequent treatment in connection with the inpatient care.
 2. Continuing treatment for:
 - a. a period of incapacity (inability to work, attend school, perform regular daily activities) for more than 3 consecutive calendar days if the period of incapacity also involves treatment two or more times by a health care provider followed by a regimen of continuing treatment under the supervision of a health care provider. Regimen includes a course of prescription medication or therapy requiring special equipment to resolve or alleviate the serious health condition, e.g., oxygen.
 - b. a period of incapacity due to chronic serious health condition. A chronic condition is one which (1) requires periodic visits for treatment by a health care provider; (2) continues over an extended period of time; and (3) may cause episode rather than a continuing period of incapacity, e.g., asthma, diabetes, epilepsy, etc.
 - c. a period of incapacity which is permanent or long term due to a condition for which treatment may not be effective such as Alzheimer's, a severe stroke, terminal stages of a disease.
 - d. Medical intervention, such as chemotherapy, dialysis, etc.

Not Included in Definition of Serious Health Condition

- A. Ordinary cosmetic treatments, the common cold, flu, ear aches, upset stomach, minor ulcers, headaches, routine dental problems are not serious health conditions. Mental illness, stress or allergies are not a serious health condition unless all other conditions are met
- B. Substance abuse is not a serious health condition unless treatment by a health care provider is involved.
- C. Over the counter medication, bed rest, exercise, and other similar activities that can be initiated without a visit to a health care provider are not, by themselves, a regimen or treatment.
- D. Treatment does not include routine medical, physical, eye, or dental exams.

Definition of Care of A Seriously Ill family Member

Care of a Seriously Ill Family Member is the employee's attendance at a hospital, health care facility, or at home, or transport to medical treatment, when certified by a health care provider. It does not cover matters unrelated to medical needs such as baby-sitting, running errands, and/or running a business for the family member while he/she is ill; for these purposes, the appropriate charge is vacation, administrative leave, personal holiday, or leave without pay.

Covered Family Members

mother, father, spouse, domestic partner, child, step child, foster child, grandchild, sister, brother, grandmother, grandfather