

BOARD OF GOVERNORS
Rutgers, The State University of New Jersey
July 14, 2006

A regular meeting of the Board of Governors of Rutgers, The State University of New Jersey, was held on Friday, July 14, 2006, at 10:40 a.m. in the Board Room of Winants Hall, New Brunswick Campus. Mr. Gamper, Chairman of the Board, presided.

Present and constituting a quorum were Gamper, Giaconia, Goodman, Howard, Laudicina, MacMillan, Nachtigal, O'Hara, Russo, and Zoffinger.

Attending as an invited guest was Gizinski, Chair of the Board of Trustees.

Absent was Ryan.

Also present were Cotter and Leath, faculty representatives to the Board of Governors.

Absent was Curtis, student representative to the Board of Governors.

Attending for the University administration were Alger, Apfel, Cahill, Dennis, Diner, Fehrenbach, Furmanski, Herring, Manning, McCormick, and Winterbauer.

CLOSED SESSION

Pursuant to a resolution passed on June 15, 2006 the Board met in closed session from 8:30 a.m. until approximately 10:30 a.m. to discuss contracts, litigation and matters falling within the attorney-client privilege, and personnel, including faculty promotions, appointments and reappointments with tenure, in accordance with Chapter 231, Public Law 1975, Section 7, Items (b)7 and (b)8.

ANNOUNCEMENT PURSUANT TO CHAPTER 231, PUBLIC LAW 1975
(OPEN PUBLIC MEETINGS ACT)

Mr. Gamper opened the public session of the meeting at 10:40 a.m. and called upon Secretary Fehrenbach, who announced that "pursuant to Public law 1975, Chapter 231, (Open Public Meetings Act), public notice of this meeting was filed on June 17, 2005, with the Office of the Secretary of State of New Jersey and three newspapers, the Cherry Hill *Courier-Post*, the New Brunswick *Home News Tribune* and the Newark *Star-Ledger*. Public notice of the meeting was also posted in the following University libraries: the Alexander Library, New Brunswick; the Dana Library, Newark; and the Robeson Library, Camden. In addition, this meeting has been posted on the Rutgers Website, under Governing Boards."

APPROVAL OF MINUTES

Mr. Gamper drew the Board's attention to the minutes of the June 15, 2006 meeting of the Board and asked if there were any additions or corrections to the minutes. There being none, on motion and duly seconded, the Board unanimously approved the minutes as distributed by the Secretary.

INDUCTION OF NEW MEMBER OF THE BOARD OF GOVERNORS

Mr. Gamper called upon Mr. Jonathan Alger, Vice President and General Counsel and a member of the Bar of the State of New Jersey, to induct Dr. Robert A. Laudicina as a new member of the Board of Governors.

MATTERS PRESENTED BY THE CHAIRMAN

Mr. Gamper welcomed the return of Professor Martha Cotter and Professor Paul Leath as faculty representatives to the Board. Mr. Gamper then informed the Board that Ms. Jillian Curtis, a Rutgers College student majoring in History and Political Science, will serve as the new student representative to the Board of Governors. He noted that Ms. Curtis is currently out of the country doing research on her Henry Rutgers thesis and was not able to attend today's meeting.

Proposed Resolution on Amending the Bylaws of the Board of Governors and of the Corporation and University Policy 50.1.3. Mr. Gamper drew the Board's attention to the previously distributed resolution and proposed revisions to the Bylaws and Rutgers Policy 50.1.3 University Officers, Administrative Governance.

WHEREAS, on February 13, 2004, the Board of Governors of Rutgers, The State University most recently amended the Bylaws of the Board of Governors and University Policy 50.1.3, University Officers; and

WHEREAS, it is now desirable to update the Bylaws and Policy 50.1.3 to reflect certain administrative changes; and

WHEREAS, the Board of Governors has reviewed the revisions set forth in the attachments and determined them to be necessary to the functioning of the Board and the University,

NOW, THEREFORE, BE IT RESOLVED, that, the Board of Governors approve the attached revisions to the Bylaws of the Board of Governors and of the Corporation of Rutgers, The State University and Policy 50.1.3, with the deletions shown as strikeouts and with the additions shown as underlined bold text.

Upon motion of Mr. Gamper, duly seconded, the Board unanimously approved the resolution.

MATTERS PRESENTED BY THE PRESIDENT

Proposed Recommendations to Membership on the Board of Managers of the New Jersey Agricultural Experiment Station. President McCormick recommended for approval to the Board of Governors the following appointment for the term July 1, 2006 to June 30, 2009:

Carladean R. Kostelnik, *Sussex County*
Stephen P. Dey, II, *Monmouth County*

Upon motion of Mr. Gamper, duly seconded, the Board unanimously approved the appointment.

President McCormick began by stating that the most significant issue the University has been focused on in the past few months is Governor Corzine's proposed state budget cuts. He noted that the two pronged strategy that was implemented to combat these proposed cuts included the strengthening of our advocacy efforts in Trenton. The president expressed his pride in the level of advocacy efforts made by members from across the Rutgers community as demonstrated by the 90,000 emails that were sent to Governor Corzine and the state legislators. He continued by stating that although the University was able to retain a portion of the funding that had originally been slated to be cut for FY 2006-2007, we are still facing what is by far one of the most severe budget cuts in Rutgers' history. President McCormick pointed out that the second strategy consisted of a thorough review by Dr. Philip Furmanski, Vice President for Academic Affairs, and the budget advisory committee of all costs that are incurred throughout the University. He commended Dr. Furmanski and the committee members on producing a very comprehensive analysis of how the University should manage the significant loss of state funding. He stated further, however, that the budget proposals being brought to the Board today are comprised of some very serious reductions as a result of the severity of the reduced state funding.

President McCormick remarked that the biggest impact of the cut in state funding will be felt by our students. He pointed out to the Board that over 60% of our students rely on need based financial aid and approximately 70% of them work to help in funding their own education. In addition, a large number of courses will be eliminated, therefore, forcing students to extend the time needed to complete their degree requirements. The president also spoke of layoffs that will be implemented for both faculty and staff members as well as halting the process of filling several faculty positions. President McCormick noted that the administrative units will be affected the most by the layoffs. The president concluded by stating that he looks to the future with optimism and remarked that he deeply appreciates the efforts of those in the community and in Trenton who worked to urge the governor and legislators to restore the proposed loss of funding.

ADMINISTRATIVE TENURE APPOINTMENT

Mr. MacMillan, Chair of the Committee on Educational Planning and Policy, recommended for approval to the Board of Governors a certain administrative faculty appointment with tenure.

There being no further discussion, on motion and duly seconded, the Board unanimously approved the appointment.

PUBLIC COMMENTS ON UNIVERSITY BUDGET ISSUES

Mr. Gamper asked Mrs. Leslie Fehrenbach, Secretary of the University, to call on the individuals that requested to speak about issues related to the proposed University budget.

Ms. Lisa Kline- President of the Rutgers Chapters of AAUP-AFT Ms. Kline addressed the Board on the issue of the pay increases that are due to faculty who are members of the AAUP-AFT. She stated that the faculty are prepared to "share the pain" in this time of budgetary crisis. However, she expressed her concern about whether the administration will continue to honor the agreement as the budgetary challenges of the University continue over the next year.

Ms. Diane Coppa, a Rutgers alumna and parent of Rutgers student Ms. Coppa addressed the Board on her concern over the decision to eliminate the men's swimming and diving program. She spoke of her children's participation in the program and the great benefits provided to them through their involvement on the team. She asked the Board to consider allowing the alumni to develop a strategy to save the program.

Mr. Zach Coppa- Rutgers student and member of the men's swimming and diving team

Mr. Coppa brought a number of written comments to the Board from many alumni expressing their support for the men's swimming and diving program.

Mr. Robert Daplyn- Captain of 2006-2007 men's swimming team

Mr. Daplyn informed the Board that the opportunity to be a member of the men's swimming and diving team was what brought him to Rutgers. He stated that he would be hard pressed to find elsewhere the experience that his participation on the team has brought to his life.

Ms. Katie Kuczmariski- member of women's swimming team

Ms. Kuczmariski pointed out to the Board that she was here today in support of the men's swimming and diving team. She spoke of the camaraderie existing between the two teams and feels strongly that the elimination of the men's program would be extremely detrimental to the women's program.

Mr. Jesse Applegate- member of men's swimming team

Mr. Applegate addressed the Board on his concern over the decision to eliminate the men's swimming and diving program. He stated that the history of the men's swimming team expands over 90 years and noted that the program has produced six Olympians throughout that time.

Mr. Frank Coppa- parent of Rutgers student

Mr. Coppa presented to the Board a number of letters of support from supporters of the men's swimming and diving team. He noted that his son, who is an alumnus and former member of the team, attributes a great deal of his success as a professional to his participation in the program.

Mr. Scott Pusey- Alumnus of Rutgers College, former team member and former assistant coach of team.

Mr. Pusey informed the Board that he is here today to represent his fellow alumni. He commented that at its core the men's swimming and diving program is there to develop young athletes into leaders.

Dr. David Feigley- Chair of the Exercise & Sports Studies Department-

Dr. Feigley requested that the Board give strong consideration to not eliminating the men's swimming and diving team. He expressed his opinion that it is illogical to cut the team. Dr. Feigley offered a \$10,000 check to be pledged to the program and asked that the Board consider allowing the alumni and those here today to develop a fundraising strategy to help save the program from elimination.

Ms. Erin McKinley- Rutgers alumna and former member of women's swim team -

Ms. McKinley made a proposal to the Board that would help raise the money needed to keep the men's swimming and diving program in place.

Mr. Stephen Fletcher- Head coach of swimming and diving -Rider University -

Mr. Fletcher addressed the Board by expressing his support for the men's swimming and diving program. He commended Coach Chuck Warner on the great job he has done as the team's coach and stated that Coach Warner's presence has greatly enhanced the program.

Ms. Anne Fletcher- Douglass College alumna and former member of women's swim team -

Ms. Fletcher informed the Board that her experience on the swimming and diving team has helped her to develop as a person and in her career as a policy analyst for the federal government. She expressed her support for keeping the men's swimming and diving program in place.

Kate Liming- Rutgers alumna and former member of women's swim team -

Ms. Liming addressed the Board by expressing her support for the men's swimming and diving program. She

requested that the Board allow ample time for a fundraising campaign to be organized by those who are willing to develop financial support to save the program.

Mr. Gamper thanked those who came forward today to address the Board on these very serious and difficult issues. He offered a suggestion to the supporters of the men's swimming and diving team that before moving forward with any type of fundraising effort they should develop a methodical approach by compiling the relevant facts and figures. Mr. Gamper emphasized that his advice should not be interpreted as an extension of false hope but rather a recommendation to be considered in their cause. President McCormick reiterated the comments made by Chairman Gamper and noted that tens of thousands of students will be affected by these cuts. He reminded the supporters that Title IX has also played a critical role in the decision making process for the elimination of select athletic programs.

COMMITTEE ON BUDGET AND FINANCE

Mr. Goodman, Chair of the Committee, drew the Board's attention to the minutes of the July 10, 2006 meeting of the Committee. Mr. Goodman began his report by stating that members of the Committee have expressed their deep concerns and distress in formulating the painful decisions they were forced to make in relation to the budget for FY 2006-2007. He stated that he is appalled with the lack of support that higher education reflected in this year's state budget. Mr. Goodman pointed out that the state's portion of the cost for a Rutgers student's education has declined from 70% in the 1980's to less than 50 % in 2006. He further stated that this continuing downward trend in state funding has resulted in the need for 60 % of the University's students to seek need-based financial aid. Mr. Goodman expressed his belief that the severe underfunding of higher education from the state will bring harm to New Jersey's ability to foster economic and social progress. He noted that although part of the harm caused by the severe cuts involves the loss of personnel at the University, our students are the ones most deeply impacted by this situation.

Mr. Goodman continued with his report of the Committee on Budget and Finance in which in he introduced the following resolutions to the Board for their approval.

Proposed Resolution on Tuition for Fiscal Year 2006-2007. Mr. Goodman reported to the Board that the Committee met on July 10, 2006 and agreed to recommend for approval to the Board of Governors the following resolution:

WHEREAS, mandatory cost increases and the desire to maintain quality services for students require increased tuition to supplement declining state appropriations; and

WHEREAS, the Committees on Educational Planning and Policy and Budget and Finance held an open forum on tuition and the budget on April 4, 2006 to gather input from the university community on the dual goals of excellence and affordability; and

WHEREAS, the Committee on Budget and Finance has reviewed the administration's proposed Fiscal Year 2006-2007 tuition increase and has recommended its approval by the Board of Governors;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Governors of Rutgers, The State University of New Jersey approves an increase in current tuition rates of 8% for in-state undergraduate students and increases for graduate students and out-of-state undergraduate students as displayed on the attached schedules.

Upon motion of Mr. Gamper, duly seconded, the Board unanimously approved the resolution.

Resolution on Proposed Changes in Fees for Academic Year 2006-2007. On behalf of the Committee, Mr. Goodman recommended for approval to the Board of Governors the following resolution:

WHEREAS, to provide quality service to students and to address emerging program needs and inflationary costs, the Administration has recommended increases in fees for various student related programs, and

WHEREAS, The Budget and Finance Committee has recommended approval of revisions to the mandatory College and Computer fees, along with new Conservatory, Law Library, and Nursing Technology fees, as shown in the attached schedule,

NOW, THEREFORE, BE IT RESOLVED, that the Board of Governors of Rutgers, The State University of New Jersey, hereby approves the attached fee recommendations of the Budget and Finance Committee effective Fall 2006.

Upon motion of Mr. Gamper, duly seconded, the Board unanimously approved the resolution.

Resolution on Proposed Room and Board Charges for Academic Year 2006-2007. On behalf of the Committee, Mr. Goodman recommended for approval to the Board of Governors the following resolution:

WHEREAS, the costs to maintain the University's housing and dining services as well as related residential life programs are expected to increase during Fiscal Year 2006-2007; and

WHEREAS, the Administration has recommended an average undergraduate housing rate increase of 5.6% and an average dining plan rate increase of 5%, along with varied increases by college for the residence life fees; and

WHEREAS, the Committee on Budget and Finance has reviewed the proposed rate structures for the housing and dining operations and residence life programs for fiscal year 2006-2007 and recommends their approval by the Board of Governors;

NOW, THEREFORE, BE IT RESOLVED that the Board of Governors of Rutgers, The State University of New Jersey, approves the room and board rate increases and residence life fee increases as displayed on the attached schedules.

Upon motion of Mr. Gamper, duly seconded, the Board unanimously approved the resolution.

Proposed Resolution on the FY 2006-2007 Working Budget. On behalf of the Committee, Mr. Goodman recommended for approval to the Board of Governors the following resolution:

WHEREAS, the university's total fiscal year 2006-2007 operating budget is projected at \$1.634 billion as a result of increases in tuition and fee income, housing and dining charges and restricted funds including grants, contracts, and student aid; and

WHEREAS, this budget provides for contractual cost increases, inflationary increases in fuel, utilities, insurance and other costs, and other commitments to enhance the university's academic mission,

NOW, THEREFORE, BE IT RESOLVED, that the Board of Governors of Rutgers, The State University of New Jersey approves a FY2006-2007 working budget of \$1.634 billion.

There being no further discussion, on motion and duly seconded, the Board unanimously approved the resolution.

Following the approval of the aforementioned resolutions, Mr. Gamper addressed the Board on his concerns in relation to the reduced funding from the state. He commended the Administration on their preparation to combat the potential impact that Governor Corzine's proposed budget would have on the University. Mr. Gamper noted that although the Administration developed a very thorough approach to this issue, the final budget handed down from the state is much more devastating than could have been anticipated. He continued by stating that everyone must "share in the pain" of this decision. The chairman voiced his disappointment that despite the efforts put forth by our community, the governor and legislators still don't seem to grasp how critical Rutgers is to the cities of Camden, Newark, New Brunswick and to the state of New Jersey.

Mr. Gamper continued by stating emphatically that the University will continue to invest in the quest of moving forward and enhancing even greater its efforts in building our endowments. In conclusion, Mr. Gamper remarked that he believes the lack of funding provided by the state truly demonstrates the lack respect that our legislators have for our system of higher education.

COMMITTEE ON AUDIT

Mr. Zoffinger, Chair of the Committee, drew the Board's attention to the minutes of the July 10, 2006 meeting of the Committee. Mr. Zoffinger then reported that Mr. Merrill from our external auditor firm, KPMG, reviewed the approach to be taken on the examination of the June 30, 2006 financial statements. He further reported that Mr. Merrill described for the Committee emerging critical accounting matters that may impact financial reporting by higher education institutions. Mr. Zoffinger concluded his report by noting that Mr. Sikora, Director of Internal Audit, provided an update on the hot line that was launched on May 4, 2006 which allows users to report financial concerns they may have in relation to the University.

COMMITTEE ON INTERCOLLEGIATE ATHLETICS

Mr. Giaconia, Chair of the Committee, drew the Board's attention to the minutes of the July 10, 2006 special meeting of the Committee. Mr. Giaconia then reported that this special meeting of the Committee was called, at the request of Mr. Robert Mulcahy, Director of Intercollegiate Athletics, to discuss the analysis conducted by the department on its budget for FY 2006-2007. He stated that Mr. Mulcahy informed the Committee that he is recommending the elimination of six sports from the athletic program. Mr. Mulcahy explained that this recommendation, if approved by the Committee, would be accomplished in a phased-out approach to lessen the hardship imposed on the affected student/athletes. Mr. Giaconia concluded his report by noting that President McCormick provided an update to the Committee on the current budget situation including the loss of \$65 million in state funding to the University.

REPORT OF THE UNIVERSITY SENATE

Professor Cotter reported that the Senate has not met since the last Board of Governors meeting on June 15, 2006. She informed the Board that ten University staff members have been elected to the Senate as mandated by the newly implemented by-laws.

Professor Cotter concluded her report by extending an invitation to the Board to join the Senate in its first meeting of the academic year at which President McCormick will deliver his annual address. The meeting is scheduled to take place on Friday, September 15, 2006.

OLD BUSINESS

There was no old business.

NEW BUSINESS

There was no new business.

RESOLUTION TO CONDUCT CLOSED SESSION

Dr. Laudicina presented the following resolution which, being duly seconded, was unanimously approved by the Board:

BE IT RESOLVED, that the Board meet in closed session preceding the October 13, 2006 meeting to discuss contracts, litigation and matters falling within the attorney-client privilege, and personnel, including faculty promotions, appointments and reappointments with tenure, in accordance with Chapter 231, Public Law 1975, Section 7, Items (b)7 and (b)8.

Any necessary action will be taken at the earliest possible public meeting of the Board.

OPPORTUNITY FOR PUBLIC COMMENT

Ms. Susan Kozel addressed the Board on her opposition to the University's plan to sell a tract of land located on Logan Lane in Piscataway to the head football coach, Mr. Greg Schiano. Ms. Kozel expressed her opinion that this sale violates the boundaries of the Rutgers Ecological Preserve that exists near the property.

Mr. Larry Liedel, a resident of Piscataway, addressed the Board on the tract of land being sold to Coach Schiano to build a home. He stated that he is opposed to this sale and suggested that arrangements be made to build a home for Coach Schiano on another piece of property owned by the University. Mr. Liedel then read a letter on behalf of his neighbors surrounding the property who also objected to the sale of the tract of land.

Mr. Giaconia responded to the comments made by Ms. Kozel. He noted that he strongly disagreed with her observations on the manner in which the sale of the Logan Lane property was facilitated. Mr. Giaconia expressed his belief that Ms. Kozel's remarks to the Board were not completely accurate and suggested that Ms. Kozel conduct a fact checking exercise before proceeding further with her accusations of wrongdoing by the University.

ADJOURNMENT

The meeting was adjourned at 12:27 p.m.



Kate Cahill
Assistant Secretary of the University

RUTGERS, THE STATE UNIVERSITY OF NEW JERSEY
BYLAWS OF THE BOARD OF GOVERNORS
OF THE CORPORATION
(Amended ~~February 13, 2004~~ July 14, 2006)

PREAMBLE

A. General

Rutgers, The State University, is a body incorporated under the name of "The Trustees of Queen's College in New Jersey," by Royal Charter dated November 10, 1766 (amended March 20, 1770) confirmed and amended by Acts of the Legislature of the State of New Jersey adopted June 5, 1781, and May 31, 1799, respectively, and having perpetual succession and existence, its name having been changed to Rutgers, The State University, by act of the Legislature in 1956. Hereinafter the corporation of Rutgers, The State University, shall be known as Rutgers, The State University.

Members of the Board of Governors are covered by the "special state officer or employee" provisions of the State Conflicts of Interest Law, N.J.S.A. 52:13D-12 et seq and by the University Conflicts of Interest policy, adopted by the Board of Governors on November 11, 1983. Members of the Board of Governors are covered by the indemnification provisions of the Rutgers Law of 1956 (N.J.S.A. 18A:65-1 et seq) and the University Indemnification Policy (University Regulation 6.4.4).

B. Functions of the Board

The Board of Governors has general supervision over and is vested generally with the government, control, conduct, management and administration of Rutgers, The State University. To this end, it appoints a President, Secretary and Assistant Secretary, and Treasurer of the Board, and a Secretary and Assistant Secretary, Treasurer and Assistant Treasurer of the University Corporation. Subject to consultation with the Board of Governors, the President appoints an Executive Vice President for Academic Affairs, ~~an Executive a Senior Vice President~~ for Administration Affairs and Chief Financial Officer, the Provost-Newark, the Provost-Camden, ~~a Chief Financial Officer~~, and University General Counsel. Moreover, the Board of Governors delegates to the President and his or her administration specific responsibilities in the management and administration of its policies regarding, among other matters, the organization, administration and development of the University. It also delegates certain powers to the Senate and the faculties under existing regulations. Each Governor has a duty to attend regular and special meetings of the Board and his or her assigned committee meetings.

C. Open Public Meetings Act

Meetings of the Board of Governors shall be in conformance with the Open Public Meetings Act, P.L. 1975, Chapter 231, (N.J.S.A. 10:4-6 et seq.) and any amendments thereto, hereafter referred to as the said Act.

I. MEETINGS OF THE BOARD

A. General

1. An annual meeting for the election and appointment of officers of the Board and for the consideration of such other business as may come before the Board shall be held in June on such date as the Board shall designate.
2. At least six regular meetings shall be held, at such hours as the Board of Governors may determine, on any campus of Rutgers University or at such other place in New Jersey as the Board shall designate.
3. Special meetings of the Board may be called by the Chair, and shall be called by the Chair at the request of three voting Governors, on notice stating the purpose of the meeting, served personally or by mail, email, telefax or telephone.
4. It is the policy of the Board that all Governors attend all meetings of the Board and all Committee meetings in person whenever possible. When such attendance in person is impossible, the Chair of the Board or the Chair of a Board Committee may permit participation by a Governor via telephone conference call or videoconferencing. All such requests should be made to the Chair of the Board of Governors for the Board of Governors meetings or to the Chair of the Committee for the Committee meetings at least two days in advance of the meeting. It is the policy of the Board that the use of such communications equipment should be requested and permitted only sparingly.

B. Notice and Agenda of Open Meetings

1. Notice of meetings shall be given in accordance with the said Open Public Meetings Act.
2. The agenda of each meeting shall be prepared by the President of the University in consultation with the Chair and mailed, emailed, or telefaxed to each Governor at least five days before the meeting. At the meeting, the Board in its judgment may remove agenda items or in accordance with said Act may add agenda items.
3. The agenda shall be made available at the Office of the Secretary of the **Board University** a reasonable time before each meeting. Memoranda or other materials pertinent to the agenda similarly shall be made available when distribution is consistent with public policy, University Regulations, precedent and said Act.
4. Any organization, group or individual from within or without the University may request that an item of business be placed on the agenda.

(a) The request shall be filed in writing with the Secretary of the ~~Board of Governors~~ University who, after consultation with the Chair and the President, shall respond promptly to the petitioner. The request shall (i) define the issue, and (ii) demonstrate that the issue has been explored fully and sequentially with the Dean or Director of the University division concerned, the Provost of the campus concerned, the Executive Vice President for Academic Affairs or the ~~Executive Senior~~ Vice President for Administrative Affairs and Chief Financial Officer and, finally, the President, and specify the results at each level of consideration. The Chair of the Board shall have the discretion to recognize individuals and groups, when the Chair deems appropriate, who have not made a request to the Secretary of the ~~Board of Governors~~ University in accordance with the procedures set forth in this paragraph.

(b) When the request involves an administrative decision not normally reviewable by the Board, the request also shall show affirmatively that a substantial injustice has been or may be suffered or that there has been a substantial failure of academic due process in the consideration of the issue presented to the Administration. (The sole fact that the petitioner's request has been rejected by the Administration is not sufficient reason for the Board to review it.)

C. Conduct of Meetings

1. Open Meetings

(a) The Board shall conduct open meetings in accordance with the said Act.

(b) Where action is the subject of concern or dispute, the Chair or the President shall explain the basis of such action.

(c) Any organization, group or individual from within or without the University may be recognized to be heard only on agenda items approved in accordance with Section I.B. above, provided that requests to be heard shall have been registered with the Secretary of the University at least twenty-four hours before the meeting. Presentations shall be subject to reasonable time limits.

2. Closed Meetings

(a) Closed meetings shall be held only under circumstances and conditions in said Act.

II. OFFICERS OF THE BOARD AND THEIR DUTIES

A. The officers of the Board shall be a Chair, a Vice Chair, a Secretary, an Assistant Secretary, and a Treasurer. The Chair and Vice Chair shall be voting Governors.

B. The Chair shall preside over meetings of the Board and shall be a voting member of all committees except the Committee on Nominations. The Chair shall serve for no more than three successive one year terms.

- C. The Vice Chair shall act as Chair in the absence of the Chair.
- D. The Secretary of the **Board University** shall attend all meetings of the Board, act as its clerk and record all votes and the minutes of all proceedings in a book to be kept for the purpose; shall perform like duties for the committees of the Board; shall give notice of all meetings of the Board and of its committees; and shall perform such other duties as may be prescribed by the Board or the Chair. In the absence of the Secretary, the Assistant Secretary shall perform such duties. For administrative purposes, the Secretary of the **Board University** will report to the ~~Executive Vice President for Administrative Affairs~~, and the Assistant Secretary of the **Board University** will report to the Secretary of the University.
- E. The Treasurer of the Board shall be the chief fiscal officer of the Board. The Treasurer shall render to the Board regular reports of the financial condition of the University and shall perform such other duties for the Board as may be prescribed by the Board or the Chair.
- F. For any reason that the Board may deem sufficient, it may delegate the powers and duties of any officer of the Board to any other officer of the Board, or to any Governor, for the time being.

III. OFFICERS OF RUTGERS, THE STATE UNIVERSITY AND THEIR DUTIES

- A. The officers of the University shall be a President, an Executive Vice President for Academic Affairs, ~~an Executive a Senior~~ Vice President for Administrative Affairs and Chief Financial Officer, a Provost-Newark, a Provost-Camden, ~~a Chief Financial Officer~~, a Secretary of the University Corporation, University General Counsel and such other officers as the Board in consultation with the President may determine.
- B. The President shall have such duties as are or may be prescribed by law, University Regulations, and the Board.
- C. The Executive Vice President for Academic Affairs, the ~~Executive~~ Vice President for Administrative Affairs and Chief Financial Officer, the Provost-Newark, the Provost-Camden, ~~the Chief Financial Officer~~, or their designees, pursuant to a written delegation of authority on file with the office of the Secretary of the ~~Board of Governors~~ University, shall execute contracts on behalf of Rutgers, The State University, and shall be custodians of the deeds, securities and other documents, and monies of Rutgers, The State University. The Chief Financial Officer shall give bond for the faithful performance of the duties of that office, with surety approved by the Board, in the sum of \$250,000 or such larger sum as the Board may determine. The Chief Financial Officer shall make disbursements from the funds which are under the control and management of the Board by check signed personally or by facsimile by the Chief Financial Officer, an Associate Treasurer or by an Assistant Treasurer. Any check in excess of \$250,000 shall be countersigned by the Chair, President, Executive Vice President for Academic Affairs, ~~or the Executive Vice President for Administrative Affairs~~ or Secretary of the University.

D. **University General** Counsel. **University General** Counsel shall have the duty to manage and supervise all legal affairs for the University, shall serve as the general legal officer of the Board of Governors and the University, and shall serve as legal adviser to the Board of Governors, to the President, and to other administrative officers of the University. **University General** Counsel shall, in general, give advice on specific matters and represent the University and the Board of Governors in all legal proceedings, and has the responsibility and authority to designate outside counsel to fulfill these functions as needed.

E. Other officers of the University shall have such duties as may be prescribed by law or by the Board or the President in conformance with law and University Regulations.

F. For any reason that the Board may deem sufficient, it may delegate the powers and duties of any officer of the University to any other person, including another officer of the University and any Governor, for the time being.

IV. COMMITTEES OF THE BOARD

A. Standing Committees. The standing committees shall be:

1. Committee on Audit. This committee, which shall meet quarterly, or as requested by the Chair, shall advise the Board concerning all appropriate audit and accounting matters. Members of the committee shall meet alone at least once with the University's independent auditors to receive their report on their findings at the conclusion of the annual audit of the University. The Committee on Audit shall recommend to the Board of Governors the appointment of the University's independent auditors. The University's Internal Audit Department shall report to the Committee on Audit, and for administrative purposes to the Chief Financial Officer. The committee shall be furnished by the Chief Financial Officer with reports on any matters of procedure or fiscal operation involving or requiring changes of significance. It shall be kept informed by the officers of the corporation of any irregularities or need for changes in fiscal procedures which may become known to them. The Chief Financial Officer shall report to the committee all recommendations of the independent auditors and shall state with reasons agreement or disagreement with such recommendations.

2. Committee on Budget and Finance. This committee shall advise the Board on the preparation of the University's annual budget and its presentation to the Governor, the Legislature and the Commission on Higher Education, on the administration of the budget, and on the financial affairs of the University generally, including the University's need for public and private funds. Unless the Board determines otherwise, every proposal for significant expenditure of funds beyond ordinary operations shall be submitted to the committee for review before consideration by the Board.

3. Committee on Buildings and Grounds. This committee shall conduct a continuing study of the University's facility needs and shall advise the Board with respect to the real estate, buildings, grounds and equipment owned, possessed, occupied or utilized by the University. It shall request of or receive from Trustees Advisory Committees reports which will assist in such study. Such committees shall be invited to meet with the committee when matters of significant

concern to them are under consideration. It may recommend to the Board, subject to the applicable powers of the Board of Trustees, the acquisition, sale or other disposition or use of real estate or buildings by purchase, exchange, sale or lease, and the alteration, improvement, erection or construction of buildings or equipment. This committee shall also advise the Board on policy for the naming of University divisions, campuses and other facilities and shall recommend specific names therefore.

4. Committee on Educational Planning and Policy. This committee shall conduct a continuing study of the University's organizational and educational effectiveness and shall advise the Board on immediate action and long-term plans to determine and advance the instructional, research and public service missions of the University. It shall request of or receive from Trustees Advisory Committees reports which will assist in such study. Such committees shall be invited to meet with the committee when matters of significant concern to them are under consideration. It shall have general oversight of the educational program of the University. It shall consider tenure appointments and promotions of academic personnel and make recommendations to the Board with respect thereto. It shall anticipate contingencies which might hamper performance of the University's missions and shall inform the Board of them. It shall advise the Board on the University's need for public and private funds.

The standing subcommittee of the Committee on Educational Planning and Policy will be the Subcommittee on National Issues in Higher Education. This subcommittee will examine current national issues in higher education, the impact of such issues on Rutgers and the leadership role Rutgers might play in these issues, such as technology and instruction, and relationships with other institutions.

5. Committee on Executive Compensation and Nominations. This committee shall conduct a continuing study of the compensation of the President, the Executive Vice President for Academic Affairs, the ~~Executive Senior~~ Executive Senior Vice President for Administrative ~~Affairs and~~, ~~the~~ Chief Financial Officer, the Provosts, and ~~University General~~ University General Counsel, and shall determine the salary of the President and consult with the President regarding appropriate compensation for senior University officers. This committee also shall present at the annual meeting a slate of candidates for officers of the Board and of the corporation to be elected or appointed for the following fiscal year.

6. Committee on University Relations and Honorary Degrees. This committee shall advise the Board and the President on the effective means and programs for relating the University to its constituencies and the public in general, including providing information about the University, its goals, responsibilities, needs and services in accomplishment of its missions. It also shall advise on both State and Federal government relations. In consultation with the President and a regularly designated committee of the faculty, this committee shall make recommendations to the Board of persons to receive honorary degrees who are of acknowledged distinction or high professional attainment.

7. Committee on Multicultural Concerns and Student Affairs. This Committee shall have ongoing responsibility to review the University's efforts to attain a fully realized multicultural community as well as all other issues regarding student life and policy, but shall not concern itself with the resolution of individual complaints raised by students. (Such problems shall be resolved through established University procedures as set forth in the Board Resolution of January 11, 1974.)

8. Committee on Intercollegiate Athletics. This Committee shall have an ongoing responsibility to review the University's operations with respect to intercollegiate athletics.

B. Ad Hoc Committees. Ad hoc committees may be created by the Chair with the approval of the Board.

C. Joint Committees.

1. Joint committees may be created by the Board and the Board of Trustees.

2. Committee on Investments. This committee, which shall meet at least quarterly, shall consist of four Governors and four Trustees of whom one shall be designated as chair by the Chair of the Board of Trustees. It shall oversee the investment of funds and monetary assets under the control and management of the respective Boards and advise each on the policy and procedure with respect thereto, including retention of investment advisers and oversight of the adviser's function.

D. General

1. Membership. Except as otherwise provided, (a) committees shall consist of such numbers of voting Governors, voting Trustees and representatives of the University Senate elected to either Board as the Board of Governors shall determine; (b) the Chair of each Board shall name the candidates from his or her respective Board, and the Chair of the Board of Governors shall then appoint the membership from these candidates; and (c) the Chair of the Board of Governors shall designate each committee chair.

2. Open Meetings. When a committee has been delegated power to act in the name of the Board, action shall be taken only at a meeting open to the public of which notice has been given in conformance with the said Open Public Meetings Act.

V. FISCAL YEAR

The fiscal year shall be from July 1 through June 30.

VI. AMENDMENTS

These Bylaws may be altered, amended or repealed by majority vote of the Board at any regular, annual or special meeting provided that five days' notice of the proposal shall have been given.

RUTGERS POLICY

Section: 50.1.3

Section Title: Administrative Governance

Policy Name: University Officers

Formerly Book: 1.2.1

Approval Authority: Board of Governors

Responsible Executive: Secretary of the [Boards University](#)

Responsible Office: [Office of the](#) Secretary of the [Boards University](#)

Originally Issued: 1959

Revisions: [2/13/2004](#); [7/14/2006](#)

Errors or changes? secretary@oldqueens.rutgers.edu

1. Policy Statement

This policy identifies the principal officers of the university as well as their responsibilities.

2. Reason for Policy

To outline the reporting relationship and responsibilities of university officers

3. Who Should Read Policy

All members of the university community

4. Related Documents

Bylaws of the Board of Governors and Board of Trustees
Policy 50.1.5, Campus Officers

5. Contacts

Office of the Secretary of the University
secretary@oldqueens.rutgers.edu
732/932-7434

6. The Policy

Policy:

50.1.3 UNIVERSITY OFFICERS

I. University Officers

The principal officers of the ~~University~~university shall be the President; the Executive Vice President for Academic Affairs; the ~~Executive Senior Vice President for Administrative Affairs~~on and Chief Financial Officer; the Provost-Newark; the Provost-Camden; ~~the Chief Financial Officer~~; the Secretary of the ~~University~~University-Corporation; and ~~University~~the Vice President and General Counsel.

~~A-II.~~ President

The President shall be the chief executive, ~~academic, and administrative~~ officer of the ~~University~~university as provided in the Charter and in the Bylaws of the Board of Governors and is clothed with corresponding authority. All assignments of duties to other officers in these Regulations shall be subject to the President's interpretation and decision as shall the interpretation, within applicable law, of any Regulation, Policy, or practice of this ~~University~~university. The President shall have oversight of the relations of the ~~University~~university with governmental, community, philanthropic and business institutions, the programs of public information throughout the ~~University~~university and official, non-academic ~~University~~university publications. The President also shall be responsible for providing policy direction and oversight to the ~~University~~university Division of Intercollegiate Athletics on the New Brunswick/Piscataway campus.

- (1) In the event of the disability, death or absence for more than one month of the President, the Executive Vice President for Academic Affairs shall assume the President's authority and responsibilities, upon approval of the Board of Governors. In the event of the disability, death or absence for more than one month of both the President and the Executive Vice President for Academic Affairs, the ~~Executive Vice President for Administrative Affairs~~Senior Vice President for Administration and Chief Financial Officer shall assume the President's authority and responsibilities, upon approval of the Board of Governors.
- (2) In the event of the disability, death or absence for more than one month of the President and the Executive Vice President for Academic Affairs and the ~~Executive Vice President for Administrative Affairs~~Senior Vice President for Administration and Chief Financial Officer, another officer of the ~~University~~university previously designated in writing by the President, shall assume the President's authority and responsibilities, upon approval of the Board of Governors.
- (3) In the event of the absence of the President for less than one month, the Executive Vice President for Academic Affairs shall assume the President's authority and responsibility.

~~B-III.~~ Executive Vice President for Academic Affairs

Under the President, the Executive Vice President for Academic Affairs shall be the Chief Academic Officer, Chief Budget Officer, and the President's deputy and principal

adviser on all matters affecting the educational and academic operations of the University.

The Executive Vice President for Academic Affairs shall be responsible for the formulation and administration of University academic policy, in consultation with the Provost-Newark and the Provost-Camden (see policy 50.1.5, Campus Officers). In fulfillment of that role, this officer shall identify general goals and objectives for the overall academic programs of the University and shall advise, and act as the representative of, the President on academic matters affecting the several faculties and campuses of the University. Furthermore, this officer shall have direct oversight of undergraduate and graduate education, research, University budgeting, land grant programs, libraries, enrollment management, financial aid, student affairs, institutional research, continuing education, and schools, faculties, centers and institutes on the New Brunswick/Piscataway campus.

G-IV. Senior Vice President for Administration and Chief Financial Officer

Under the President, the ~~Executive Vice President for Administrative Affairs~~ Senior Vice President for Administration and Chief Financial Officer shall be the Chief ~~Business and Administrative~~ and Financial Officer and shall have responsibility for the direction of the ~~business~~ administrative and financial management of the University as distinct from its educational and academic administration. To this end, and in consultation with the Executive Vice President for Academic Affairs, this officer shall exercise the principal coordinating role in the day-by-day management of all administrative and financial matters affecting the University, insuring that the operations of the University are conducted in accordance with University policy. In addition, this officer shall administer the provisions of public laws and shall formulate and administer internal policies and procedures which apply to all persons employed by the University, shall direct the provision of diverse employee services, and shall designate individuals to represent the interests of the University in collective negotiations with organized staff employee groups. Furthermore, this officer shall have direct oversight of ~~public safety, human resources, finance,~~ facilities management, capital projects, computing, and business services. This officer also shall be responsible for the financial management of the university including the controller's operations, the treasury operations, risk management and insurance, and, for administrative purposes only, internal audit.

~~D. — Under the Executive Vice President for Administrative Affairs, the Chief Financial Officer shall be responsible for the financial management function of the University. This officer shall supervise the controller's operations, the treasury operations, procurement services, risk management and insurance, and, for administrative purposes only, internal audit.~~

~~E. — Under the Executive Vice President for Administrative Affairs, the Secretary of the University Corporation shall authorize and ensure the appropriate use of the University Seal in the execution of official documents such as contracts, deeds and financial instruments and on specific documents such as diplomas or certified transcripts, honorary degrees and letters of introduction; certify signatures of executive officers of the University on official documents; accept service of legal process (lawsuits) on behalf of the University or a unit thereof; and direct the flying of the Flag of the United States of~~

America, the Flag of the State of New Jersey, and the Rutgers University Flag at half-staff.

FV. Secretary of the University

~~For administrative purposes~~ Under the President, the Secretary of the ~~Boards of Governors and Trustees~~ University will report to the ~~Executive Vice President for Administrative Affairs~~. ~~The Secretary of the Boards~~ shall be responsible for planning and organizing the operations of the Boards of Governors and Trustees. This officer shall provide members of the Boards of Governors and Trustees with such information as they may require from time to time, or on a continuing basis, to fulfill their statutory responsibilities; shall advise all officers of the ~~University~~ university in a timely manner of all actions taken by either Board which affect their respective units or areas of responsibility; and shall maintain and promulgate Board ~~and university~~ regulations and policies. This officer shall serve as the University Custodian of Records and oversee coordination of University Commencement.

In addition, this officer shall serve as the corporate secretary and have responsibility to authorize and ensure the appropriate use of the University Seal in the execution of official documents such as contracts, deeds and financial instruments and on specific documents such as diplomas or certified transcripts, honorary degrees and letters of introduction; certify signatures of executive officers of the university on official documents; accept service of legal process (lawsuits) on behalf of the university or a unit thereof; and direct the flying of the Flag of the United States of America, the Flag of the State of New Jersey, and the Rutgers University Flag at half-staff.

GVI. Vice President and General Counsel

Under the President, ~~the University Counsel~~ Vice President and General Counsel shall have the duty to manage and supervise all legal affairs for the ~~University~~ university; shall serve as the general legal officer of the Board of Governors and the ~~University~~ university; and shall serve as legal adviser to the Board of Governors, to the President, and to other administrative officers of the ~~University~~ university. ~~The University Counsel~~ Vice President and General Counsel shall, in general, give advice on specific matters and represent the ~~University~~ university and the Board of Governors in all legal proceedings, and shall have the responsibility and authority to designate outside counsel to fulfill these functions as needed.

RUTGERS, THE STATE UNIVERSITY OF NEW JERSEY
 PROPOSED TUITION RATES - FISCAL YEAR 2006 - 2007
 ACADEMIC YEAR

	TUITION * 2005-2006	TUITION * 2006-2007	DIFFERENCE
UNDERGRADUATE			
<u>GENERAL</u>			
IN-STATE FULL-TIME	\$7,336.00	\$7,923.00	\$587.00
IN-STATE PART-TIME/CR.	\$236.50	\$255.40	\$18.90
OUT-OF-STATE FULL-TIME	\$14,934.50	\$16,428.00	\$1,493.50
OUT-OF-STATE PART-TIME/CR.	\$484.05	\$532.50	\$48.45
<u>BUSINESS</u>			
IN-STATE FULL-TIME	\$7,486.00	\$8,085.00	\$599.00
IN-STATE PART-TIME/CR.	\$242.80	\$262.20	\$19.40
OUT-OF-STATE FULL-TIME	\$15,231.50	\$16,755.00	\$1,523.50
OUT-OF-STATE PART-TIME/CR.	\$493.40	\$542.75	\$49.35
<u>ENGINEERING/PHARMACY/COOK</u>			
IN-STATE FULL-TIME	\$8,146.50	\$8,798.50	\$652.00
IN-STATE PART-TIME/CR.	\$266.95	\$288.30	\$21.35
OUT-OF-STATE FULL-TIME	\$16,573.00	\$18,231.00	\$1,658.00
OUT-OF-STATE PART-TIME/CR.	\$551.25	\$606.40	\$55.15
GRADUATE			
<u>GENERAL (1)</u>			
IN-STATE PER CREDIT	\$435.00	\$478.50	\$43.50
OUT-OF-STATE PER CREDIT	\$646.70	\$711.40	\$64.70
<u>MASON GROSS (1)</u>			
IN-STATE PER CREDIT	\$435.00	\$503.50	\$68.50
OUT-OF-STATE PER CREDIT	\$646.70	\$736.40	\$89.70
<u>SMLR (1)</u>			
IN-STATE PER CREDIT	\$517.00	\$568.70	\$51.70
OUT-OF-STATE PER CREDIT	\$777.20	\$854.95	\$77.75
<u>GSAPP (1)</u>			
IN-STATE PER CREDIT	\$480.90	\$544.90	\$64.00
OUT-OF-STATE PER CREDIT	\$714.60	\$809.65	\$95.05
<u>MPT - CAMDEN - GS (1)</u>			
IN-STATE PER CREDIT	\$500.30	\$550.35	\$50.05
OUT-OF-STATE PER CREDIT	\$743.70	\$818.10	\$74.40
<u>GRAD - NURSING - NEWARK - GS (1)</u>			
IN-STATE PER CREDIT	\$481.90	\$530.10	\$48.20
OUT-OF-STATE PER CREDIT	\$706.50	\$777.15	\$70.65
<u>BUSINESS SCHOOL - CAMDEN (2)</u>			
IN-STATE FULL-TIME	\$14,473.00	\$15,920.50	\$1,447.50
IN-STATE PART-TIME/CR.	\$598.95	\$658.85	\$59.90
OUT-OF-STATE FULL-TIME	\$21,879.00	\$24,067.00	\$2,188.00
OUT-OF-STATE PART-TIME/CR.	\$907.65	\$998.45	\$90.80
<u>BUSINESS SCHOOL - NWK & NB (2)</u>			
IN-STATE FULL-TIME	\$15,875.00	\$17,462.50	\$1,587.50
IN-STATE PART-TIME/CR.	\$657.35	\$723.10	\$65.75
OUT-OF-STATE FULL-TIME	\$27,297.00	\$30,027.00	\$2,730.00
OUT-OF-STATE PART-TIME/CR.	\$1,133.50	\$1,246.85	\$113.35
<u>MS-MATH & FINANCE, GRAD SCH NB</u>			
IN-STATE FULL-TIME		\$14,600.00	
IN-STATE PART-TIME/CR.		\$608.35	
OUT-OF-STATE FULL-TIME		\$21,400.00	
OUT-OF-STATE PART-TIME/CR.		\$891.70	
<u>LAW STUDENTS (2)</u>			
IN-STATE FULL-TIME	\$16,213.00	\$17,834.50	\$1,621.50
IN-STATE PART-TIME/CR.	\$671.00	\$738.10	\$67.10
OUT-OF-STATE FULL-TIME	\$23,806.50	\$26,187.50	\$2,381.00
OUT-OF-STATE PART-TIME/CR.	\$991.60	\$1,090.76	\$99.16

COLLEGE FEE	Current Annual Fee		Proposed Annual Fee	
	Full-time	Part-time	Full-time	Part-time
New Brunswick:				
Cook College	\$1,559.00	\$328.50	\$1,706.00	\$352.50
Douglass College	1,522.00	337.00	1,655.00	363.00
Livingston College	1,555.50	320.00	1,673.50	339.00
Rutgers College	1,635.00	305.00	1,770.00	329.50
Professional Schools (grad)	991.00	259.00	1,091.00	288.00
Graduate School	991.00	259.00	1,091.00	288.00
University College	1,597.50	327.00	1,752.50	360.50
Newark:				
College of Arts & Sciences	\$1,225.50	\$330.50	\$1,346.00	\$358.00
College of Nursing	1,208.50	319.50	1,329.00	344.50
Graduate School	957.50	300.00	1,054.50	326.00
Rutgers Business School	1,155.00	364.50	1,254.00	384.00
School of Law	1,026.00	350.50	1,123.00	378.50
School of Criminal Justice	913.00	257.50	1,008.00	283.50
University College	1,212.50	337.00	1,333.00	366.50
Camden:				
College of Arts & Sciences	\$1,442.00	\$570.50	\$1,569.50	\$618.50
Undergraduate School of Business	1,519.00	647.50	1,646.50	695.50
Graduate School of Business	1,318.00	626.50	1,437.50	681.00
Graduate School	1,207.00	515.50	1,326.50	569.50
School of Law	1,234.00	508.00	1,347.50	554.50
University College	1,442.00	523.00	1,569.50	571.00
COMPUTER FEE				
Undergraduate and Graduate	\$250.00	Pro-rated	\$265.00	Pro-rated
OTHER FEES				
Conservatory Fee (UG) - MGSA	N/A	N/A	\$200.00	\$50.00
Law Library Fee - Camden	N/A	N/A	100.00	100.00
Law Library Fee - Newark	N/A	N/A	100.00	100.00
Nursing Technology Fee (MS) - Newark	N/A	N/A	450.00	450.00
Nursing Technology Fee (PhD) - Newark	N/A	N/A	1,020.00	1,020.00

**RUTGERS, THE STATE UNIVERSITY OF NEW JERSEY
PROPOSED HOUSING RATES 2006-2007**

Housing-Single Students

	<u>Current Annual Rate*</u>	<u>Proposed Annual Rate*</u>
Dormitory per bed (Double Occupancy)	\$5,042	\$5,324
Apartment per bed (9 Month, Double Occupancy)	\$5,408	\$5,712
Easton Avenue (Double Occupancy)	\$5,442	\$5,748
Dormitory per bed (Full AY)(Single Room)	\$6,010	\$6,342
Camden Apartment per bed (Full AY)(Single Room)	\$6,002	\$6,346
Apartment per bed (Full AY)(Single Room)	\$6,216	\$6,560
University Square** (9 Month, Double Occupancy)	N/A	\$6,502

* Above rates include: housing fees, sprinkler fees, telephone and video.
Housing component to increase 6%, while others remain constant.

** New facility opening in Newark, Fall 2006.

RUTGERS, THE STATE UNIVERSITY OF NEW JERSEY
PROPOSED BOARD PLAN RATES 2006 - 2007
(5% increase)

MEAL PLAN	CURRENT ANNUAL RATE	PROPOSED ANNUAL RATE
RESIDENT STUDENT PLANS		
285 BLOCK MEALS	3460	3630
255 BLOCK MEALS	3350	3520
210 BLOCK MEALS	3200	3360
150 BLOCK MEALS	3090	3250
105 BLOCK MEALS	2680	2810
OFF CAMPUS STUDENTS, COMMUTERS, AND APARTMENT RESIDENTS		
75 BLOCK MEALS	1410	1480
50 BLOCK MEALS	1070	1120

**RUTGERS, THE STATE UNIVERSITY OF NEW JERSEY
PROPOSED RESIDENCE LIFE FEES 2006 - 2007**

	CURRENT ANNUAL RATE	PROPOSED ANNUAL RATE
COOK COLLEGE	345.00	362.00
DOUGLASS COLLEGE	340.00	360.00
LIVINGSTON COLLEGE	333.00	363.00
RUTGERS COLLEGE	336.00	358.00
NEWARK	254.00	267.00
CAMDEN	320.00	370.00
GRADUATE (NEW BRUNSWICK)	120.00	120.00
CALENDAR YEAR CONTRACTS (NEWARK)	373.00	392.00

Rutgers, The State University of New Jersey
Working Budget for the Year Ending June 30, 2007

(With Comparative Amounts For the Year Ending June 30, 2006)

(dollars in thousands)

	Adjusted Budget 2006	Proposed Budget 2007	\$ Change
Educational and General Revenues			
Unrestricted:			
Student Tuition and Fees	\$ 470,333	\$ 510,801	40,468
State Appropriations	361,622	314,742	(46,880)
Fringe Benefits Paid Directly by the State of NJ	132,400	132,400	0
Federal Appropriations	7,100	6,900	(200)
Endowment and Investment Income	12,659	13,165	506
F & A Costs Recovered	43,351	44,652	1,301
Other Sources	25,830	25,830	0
Total Unrestricted Revenues	<u>1,053,295</u>	<u>1,048,490</u>	<u>(4,805)</u>
Restricted:			
Federal, State, and Municipal Grants and Contracts	239,971	247,170	7,199
Contributions and Nongovernmental Grants and Contracts	88,093	92,497	4,404
Other Sources	36,461	36,461	0
Total Restricted Revenues	<u>364,525</u>	<u>376,128</u>	<u>11,603</u>
Total Educational and General Revenues	1,417,820	1,424,618	6,798
Auxiliary Enterprises	<u>199,681</u>	<u>209,665</u>	<u>9,984</u>
Total Revenues	<u>1,617,501</u>	<u>1,634,283</u>	<u>16,782</u>
Educational and General Expenditures and Transfers			
Unrestricted:			
Academic Activities and Student Support:			
Instruction	502,097	507,383	5,286
Other Separately Budgeted Research	74,515	74,056	(459)
Extension and Public Service	26,348	26,675	327
Libraries	35,841	35,347	(494)
Student Services	57,565	57,373	(192)
Student Aid	44,875	49,953	5,078
Support Services:			
Operations and Maintenance of Plant	126,066	124,794	(1,272)
General Administration and Institutional	91,199	88,381	(2,818)
Other:			
Provision for Debt Service	31,797	35,223	3,426
Provision for Deferred Maint, Capital Improv and Contingencies	49,869	37,188	(12,681)
Provision for Auxiliary Services and Other Funds	13,123	12,117	(1,006)
Total Unrestricted Expenses and Transfers	<u>1,053,295</u>	<u>1,048,490</u>	<u>(4,805)</u>
Restricted:			
Sponsored Research and Other Sponsored Programs	226,857	240,299	13,442
Student Aid	100,403	98,564	(1,839)
Other Expenses	37,265	37,265	0
Total Restricted	<u>364,525</u>	<u>376,128</u>	<u>11,603</u>
Total Educational and General Expenditures	1,417,820	1,424,618	6,798
Auxiliary Enterprises:			
Expenditures	179,993	188,971	8,978
Provision for Debt Service	15,141	17,633	2,492
Provision for Deferred Maint, Capital Improv and Contingencies	13,822	11,330	(2,492)
Transfers from Designated and Other Funds	(9,275)	(8,269)	1,006
Total Auxiliary Enterprises Expenditures and Transfers	<u>199,681</u>	<u>209,665</u>	<u>9,984</u>
Total Expenditures and Transfers	<u>\$ 1,617,501</u>	<u>\$ 1,634,283</u>	<u>16,782</u>