

**BOARD OF GOVERNORS AND TRUSTEES  
RUTGERS, THE STATE UNIVERSITY OF NEW JERSEY**

**Committees of the Board**

**A. STANDING COMMITTEES**

**1. Committee on Audit.** This committee, which shall meet quarterly, or as requested by the Chair, shall advise the Board concerning all appropriate audit and accounting matters. Members of the committee shall meet alone at least once with the University's independent auditors to receive their report on their findings at the conclusion of the annual audit of the University. The Committee on Audit shall recommend to the Board of Governors the appointment of the University's independent auditors. The University's Internal Audit Department shall report to the Committee on Audit, and for administrative purposes to the Chief Financial Officer. The committee shall be furnished by the Chief Financial Officer with reports on any matters of procedure or fiscal operation involving or requiring changes of significance. It shall be kept informed by the officers of the corporation of any irregularities or need for changes in fiscal procedures which may become known to them. The Chief Financial Officer shall report to the committee all recommendations of the independent auditors and shall state with reasons agreement or disagreement with such recommendations.

**2. Committee on Budget and Finance.** This committee shall advise the Board on the preparation of the University's annual budget and its presentation to the Governor, the Legislature and the Commission on Higher Education, on the administration of the budget, and on the financial affairs of the University generally, including the University's need for public and private funds. Unless the Board determines otherwise, every proposal for significant expenditure of funds beyond ordinary operations shall be submitted to the committee for review before consideration by the Board.

**3. Committee on Buildings and Grounds.** This committee shall conduct a continuing study of the University's facility needs and shall advise the Board with respect to the real estate, buildings, grounds and equipment owned, possessed, occupied or utilized by the University. It shall request of or receive from Trustees Advisory Committees reports which will assist in such study. Such committees shall be invited to meet with the committee when matters of significant concern to them are under consideration. It may recommend to the Board, subject to the applicable powers of the Board of Trustees, the acquisition, sale or other disposition or use of real estate or buildings by purchase, exchange, sale or lease, and the alteration, improvement, erection or construction of buildings or equipment. This committee shall also advise the Board on policy for the naming of University divisions, campuses and other facilities and shall recommend specific names therefore.

**4. Committee on Educational Planning and Policy.** This committee shall conduct a continuing study of the University's organizational and educational effectiveness and shall advise the Board on immediate action and long-term plans to determine and advance the instructional, research and public service missions of the University. It shall request of or receive from Trustees Advisory Committees reports which will assist in such study. Such committees shall be invited to meet with the committee when matters of significant concern to them are under consideration. It shall have general oversight of the educational program of the University. It shall consider tenure appointments and promotions of academic personnel and make

recommendations to the Board with respect thereto. It shall anticipate contingencies which might hamper performance of the University's missions and shall inform the Board of them. It shall advise the Board on the University's need for public and private funds.

The standing subcommittee of the Committee on Educational Planning and Policy will be the Subcommittee on National Issues in Higher Education. This subcommittee will examine current national issues in higher education, the impact of such issues on Rutgers and the leadership role Rutgers might play in these issues, such as technology and instruction, and relationships with other institutions.

**5. Committee on Executive Compensation and Nominations.** This committee shall conduct a continuing study of the compensation of the President, the Executive Vice President for Academic Affairs, the Executive Vice President for Administrative Affairs, the Chief Financial Officer, the Provosts, and University Counsel, and shall determine the salary of the President and consult with the President regarding appropriate compensation for senior University officers. This committee also shall present at the annual meeting a slate of candidates for officers of the Board and of the corporation to be elected or appointed for the following fiscal year.

**6. Committee on University Relations and Honorary Degrees.** This committee shall advise the Board and the President on the effective means and programs for relating the University to its constituencies and the public in general, including providing information about the University, its goals, responsibilities, needs and services in accomplishment of its missions. It also shall advise on both State and Federal government relations. In consultation with the President and a regularly designated committee of the faculty, this committee shall make recommendations to the Board of persons to receive honorary degrees who are of acknowledged distinction or high professional attainment.

**7. Committee on Multicultural Concerns and Student Affairs.** This Committee shall have ongoing responsibility to review the University's efforts to attain a fully realized multicultural community as well as all other issues regarding student life and policy, but shall not concern itself with the resolution of individual complaints raised by students. (Such problems shall be resolved through established University procedures as set forth in the Board Resolution of January 11, 1974.)

**8. Committee on Intercollegiate Athletics.** This Committee shall have an ongoing responsibility to review the University's operations with respect to intercollegiate athletics.

## **B. AD HOC COMMITTEES**

Ad hoc committees may be created by the Chair with the approval of the Board.

## **C. JOINT COMMITTEES**

**1. Joint committees** may be created by the Board and the Board of Trustees.

**2. Committee on Investments.** This committee, which shall meet at least quarterly, shall consist of four Governors and four Trustees of whom one shall be designated as chair by the Chair of the Board of Trustees. It shall oversee the investment of funds and monetary assets

under the control and management of the respective Boards and advise each on the policy and procedure with respect thereto, including retention of investment advisers and oversight of the adviser's function.

#### **D. GENERAL**

**1. Membership.** Except as otherwise provided, (a) committees shall consist of such numbers of voting Governors, voting Trustees and representatives of the University Senate elected to either Board as the Board of Governors shall determine; (b) the Chair of each Board shall name the candidates from his or her respective Board, and the Chair of the Board of Governors shall then appoint the membership from these candidates; and (c) the Chair of the Board of Governors shall designate each committee chair.

**2. Open Meetings.** When a committee has been delegated power to act in the name of the Board, action shall be taken only at a meeting open to the public of which notice has been given in conformance with the said Open Public Meetings Act.