

**Sources of Unrestricted Revenues for Four-Year Public Doctoral Institutions:
Rutgers University vs AAU
Fiscal Years 1995 vs 1999**

UNRESTRICTED REVENUES	FY 1995		FY 1997		FY 1999		CHANGE '95-'99	
	AAU* %	RU %	AAU* %	RU %	AAU* %	RU %	AAU* %	RU %
Tuition and Fees	34.7	32.7	35.5	35.3	34.3	37.2	-0.40	4.50
State Government	51.7	58.7	50.2	56.2	51.8	54.2	0.10	-4.50
Other	13.7	8.7	14.3	8.5	13.9	8.6	0.20	-0.10

* Excludes Rutgers; in 1999 includes two new AAUs, missing data for Univ. of Colorado.

Source: NCES, IPEDS, Finance Survey, FY 1995, FY 1997, and FY 1999.

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**Components of Unrestricted Educational and General Expenditures per Student:
Rutgers University vs. AAU**

Fiscal Year 1999

UNRESTRICTED E & G COMPONENTS	AAU*	RU-UNADJ.	RU-ADJ.**
	\$	\$	\$
Subtotal, Academic Area	9,354	8,231	7,285
Instruction	7,408	6,607	5,847
Research	1,262	1,218	1,078
Public Service	684	407	360
Subtotal, Support Area	6,008	4,951	4,381
Academic Support	2,222	988	874
Student Services	801	900	796
Institutional Support	1,481	1,631	1,443
Operation & Maintenance of Plant	1,504	1,433	1,268
Scholarships and Fellowships	889	401	355
Other	930	1,192	1,055
Total	17,181	14,775	13,076

* Excludes Rutgers; data for University of Colorado is not available

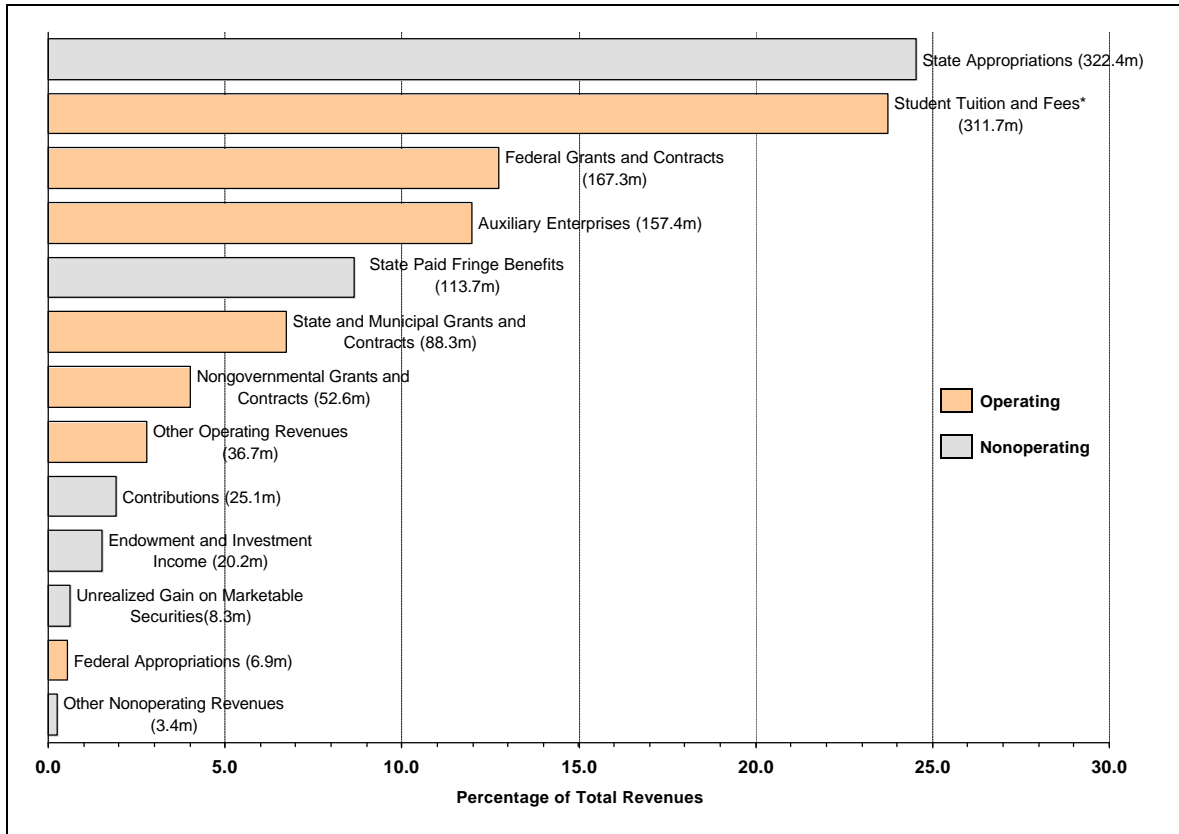
** Adjusted for cost of living.

Source: IPEDS, Finance Survey

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University Revenues

Fiscal Year 2003



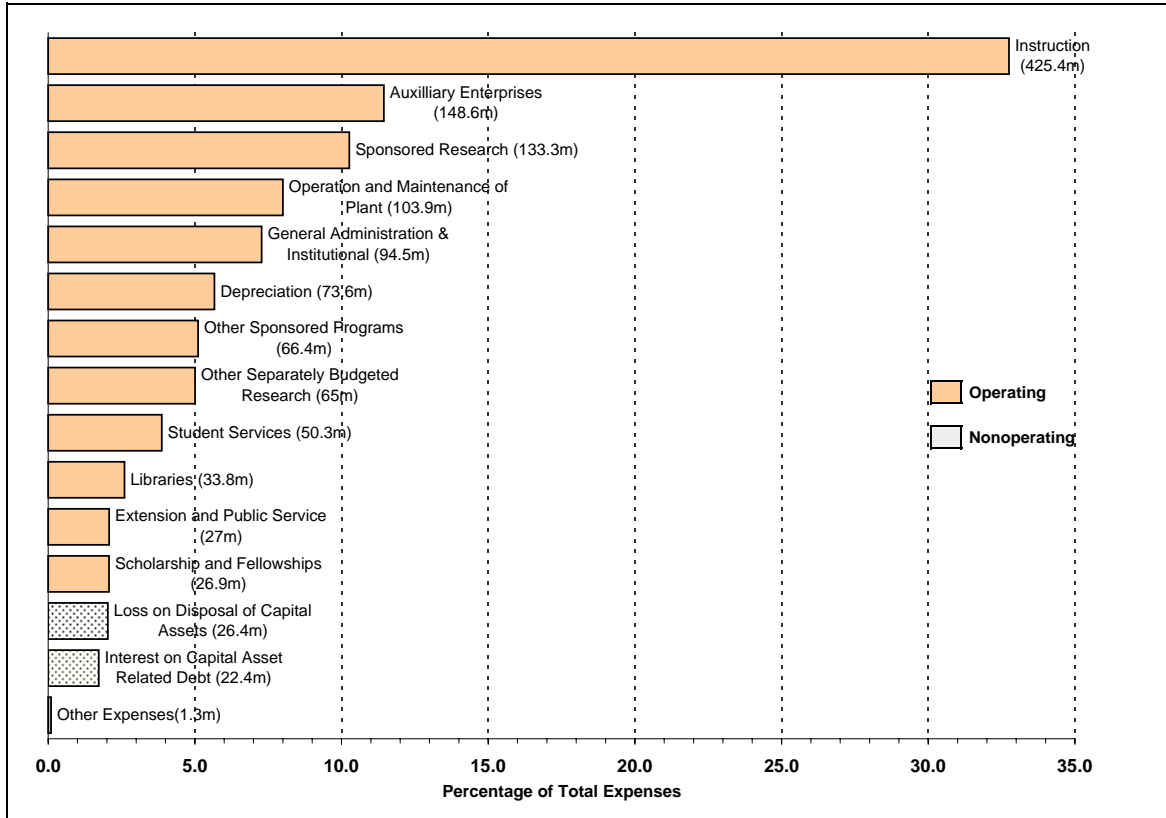
* Net of scholarship allowances.

Source: Division of University Accounting

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University Expenses

Fiscal Year 2003



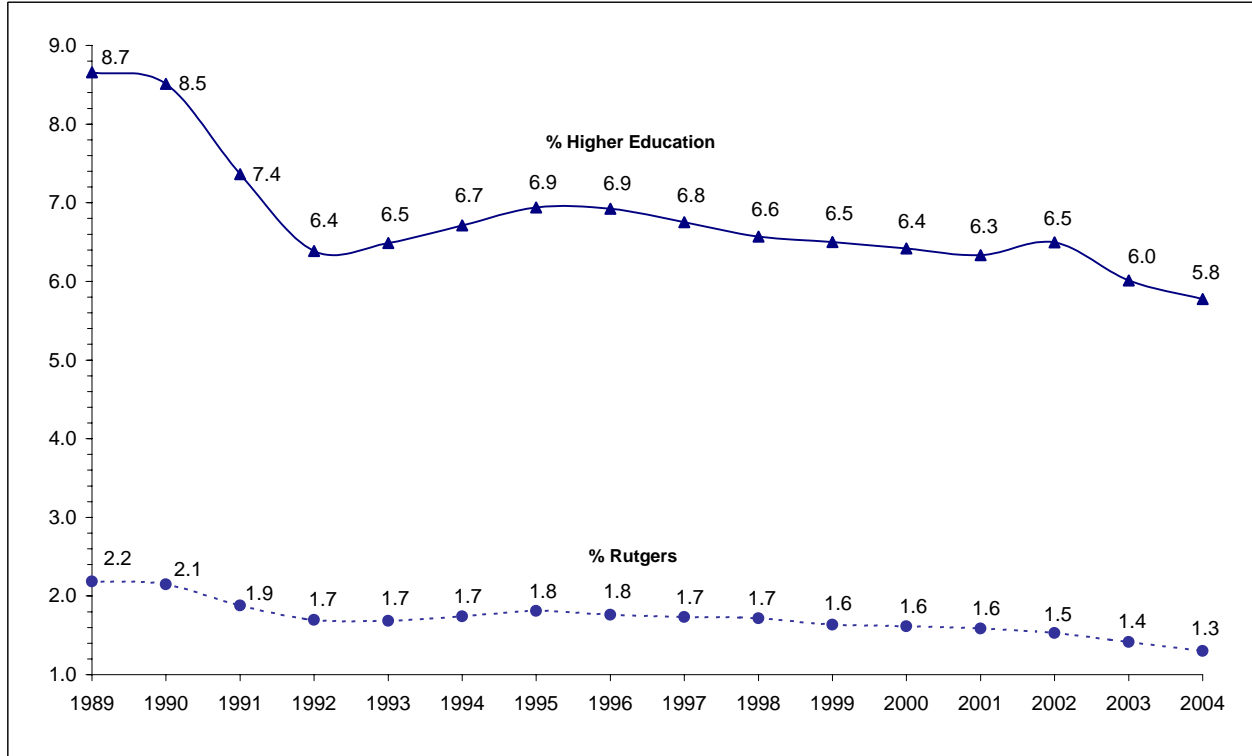
Higher Education as Percent of State Total Expenditures
Fiscal Year 2003

Rk	STATE	%	Rk	STATE	%	Rk	STATE	%
1	Iowa	26.0	18	New Mexico	13.9	35	Florida	8.6
2	Nebraska	21.4	19	Virginia	13.7	36	Indiana	7.6
3	Alabama	20.0	20	Utah	13.7	37	New Jersey	7.5
4	Oklahoma	18.5	21	Texas	13.4	38	Illinois	7.3
5	Kentucky	17.9	22	Arizona	12.4	39	Minnesota	6.7
6	South Carolina	16.9	23	Colorado	12.2	40	New York	6.7
7	Mississippi	16.7	24	Tennessee	12.0	41	Missouri	6.0
8	Washington	16.7	25	Oregon	11.7	42	Michigan	5.9
9	Kansas	16.3	26	Rhode Island	11.4	43	Ohio	5.4
10	South Dakota	16.1	27	Louisiana	11.1	44	Delaware	5.1
11	West Virginia	15.7	28	California	10.7	45	New Hampshire	4.8
12	North Carolina	15.4	29	North Dakota	10.6	46	Pennsylvania	4.8
13	Arkansas	15.3	30	Hawaii	10.4	47	Maine	3.9
14	Maryland	15.2	31	Montana	10.2	48	Massachusetts	3.9
15	Wisconsin	14.9	32	Nevada	10.1	49	Vermont	N/A
16	Wyoming	14.5	33	Connecticut	9.8	50	Alaska	-
17	Georgia	14.3	34	Idaho	8.9		United States	10.7

Source: National Association of State Budget Officers,
State Expenditure Report

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New Jersey State Appropriations Percent Higher Education and Percent Total Rutgers* Fiscal Year 1989 - 2004



* Represents appropriations for general university and agricultural experiment station operations only.

Source: Fiscal Years 1989 - 2002 appropriations expended,
Fiscal Year 2003 adjusted, and 2004 initial appropriations
per Governor's Annual Budget Message

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New Jersey State Appropriations (in \$ thousands)
Higher Education and Rutgers, Current Dollars, Fiscal Years 1989 - 2004

FISCAL YEAR	TOTAL STATE	TOTAL HIGHER EDUCATION	% of STATE	TOTAL RUTGERS *	% of STATE
1989	11,860,452	1,026,899	8.66	259,008	2.18
1990	12,150,627	1,034,027	8.51	261,117	2.15
1991	12,562,308	924,771	7.36	236,080	1.88
1992	15,143,526	967,133	6.39	257,162	1.70
1993	14,651,711	950,520	6.49	246,842	1.68
1994	14,963,742	1,004,499	6.71	260,591	1.74
1995	15,365,404	1,066,294	6.94	278,054	1.81
1996	16,230,524	1,123,846	6.92	285,730	1.76
1997	16,304,466	1,100,657	6.75	282,568	1.73
1998	17,189,368	1,129,185	6.57	294,900	1.72
1999	18,498,999	1,202,652	6.50	302,828	1.64
2000	19,920,688	1,278,659	6.42	321,966	1.62
2001	21,279,359	1,347,682	6.33	337,118	1.58
2002	23,319,589	1,514,998	6.50	356,570	1.53
2003	23,401,742	1,406,862	6.01	331,581	1.42
2004	24,003,161	1,386,008	5.77	312,211	1.30

* Represents appropriations for general university and agricultural experiment station operations only.

Source: Fiscal Years 1989 - 2002 appropriations expended,
 Fiscal Year 2003 adjusted, and 2004 initial appropriations
 per Governor's Annual Budget Message

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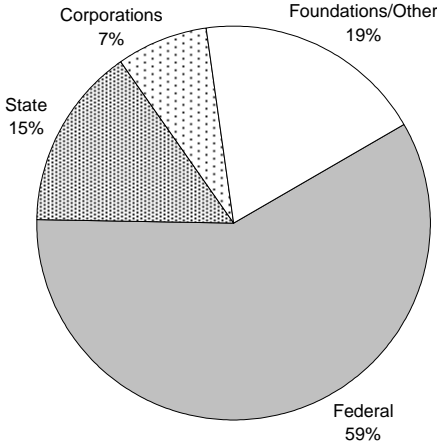
State Appropriations for Higher Education and Spending on Student Aid (in \$ millions)
Fiscal Year 2002

STATE	STATE APPROPRIATIONS	STUDENT AID	% of STATE APPR.	STATE	STATE APPROPRIATIONS	STUDENT AID	% of STATE APPR.
Alabama	1,116.0	7.4	0.7	Montana	149.8	2.8	1.9
Alaska	204.7	1.4	0.7	Nebraska	516.2	7.4	1.4
Arizona	884.2	2.8	0.3	Nevada	346.8	20.8	6.0
Arkansas	623.8	37.9	6.1	New Hampshire	107.6	3.1	2.9
California	9,473.5	514.4	5.4	New Jersey	1,514.9	212.2	14.0
Colorado	756.8	69.3	9.2	New Mexico	605.2	45.7	7.5
Connecticut	753.7	45.2	6.0	New York	3,602.2	704.1	19.5
Delaware	186.4	1.9	1.0	North Carolina	200.4	165.9	82.8
Florida	2,664.2	321.9	12.1	North Dakota	2,442.7	1.8	0.1
Georgia	1,707.7	362.2	21.2	Ohio	2,084.5	194.4	9.3
Hawaii	349.2	0.5	0.2	Oklahoma	796.3	33.8	4.2
Idaho	323.1	4.9	1.5	Oregon	664.9	19.9	3.0
Illinois	2,904.2	410.4	14.1	Pennsylvania	2,011.7	337.0	16.8
Indiana	1,321.2	127.1	9.6	Rhode Island	174.5	6.1	3.5
Iowa	786.6	51.7	6.6	South Carolina	834.9	102.0	12.2
Kansas	712.9	13.1	1.8	South Dakota	143.2	0.0	0.0
Kentucky	1,039.1	86.3	8.3	Tennessee	1,071.5	37.9	3.5
Louisiana	997.8	104.1	10.4	Texas	5,139.7	212.5	4.1
Maine	239.0	12.4	5.2	Utah	628.0	4.2	0.7
Maryland	1,282.9	52.9	4.1	Vermont	71.4	15.9	22.4
Massachusetts	1,017.6	114.6	11.3	Virginia	1,631.9	126.6	7.8
Michigan	2,257.7	110.0	4.9	Washington	1,370.9	102.5	7.5
Minnesota	1,379.8	130.4	9.5	West Virginia	392.1	21.1	5.4
Mississippi	765.0	21.6	2.8	Wisconsin	1,194.9	73.4	6.1
Missouri	974.6	43.5	4.5	Wyoming	161.9	0.2	0.1
				U.S. Mean	1251.6	101.98	8.0

Source: Grapevine, Center for Higher Education and Educational Finance
 N.J. State Appr. and Student Aid from "Governor's Annual Budget Message"
 The Chronicle of Higher Education, April 2003, which used The
 National Assoc. of State Student Grant and Aid Programs Need
 Based and Non-need Based Grant Aid

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Funded Research and Sponsored Programs
Fiscal Year 2003



2003	
Source	Dollars
Federal	151,588,540
State	38,939,813
Corporations	18,929,676
Foundations/Other	49,149,663
TOTAL	258,607,692

Source: Office of Research and Sponsored Programs

Office of Institutional Research

Funded Research and Sponsored Programs (in \$ dollars)
Fiscal Years 1990 - 2003

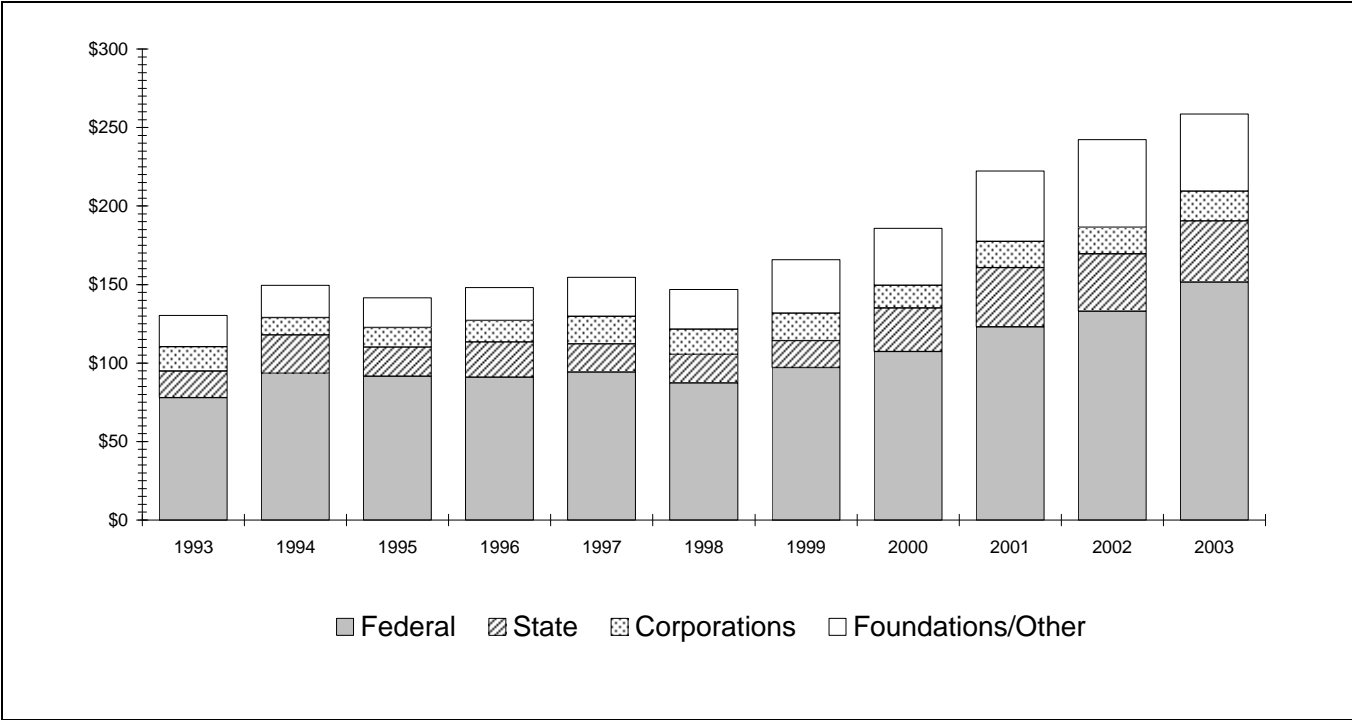
FISCAL YEAR	FEDERAL	STATE OF NEW JERSEY	CORPORATIONS	FOUNDATIONS /OTHER	TOTAL
1990	46,059,810	22,876,757	10,508,923	13,364,888	92,810,378
1991	51,125,055	17,415,776	11,436,833	15,980,157	95,957,821
1992	70,826,955	17,377,134	13,175,844	14,842,059	116,221,992
1993	77,972,156	16,855,807	15,532,047	19,868,215	130,228,225
1994	93,395,283	24,446,601	11,119,324	20,450,561	149,411,769
1995	91,531,132	18,611,497	12,473,404	18,857,528	141,473,561
1996	90,948,104	22,484,031	13,604,043	21,009,114	148,045,292
1997	94,231,794	17,915,255	17,503,584	24,957,434	154,608,067
1998	87,286,310	18,220,812	16,067,966	25,280,407	146,855,495
1999	97,170,003	17,054,683	17,524,935	34,122,952	165,872,573
2000	107,358,807	27,686,126	14,450,367	36,313,196	185,808,496
2001	123,025,352	37,705,434	16,674,427	44,957,067	222,362,280
2002	132,931,685	36,482,578	17,020,349	55,935,089	242,369,701
2003	151,588,540	38,939,813	18,929,676	49,149,663	258,607,692

Source: Office of Research and Sponsored Programs

Office of Institutional Research

Funded Research and Sponsored Programs (in \$ millions)

Fiscal Years 1993 - 2003



Source: Office of Research and Sponsored Programs

Office of Institutional Research

Endowment and Endowment per Full-Time Equivalent Student
Current Dollars, Fiscal Years 1993 - 2003

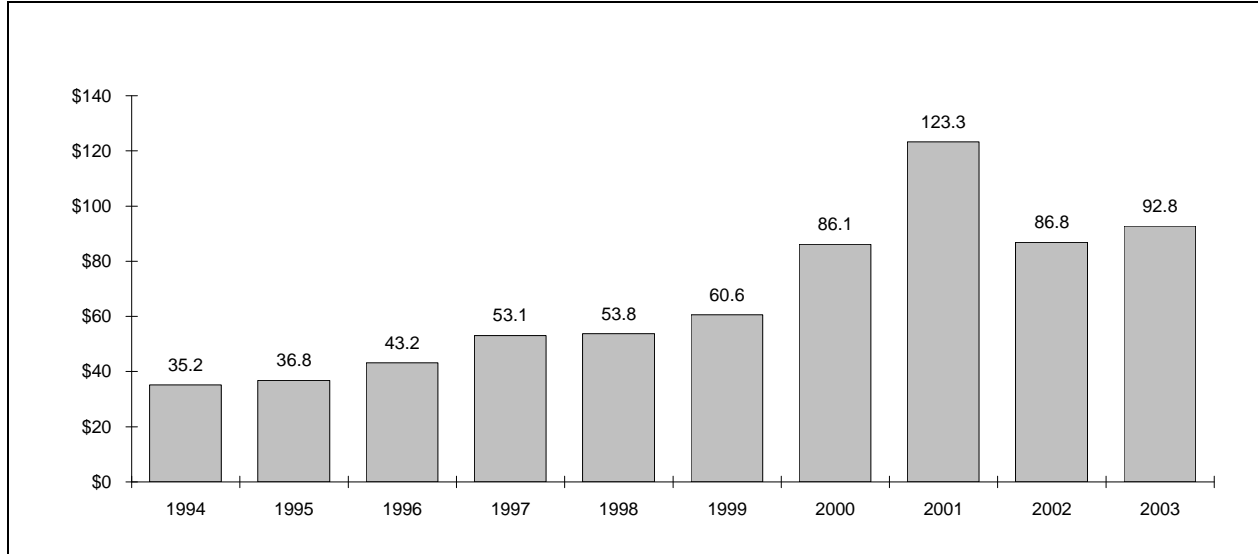
TOTAL UNIVERSITY ENDOWMENT				
Fiscal Year	Number of FTE Students*	Endowment (in \$) Market Value as of 6/30	Endowment \$ per FTE Student	% Change in Endowment
1993	37,750	167,842,000	4,464	19.80
1994	37,529	165,170,000	4,401	-1.59
1995	38,148	211,047,000	5,532	27.78
1996	38,301	232,769,000	6,077	10.29
1997	38,974	276,707,000	7,100	18.88
1998	39,569	318,443,000	8,048	15.08
1999	40,585	342,015,000	8,427	7.40
2000	40,959	384,300,000	9,383	12.36
2001	41,807	362,200,000	8,664	-5.75
2002	42,727	347,800,000	8,140	-3.98
2003	43,123	359,879,000	8,345	3.47

* Full-Time Equivalent (FTE) students are calculated by adding one-third of the part-time heads to the full-time heads for Fall semesters.

Source: Endowment data - Financial Reports.
FTE Student data - Enrollment Summary, excludes
Continuing Education and Summer Session

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Summary of Rutgers Fund Raising (in \$ millions)
Fiscal Years 1994 - 2003



Source: Rutgers University Foundation

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Licensing Revenues and Patent Activity

Fiscal Years 1997 - 2002

LICENSING/PATENT ACTIVITY	FY 1997 N=132	FY 1998 N=132	FY 1999 N=139	FY 2000 N=142	FY 2001 N=152	FY 2002 N= 151
Licensing Income (millions)						
Rutgers University	\$6.489	\$4.749	\$4.304	\$5.134	\$4.753	\$4.017
All Institutions (median)	\$0.632	\$0.895	\$0.765	\$1.090	\$0.867	\$0.860
AAU Institutions (median)	\$2.232	\$2.893	\$2.989	\$3.832	\$4.172	\$5.879
Licenses Generating Income						
Rutgers University	191	172	73	73	81	85
All Institutions (median)	17	18	20	22	22	22
AAU Institutions (median)	52	48	46	45	65	72
U.S. Patents Issued						
Rutgers University	25	24	31	32	35	29
All Institutions (median)	9	12	13	13	11	10
AAU Institutions (median)	23	24	31	28	33	28
U.S. Patents Filed						
Rutgers University	68	46	103	119	129	110
All Institutions (median)	24	29	36	32	39	36
AAU Institutions (median)	67	67	78	72	93	92

Note: Survey respondents varied by year.

**Source: The Association of University Technology Managers, Office of Institutional Research
FY 2002 Licensing Survey**