Rutgers
The State University of New Jersey

2011

Dashboard Indicators
OVERVIEW OF THE 2011 EDITION OF THE RUTGERS DASHBOARD INDICATORS

Dashboard indicators for institutions of higher education consist of critical information that assesses performance in key strategic and operational areas. The Rutgers dashboard indicators review functional areas of the university that are closely tied to its mission of instruction, research, and service. Measures examine the university’s progress in providing opportunity to qualified students, achieving academic excellence, expanding its research and development base, improving the efficiency and effectiveness of its operations and finances, and fulfilling its covenant with the state in undertaking outreach services and contributing to the economic development of New Jersey.

This edition of the dashboard indicators focuses on the nexus of student access and academic success. Rutgers prides itself on being an accessible institution for academically-eligible students, while ensuring its students will achieve academic success. Because academic success is determined by many factors, it is important to understand the effectiveness of institutions in providing an environment for students to progress in their studies and graduate. The graphs on the following page seek to provide perspective on this issue and highlight some of the key elements of student access and academic success.

Data used for the dashboard indicators come from a variety of sources including the National Center for Education Statistics’ Integrated Postsecondary Education Data System (IPEDS), the Common Data Set (CDS) survey, the National Science Foundation Webcaspar system and associated reports, The Lombardi Program’s The Top American Research Universities, the Association of American Universities Data Exchange (AAUDE) program, publications such as U.S. News & World Report America’s Best Colleges, the Council For Aid To Education’s Voluntary Support of Education database, and internal institutional sources including the university’s Faculty Survey.
A Snapshot of Access and Academic Success at Rutgers

Accessibility

Rutgers surpasses its AAU peer institutions in the percentage of undergraduates from underrepresented minorities.

Underrepresented minorities comprise over 22 percent of the undergraduate student population at Rutgers. This is up from 16 percent in fall 1980.

Rutgers enrolls a higher percentage (28%) of low-income students than other public AAU institutions. Pell grants are awarded to low-income students by the federal government and as such are a useful benchmark for measuring an institution’s accessibility for economically-disadvantaged individuals.

Retention and Graduation

Retention and graduation rates are important indicators of institutional effectiveness. The retention and graduation of students are the most often reported and cited indicators for assessing the effectiveness of colleges and universities.

The graphs on the right represent recent comparative data on retention and graduation rates and provide a context for assessing the academic success of undergraduates at colleges and universities.

Rutgers has slightly higher retention rates and approximately the same graduation rates compared to its peer institutions, but lags behind its aspirants on both measures.

Value-Added Effect

Many factors affect the academic success of undergraduates as represented by retention and graduation rates. Among the most critical are the academic and demographic profile of students and the financial resources of an institution.

Proxies for these factors can be used in a statistical model that predicts the graduation rates of research universities. The comparison of predicted and actual graduation rates yields a measure that provides insight into the effectiveness of institutions in graduating their students after student characteristics and institutional resources are controlled.

Rutgers’ actual graduation rates (four and six year) exceed its predicted rates by nine and seven points respectively. Rutgers does better than its peer institutions and trails its aspirants by approximately four percentage points on this value-added measure.
Opportunity:
*To provide access to a diverse and qualified student body.*

<table>
<thead>
<tr>
<th>Category</th>
<th>Universitywide</th>
<th>Camden</th>
<th>Newark</th>
<th>New Brunswick</th>
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<tbody>
<tr>
<td>First Year Applications</td>
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<td>First Year Admits</td>
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<td>Enrollments</td>
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<td>First Year Enrollments</td>
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<td>Full-Time Enrollments</td>
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<td>Part-Time Enrollments</td>
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<td>Full-Time Equivalency (FTE) Enrollments</td>
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<td>Total Undergraduate Enrollments</td>
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<td>Total Graduate Enrollments</td>
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<td>Total All Student Enrollments</td>
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<td>Race/Ethnicity Participation</td>
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<td>Total Minority</td>
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<td>Undergraduate Minority</td>
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<td>Graduate Minority</td>
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<td>Financial Aid for First Year Students</td>
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<td>Total Aid</td>
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<td>Institutional Aid</td>
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<td>Student Loans</td>
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<td>Socioeconomic Diversity</td>
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<td>Low Income and First Generation</td>
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<td>Geographic Diversity</td>
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<td>First Time Undergraduate Students</td>
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<td>Undergraduate Enrollment by State</td>
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Dashboard Indicators for Rutgers, The State University of New Jersey

**Excellence:**

*To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.*

<table>
<thead>
<tr>
<th>Indicator</th>
<th>Camden (p.40)</th>
<th>Newark (p.56)</th>
<th>New Brunswick (p.72)</th>
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<tbody>
<tr>
<td>Acceptance and Yield Rates</td>
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<tr>
<td>SAT Scores</td>
<td>Camden (p.40)</td>
<td>Newark (p.56)</td>
<td>New Brunswick (p.72)</td>
</tr>
<tr>
<td>Student-Faculty Ratios</td>
<td>Camden (p.41)</td>
<td>Newark (p.57)</td>
<td>New Brunswick (p.73)</td>
</tr>
<tr>
<td>Class Size</td>
<td>Camden (p.41)</td>
<td>Newark (p.57)</td>
<td>New Brunswick (p.73)</td>
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<tr>
<td>Retention Rate (1yr)</td>
<td>Universitywide (p.13)</td>
<td>Camden (p.42)</td>
<td>Newark (p.58) New Brunswick (p.74)</td>
</tr>
<tr>
<td>Graduation Rate (6yr)</td>
<td>Universitywide (p.13)</td>
<td>Camden (p.42)</td>
<td>Newark (p.58) New Brunswick (p.74)</td>
</tr>
<tr>
<td>Overall and by Race/Ethnicity</td>
<td>Universitywide (p.13)</td>
<td>Camden (p.42)</td>
<td>Newark (p.58) New Brunswick (p.74)</td>
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<tr>
<td>Student Athletes</td>
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<tr>
<td>NRC Rankings</td>
<td>Universitywide (p.14)</td>
<td>Camden (p.43)</td>
<td>Newark (p.59) New Brunswick (p.76)</td>
</tr>
<tr>
<td>Size of Faculty</td>
<td>Universitywide (p.14)</td>
<td>Camden (p.43)</td>
<td>Newark (p.59) New Brunswick (p.76)</td>
</tr>
<tr>
<td>Faculty Diversity</td>
<td>Universitywide (p.14)</td>
<td>Camden (p.43)</td>
<td>Newark (p.59) New Brunswick (p.76)</td>
</tr>
<tr>
<td>Faculty Salaries</td>
<td>Universitywide (p.15)</td>
<td>Camden (p.44)</td>
<td>Newark (p.60) New Brunswick (p.77)</td>
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<tr>
<td>Faculty Memberships</td>
<td>Universitywide (p.16)</td>
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</table>
### Research:
*To continue the development of a strong, extensive and competitive research program*

<table>
<thead>
<tr>
<th>Research and Development</th>
<th>Universitywide (p.17)</th>
<th>Universitywide (pp.18-20)</th>
<th>Universitywide (p.20)</th>
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<td>Total by Source</td>
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<td>Federal by Agency</td>
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<td>Technology Transfer</td>
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</table>

### Operations and Finance:
*To improve the efficiency and effectiveness of university operations and enhance fiscal and capital resources.*

<table>
<thead>
<tr>
<th>Operations and Finance</th>
<th>Universitywide (p.21)</th>
<th>Universitywide (p.22)</th>
<th>Universitywide (p.23)</th>
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<td>Staffing Ratios</td>
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<td>Library Statistics</td>
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<td>Revenues</td>
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<td>Expenditures per FTE</td>
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<td>Endowment per FTE</td>
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<td>Fundraising and Alumni Giving</td>
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### Service:
*To fulfill Rutgers’ covenant with the state to undertake outreach services and contribute to the state's economic development.*

<table>
<thead>
<tr>
<th>Service</th>
<th>Universitywide (p.25)</th>
<th>Universitywide (p.26)</th>
<th>Universitywide (p.27)</th>
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<tr>
<td>Faculty Service Activities</td>
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<td>Continuous Education</td>
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<td>Degrees Awarded</td>
<td>Level</td>
<td>Race/Ethnicity</td>
<td>Discipline Area</td>
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</table>
RUTGERS - UNIVERSITYWIDE DASHBOARD INDICATORS

Rutgers, The State University of New Jersey
### Universities Used for Rutgers - Universitywide Comparisons

<table>
<thead>
<tr>
<th>Public AAU's</th>
<th>Public AAU with Medical Schools</th>
<th>AAU Aspirants</th>
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<tbody>
<tr>
<td>University of Arizona</td>
<td>University of Arizona</td>
<td>University of California-Berkeley</td>
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<tr>
<td>University of California-Berkeley</td>
<td>University of California-Davis</td>
<td>University of California-Los Angeles</td>
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<td>University of California-Davis</td>
<td>University of California-Irvine</td>
<td>University of California-San Diego</td>
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<td>University of California-Los Angeles</td>
<td>University of Illinois</td>
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<td>University of California-Santa Barbara</td>
<td>University of Florida</td>
<td>University of North Carolina</td>
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<td>University of Colorado</td>
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<td>University of Florida</td>
<td>University of Iowa</td>
<td>University of Washington</td>
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<td>Georgia Institute of Technology (2010)</td>
<td>University of Iowa</td>
<td>University of Wisconsin</td>
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<td>University of Illinois</td>
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<td>Indiana University</td>
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<td>Michigan State University</td>
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<td>University of Minnesota</td>
<td>SUNY at Buffalo</td>
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<td>University of Missouri</td>
<td>Stony Brook University</td>
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<td>University of Virginia</td>
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<td>University of Washington</td>
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<td>University of Wisconsin</td>
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Note: Aspirant institutions represent the top quarter of public AAU institutions and have been chosen based on criteria that include performance on selected benchmarks, size and organizational structure of the institution, geographic mix, and academic offerings.
OPPORTUNITY: To provide access to a diverse and qualified student body.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

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OPPORTUNITY: To provide access to a diverse and qualified student body.

Fall 2010 Undergraduate Enrollment by Race/Ethnicity

Rutgers - Universitywide: 48%
Average of Public AAUs: 63%
Average of AAU Aspirants: 52%

Percentage Total Minority Undergraduate Enrollment
Rutgers - Universitywide and Peer Institutions

- White
- Asian
- Latino
- African American
- Non Resident Alien
- Hawaiian
- American Indian
- Two Or More
- Unknown
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Fall 2010 Graduate Enrollment by Race/Ethnicity

- **Rutgers - Universitywide**
- **Average of Public AAUs**
- **Average of AAU Aspirants**

### Percentage Total Minority Graduate Enrollment

Rutgers - Universitywide and Peer Institutions

<table>
<thead>
<tr>
<th>Race/Ethnicity</th>
<th>Rutgers - Universitywide</th>
<th>Average of Public AAUs</th>
<th>Average of AAU Aspirants</th>
</tr>
</thead>
<tbody>
<tr>
<td>White</td>
<td>51%</td>
<td>56%</td>
<td>52%</td>
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<tr>
<td>Asian</td>
<td>6%</td>
<td>4%</td>
<td>4%</td>
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<tr>
<td>Latino</td>
<td>17%</td>
<td>7%</td>
<td>9%</td>
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<tr>
<td>African American</td>
<td>9%</td>
<td>4%</td>
<td>4%</td>
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<tr>
<td>Non Resident Alien</td>
<td>4%</td>
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<tr>
<td>Hawaiian</td>
<td>1%</td>
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<tr>
<td>American Indian</td>
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<tr>
<td>Two Or More</td>
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<tr>
<td>Unknown</td>
<td>1%</td>
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<td>1%</td>
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</tbody>
</table>


- White
- Asian
- Latino
- African American
- Non Resident Alien
- Hawaiian
- American Indian
- Two Or More
- Unknown
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First-Year Students Receiving Any Financial Aid
Rutgers - Universitywide and Peer Institutions

Percent of First-Year Students Receiving Any Financial Aid
Rutgers - Universitywide and Peer Institutions

Average Amount of Total Aid Received
Rutgers - Universitywide and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First-Year Students Receiving Federal Grant Aid
Rutgers - Universitywide and Peer Institutions

Percent of First-Year Students Receiving Federal Grant Aid
Rutgers - Universitywide and Peer Institutions

Average Amount of Federal Grant Aid Received
Rutgers - Universitywide and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First-Year Students Receiving State Grant Aid
Rutgers - Universitywide and Peer Institutions

Percent of First-Year Students Receiving State Grant Aid
Rutgers - Universitywide and Peer Institutions

Average Amount of State Grant Aid Received
Rutgers - Universitywide and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First-Year Students Receiving Student Loan Aid
Rutgers - Universitywide and Peer Institutions

Percent of First-Year Students Receiving Student Loan Aid
Rutgers - Universitywide and Peer Institutions

Average Amount of Student Loan Aid Received
Rutgers - Universitywide and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Percentage of Applicants, Admitted Students and First Year Students
Who are First Generation College Students
Rutgers - Universitywide

Percentage of Applicants, Admitted Students and First Year Students in Lowest 20 Percent of the National Distribution of Household Income
Rutgers - Universitywide
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Percentage of First Time Students Who are Out-of-State Residents
Rutgers - Universitywide and Peer Institutions

Percentage of First Time Students Who are Non-US Residents
Rutgers - Universitywide and Peer Institutions

Fall 2010 Rutgers Undergraduate Enrollment by Original State

- Under 25
- 25 - 50
- 51 - 100
- 101 - 500
- 501 - 1,000
- 1,001 - 2,000
- Over 2,000
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.

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Number of Faculty Per 100 FTE Students
Rutgers - Universitywide and Peer Institutions

- Rutgers - Universitywide
- Public AAU Average
- AAU Aspirants Average

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Percentage Minority Faculty
Rutgers - Universitywide and Peer Institutions

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Percentage Minority Faculty in Academic Year 2009-2010
Rutgers - Universitywide and Peer Institutions

- African American
- Asian
- Latino
- Total Minority
EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.

Average Salary (in thousands) - Full Professor
Rutgers - Universitywide and Peer Institutions

Average Salary (in thousands) - Associate Professor
Rutgers - Universitywide and Peer Institutions

Average Salary (in thousands) - Assistant Professor
Rutgers - Universitywide and Peer Institutions

Average Salary (in thousands) - Instructor
Rutgers - Universitywide and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

RESEARCH: To continue the development of a strong, extensive and competitive research program.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

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Rutgers, The State University of New Jersey: Dashboard Indicators 2011

RESEARCH: To continue the development of a strong, extensive and competitive research program.

- Department of Defense R&D (in millions)
  - Rutgers - Universitywide
  - Public AAU Average
  - AAU Aspirants Average
  - Public AAU with Medical School Average
  - Public AAU without Medical School Average

- Nat'l Aeronautics and Space Admin. R&D (in millions)
  - Rutgers - Universitywide
  - Public AAU Average
  - AAU Aspirants Average
  - Public AAU with Medical School Average
  - Public AAU without Medical School Average

- Other Federal Agencies R&D (in millions)
  - Rutgers - Universitywide
**Rutgers, The State University of New Jersey: Dashboard Indicators 2011**

**RESEARCH:** To continue the development of a strong, extensive and competitive research program.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011
OPERATIONS and FINANCE: To improve the efficiency and effectiveness of university operations and enhance fiscal and capital resources.

Rutgers - Universitywide and Peer Institutions

Ratio of Executive/Administrative/Managerial (EAM) to Faculty

Non-Faculty Staff per 100 FTE Students

Total Library Volumes

Total Library Expenditures

Rutgers - Universitywide

Public AAU Average

AAU Aspirants Average

Public AAU with Medical School Average

Public AAU without Medical School Average
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPERATIONS and FINANCE: To improve the efficiency and effectiveness of university operations and enhance fiscal and capital resources.

Revenue From Tuition and Fees (in millions)
Rutgers - Universitywide and Peer Institutions

Percentage of Total Revenue From Tuition and Fees
Rutgers - Universitywide and Peer Institutions

Revenue from Tuition and Fees, State Appropriations, Auxiliary, and Other (in millions)
Rutgers - Universitywide

Student and State Percentage Share of Costs of a Rutgers Education
Rutgers - Universitywide
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPERATIONS and FINANCE: To improve the efficiency and effectiveness of university operations and enhance fiscal and capital resources.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPERATIONS and FINANCE: To improve the efficiency and effectiveness of university operations and enhance fiscal and capital resources.

Alumni Giving Rate
Rutgers - Universitywide and Peer Institutions

Total Fundraising (in millions)
Rutgers - Universitywide and Peer Institutions

2009 Total Fundraising (in millions)
Rutgers - Universitywide and Peer Institutions

*Estimated for some institutions.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

SERVICE: To fulfill Rutgers' covenant with the state to undertake outreach services and contribute to the state's economic development.

Estimated Number of Service Activities by Rutgers Faculty, FY 2006-2010
Rutgers - Universitywide

<table>
<thead>
<tr>
<th>Activity Category</th>
<th>Number of Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal &amp; Other Government</td>
<td>1,816</td>
</tr>
<tr>
<td>State &amp; Local Government</td>
<td>2,179</td>
</tr>
<tr>
<td>Non-Profit Organizations</td>
<td>1,106</td>
</tr>
<tr>
<td>Other Public Activity</td>
<td>4,817</td>
</tr>
<tr>
<td>Non-Rutgers Academic Activity</td>
<td>3,450</td>
</tr>
<tr>
<td>Total</td>
<td>13,368</td>
</tr>
</tbody>
</table>

2009 Non-Credit Course Enrollments
Rutgers - Universitywide

<table>
<thead>
<tr>
<th>Student Enrollments</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Continuous Education</td>
<td>95,000</td>
</tr>
<tr>
<td>NJ Agricultural Experiment Station</td>
<td>163,640</td>
</tr>
<tr>
<td>(estimated)</td>
<td></td>
</tr>
<tr>
<td>Total Non-Credit Enrollments</td>
<td>258,640</td>
</tr>
</tbody>
</table>
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

SERVICE: To fulfill Rutgers' covenant with the state to undertake outreach services and contribute to the state's economic development.

**Number of Undergraduate Degrees**
Rutgers - Universitywide and Peer Institutions

**Number of Graduate Degrees**
Rutgers - Universitywide and Peer Institutions

**Number of Total Degrees**
Rutgers - Universitywide and Peer Institutions

- Rutgers - Universitywide
- Public AAU Average
- AAU Aspirants Average
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

SERVICE: To fulfill Rutgers' covenant with the state to undertake outreach services and contribute to the state's economic development.

**Total Degrees Conferred FY 2009 by Race/Ethnicity**

- **Rutgers - Universitywide**
  - 21%
  - 19%
  - 9%
  - 14%
  - 11%
  - 9%
  - 8%
  - 6%
  - 6%
  - 5%
  - 1%

- **Average of Public AAUs**
  - 51%
  - 4%
  - 12%
  - 63%

- **Average of AAU Aspirants**
  - 54%

**2009-2010 Bachelor Degrees Conferred**

- Rutgers - Universitywide
  - Social Sciences: 38%
  - Humanities: 9%
  - Life / Health Sciences: 14%
  - Business: 17%
  - Engineering / Computer Science: 11%
  - Physical Science / Math: 15%
  - Agricultural / Environmental: 2%
  - Public Administration: 2%
  - Library and Other Professional Studies: 3%

**2009-2010 Graduate Degrees Conferred**

- Rutgers - Universitywide
  - Business: 21%
  - Social Sciences: 6%
  - Public Administration: 14%
  - Life / Health Sciences: 11%
  - Humanities: 9%
  - Education: 19%
  - Library and Other Professional Studies: 19%
  - Engineering / Computer Science: 14%
  - Physical Science / Math: 11%
  - Agricultural / Environmental: 6%
Universities Used for Rutgers - Camden Comparisons

The College of New Jersey
Western Connecticut State University
University of Southern Maine
University of Maryland-Baltimore County
University of Michigan-Dearborn
Montclair State University
SUNY at Geneseo
University of North Carolina-Wilmington
Ramapo College of New Jersey
Rowan University
The Richard Stockton College of New Jersey
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First Year Applicants
Rutgers - Camden and Peer Institutions

Number of First Year Admits
Rutgers - Camden and Peer Institutions

Number of First Year Enrolled Students
Rutgers - Camden and Peer Institutions

Rutgers - Camden
Camden Peers Average
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of Enrollments - Undergraduate Students
Rutgers - Camden and Peer Institutions

Number of Enrollments - Graduate Students
Rutgers - Camden and Peer Institutions

Number of Enrollments - All Students
Rutgers - Camden and Peer Institutions

Rutgers - Camden
Camden Peers Average
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Fall 2010 Undergraduate Enrollment by Race/Ethnicity

Rutgers - Camden

- White: 62%
- Black: 16%
- Hispanic: 9%
- Asian: 8%
- Other: 2%

Camden Peers Average

- White: 69%
- Black: 6%
- Hispanic: 7%
- Asian: 8%
- Other: 6%

Percentage Total Minority Undergraduate Enrollment
Rutgers - Camden and Peer Institutions

- 2002: 10%
- 2003: 20%
- 2004: 30%
- 2005: 40%
- 2006: 50%
- 2007: 60%
- 2008: 70%
- 2009: 80%
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Fall 2010 Graduate Enrollment by Race/Ethnicity

Rutgers - Camden

Camden Peers Average

Percentage Total Minority Graduate Enrollment Rutgers - Camden and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.
OPPORTUNITY: To provide access to a diverse and qualified student body.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First-Year Students Receiving Institutional Grant Aid
Rutgers - Camden and Peer Institutions

Percent of First-Year Students Receiving Institutional Grant Aid
Rutgers - Camden and Peer Institutions

Average Amount of Institutional Grant Aid Received
Rutgers - Camden and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First-Year Students Receiving Student Loan Aid
Rutgers - Camden

Percent of First-Year Students Receiving Student Loan Aid
Rutgers - Camden

Average Amount of Student Loan Aid Received
Rutgers - Camden
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Percentage of First Time Students Who are Out-of-State Residents
Rutgers - Camden and Peer Institutions

Percentage of First Time Students Who are Non-US Residents
Rutgers - Camden and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.

Undergraduate Admit Rate
Rutgers - Camden and Peer Institutions

Undergraduate Enrollment Yield
Rutgers - Camden and Peer Institutions

Median Verbal SATs by Cohort
Rutgers - Camden and Peer Institutions

Median Math SATs by Cohort
Rutgers - Camden and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.

Undergraduate Student - Faculty Ratios
Rutgers - Camden and Peer Institutions

Percentage of Class Sizes Under 20
Rutgers - Camden and Peer Institutions

Percentage of Class Sizes Over 50
Rutgers - Camden and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.

Undergraduate One Year Retention Rate
Rutgers - Camden and Peer Institutions

Six Year Graduation Rates
Rutgers - Camden and Peer Institutions

Rutgers - Camden
Six Year Graduation Rates by Race/Ethnicity

Graduation Rates Race/Ethnicity
2003 Cohort
Rutgers - Camden and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.

Number of Faculty Per 100 FTE Students
Rutgers - Camden and Peer Institutions

Percentage Minority Faculty
Rutgers - Camden and Peer Institutions

Percentage Minority Faculty in Academic Year 2009-2010
Rutgers - Camden and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.

Average Salary (in thousands) - Full Professor
Rutgers - Camden and Peer Institutions

Average Salary (in thousands) - Associate Professor
Rutgers - Camden and Peer Institutions

Average Salary (in thousands) - Assistant Professor
Rutgers - Camden and Peer Institutions

Average Salary (in thousands) - Instructor
Rutgers - Camden and Peer Institutions

- Rutgers - Camden
- Camden Peers Average
Universities Used for Rutgers - Newark Comparisons

University of Akron
Florida International University
George Mason University
University of Louisville
University of Maryland-Baltimore County
University of Massachusetts at Boston
SUNY at Albany
SUNY at Buffalo
Portland State University
Temple University
Virginia Commonwealth University
Wayne State University
University of Wisconsin-Milwaukee
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First Year Applicants
Rutgers - Newark and Peer Institutions

Number of First Year Admits
Rutgers - Newark and Peer Institutions

Number of First Year Enrolled Student
Rutgers - Newark and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of Enrollments - Undergraduate Students
Rutgers - Newark and Peer Institutions

Number of Enrollments - Graduate Students
Rutgers - Newark and Peer Institutions

Number of Enrollments - All Students
Rutgers - Newark and Peer Institutions

Percentage Total Minority Enrollment
Rutgers - Newark and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Fall 2010 Undergraduate Enrollment by Race/Ethnicity

Rutgers - Newark

Newark Peers Average

Percentage Total Minority Undergraduate Enrollment Rutgers - Newark and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Fall 2010 Graduate Enrollment by Race/Ethnicity

Rutgers - Newark

- White: 44%
- Asian: 13%
- Latino: 7%
- African American: 12%
- Non Resident Alien: 13%
- Hawaiian: 0%
- American Indian: 0%
- Two Or More: 10%
- Unknown: 1%

Newark Peers Average

- White: 55%
- Asian: 6%
- Latino: 6%
- African American: 8%
- Non Resident Alien: 12%
- Hawaiian: 0%
- American Indian: 0%
- Two Or More: 12%
- Unknown: 1%

Percentage Total Minority Graduate Enrollment
Rutgers - Newark and Peer Institutions

FALL 2002 - FALL 2009
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First-Year Students Receiving Any Financial Aid
Rutgers - Newark and Peer Institutions

Percent of First-Year Students Receiving Any Financial Aid
Rutgers - Newark and Peer Institutions

Average Amount of Total Aid Received
Rutgers - Newark and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First-Year Students Receiving Federal Grant Aid
Rutgers - Newark and Peer Institutions

Percent of First-Year Students Receiving Federal Grant Aid
Rutgers - Newark and Peer Institutions

Average Amount of Federal Grant Aid Received
Rutgers - Newark and Peer Institutions

Rutgers - Newark
Newark Peers Average
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First-Year Students Receiving State Grant Aid
Rutgers - Newark and Peer Institutions

Percent of First-Year Students Receiving State Grant Aid
Rutgers - Newark and Peer Institutions

Average Amount of State Grant Aid Received
Rutgers - Newark and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First-Year Students Receiving Institutional Grant Aid
Rutgers - Newark and Peer Institutions

Percent of First-Year Students Receiving Institutional Grant Aid
Rutgers - Newark and Peer Institutions

Average Amount of Institutional Grant Aid Received
Rutgers - Newark and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

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**Percentage of First Time Students Who are Out-of-State Residents**

Rutgers - Newark and Peer Institutions

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**Percentage of First Time Students Who are Non-US Residents**

Rutgers - Newark and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.

Undergraduate Admit Rate
Rutgers - Newark and Peer Institutions

Undergraduate Enrollment Yield
Rutgers - Newark and Peer Institutions

Median Verbal SATs by Cohort
Rutgers - Newark and Peer Institutions

Median Math SATs by Cohort
Rutgers - Newark and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.

Undergraduate Student - Faculty Ratios
Rutgers - Newark and Peer Institutions

Percentage of Class Sizes Under 20
Rutgers - Newark and Peer Institutions

Percentage of Class Sizes Over 50
Rutgers - Newark and Peer Institutions
EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.

Number of Faculty Per 100 FTE Students
Rutgers - Newark and Peer Institutions

Percentage Minority Faculty
Rutgers - Newark and Peer Institutions

Percentage Minority Faculty in Academic Year 2009-2010
Rutgers - Newark and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.

Average Salary (in thousands) - Full Professor
Rutgers - Newark and Peer Institutions

Average Salary (in thousands) - Associate Professor
Rutgers - Newark and Peer Institutions

Average Salary (in thousands) - Assistant Professor
Rutgers - Newark and Peer Institutions

Average Salary (in thousands) - Instructor
Rutgers - Newark and Peer Institutions
RUTGERS - NEW BRUNSWICK DASHBOARD INDICATORS

Rutgers, The State University of New Jersey
Universities Used for Rutgers - New Brunswick Comparisons

University of Arizona
University of California-Berkeley
University of California-Davis
University of California-Irvine
University of California-Los Angeles
University of California-San Diego
University of California-Santa Barbara
University of Colorado
University of Florida
University of Illinois
Indiana University
Iowa State University
University of Iowa
University of Kansas
University of Maryland
University of Michigan
Michigan State University
University of Minnesota
University of Missouri
University of Nebraska
SUNY at Buffalo
Stony Brook University
University of North Carolina
Ohio State University
University of Oregon
Pennsylvania State University
University of Pittsburgh
Purdue University
Texas A & M University
The University of Texas
University of Virginia
University of Washington
University of Wisconsin
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of Enrollments - Undergraduate Students
Rutgers - New Brunswick and Peer Institutions

Number of Enrollments - Graduate Students
Rutgers - New Brunswick and Peer Institutions

Number of Enrollments - All Students
Rutgers - New Brunswick and Peer Institutions

Percentage Total Minority Enrollment
Rutgers - New Brunswick and Peer Institutions

Rutgers - New Brunswick
Public AAU Average
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Fall 2010 Undergraduate Enrollment by Race/Ethnicity

Rutgers - New Brunswick

- White: 51%
- Asian: 24%
- Latino: 10%
- African American: 8%
- Non Resident Alien: 2%
- Hawaiian: 1%
- American Indian: 0%
- Two Or More: 2%
- Unknown: 0%

New Brunswick Peers Average

- White: 63%
- Asian: 13%
- Latino: 8%
- African American: 5%
- Non Resident Alien: 4%
- Hawaiian: 0%
- American Indian: 1%
- Two Or More: 2%
- Unknown: 4%

Percentage Total Minority Undergraduate Enrollment Rutgers - New Brunswick and Peer Institutions

- Rutgers - New Brunswick line
- Public AAU Average line

Timeline from Fall 2002 to Fall 2009
Rutgers, The State University of New Jersey:  Dashboard Indicators 2011

OPPORTUNITY:  To provide access to a diverse and qualified student body.

Fall 2010 Graduate Enrollment by Race/Ethnicity

Rutgers - New Brunswick

New Brunswick Peers Average

Percentage Total Minority Graduate Enrollment
Rutgers - New Brunswick and Peer Institutions

Rutgers - New Brunswick

Public AAU Average
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First-Year Students Receiving Any Financial Aid
Rutgers - New Brunswick and Peer Institutions

Percent of First-Year Students Receiving Any Financial Aid
Rutgers - New Brunswick and Peer Institutions

Average Amount of Total Aid Received
Rutgers - New Brunswick and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First-Year Students Receiving Federal Grant Aid
Rutgers - New Brunswick and Peer Institutions

Percent of First-Year Students Receiving Federal Grant Aid
Rutgers - New Brunswick and Peer Institutions

Average Amount of Federal Grant Aid Received
Rutgers - New Brunswick and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First-Year Students Receiving State Grant Aid
Rutgers - New Brunswick and Peer Institutions

Percent of First-Year Students Receiving State Grant Aid
Rutgers - New Brunswick and Peer Institutions

Average Amount of State Grant Aid Received
Rutgers - New Brunswick and Peer Institutions

- Rutgers - New Brunswick
- Public AAU Average
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First-Year Students Receiving Institutional Grant Aid
Rutgers - New Brunswick and Peer Institutions

Percent of First-Year Students Receiving Institutional Grant Aid
Rutgers - New Brunswick and Peer Institutions

Average Amount of Institutional Grant Aid Received
Rutgers - New Brunswick and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

OPPORTUNITY: To provide access to a diverse and qualified student body.

Number of First-Year Students Receiving Student Loan Aid
Rutgers - New Brunswick and Peer Institutions

Percent of First-Year Students Receiving Student Loan Aid
Rutgers - New Brunswick and Peer Institutions

Average Amount of Student Loan Aid Received
Rutgers - New Brunswick and Peer Institutions
OPPORTUNITY: To provide access to a diverse and qualified student body.

Percentage of First Time Students Who are Out-of-State Residents
Rutgers - New Brunswick and Peer Institutions

Percentage of First Time Students Who are Non-US Residents
Rutgers - New Brunswick and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.

Undergraduate Admit Rate
Rutgers - New Brunswick and Peer Institutions

Undergraduate Enrollment Yield
Rutgers - New Brunswick and Peer Institutions

Median Verbal SATs by Cohort
Rutgers - New Brunswick and Peer Institutions

Median Math SATs by Cohort
Rutgers - New Brunswick and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.

![Graphs showing data on undergraduate student-faculty ratios and class sizes](image_url)
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.

Undergraduate One Year Retention Rate
Rutgers - New Brunswick and Peer Institutions

Six Year Graduation Rates
Rutgers - New Brunswick and Peer Institutions

Graduation Rates Race/Ethnicity
2003 Cohort
Rutgers - New Brunswick and Peer Institutions

Rutgers - New Brunswick
Six Year Graduation Rates by Race/Ethnicity

- Rutgers - New Brunswick
- Public AAU Average

- AFRICAN AMERICAN
- ASIAN
- LATINO
- WHITE
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.

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**Athletic Six-Year Graduation Rate**
Rutgers - New Brunswick and Peer Institutions

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**Average Percentile Value of all Institutionally Ranked Graduate Programs by the NRC Regression ('R') Scores**

*R-Based Scores – Determined by the ratings of specific programs by randomly selected faculty. These ratings were averaged and regressed on 500 randomly adjusted normalized sets of program data from 20 dimensional measures to obtain a set of 500 ratings.*

---

**Average Percentile Value of all Institutionally Ranked Graduate Programs by the NRC Survey-based ('S') Scores**

*S-Based Scores – Determined by the results of a survey of faculty who rated the importance of 20 dimensional variables. These ratings were used to derive 'weights' that were then matched to 500 randomly adjusted normalized sets of program data to rank each program 500 times.*

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Average Percentile Value - A percentile value for each program is derived from the placement of the interpolated median value of the 500 ratings of a program among all rated programs in a specific field. These calculated percentile values for all ranked programs of an institution are averaged to obtain an overall percentile value for each institution.
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.

Number of Faculty Per 100 FTE Students
Rutgers - New Brunswick and Peer Institutions

Percentage Minority Faculty
Rutgers - New Brunswick and Peer Institutions

Percentage Minority Faculty in Academic Year 2009-2010
Rutgers - New Brunswick and Peer Institutions
Rutgers, The State University of New Jersey: Dashboard Indicators 2011

EXCELLENCE: To pursue excellence by attracting the best students and faculty; to provide a quality educational experience; and to ensure high quality educational outcomes.