President Richard L. McCormick’s Annual Addresses to the University Community
Rutgers, The State University of New Jersey

- President’s Annual Address September 2007 - Jersey Roots, Global Reach
- President’s Annual Address September 2006 - Dealing with Adversity, Declaring our Ambitions
- President’s Annual Address September 2005 - A Year of Transformation - Annual Address to the University Community
- President’s Annual Address September 2004 - A Special Class of Academic Opportunities
- President’s Annual Address September 2003 - Turning Challenges Into Opportunities