

**President Richard L. McCormick's Annual Addresses to the University Community
Rutgers, The State University of New Jersey**

- [President's Annual Address September 2007- Jersey Roots, Global Reach](#)
- [President's Annual Address September 2006 - Dealing with Adversity, Declaring our Ambitions](#)
- [President's Annual Address September 2005 - A Year of Transformation - Annual Address to the University Community](#)
- [President's Annual Address September 2004 - A Special Class of Academic Opportunities](#)
- [President's Annual Address September 2003 -Turning Challenges Into Opportunities](#)